

***May 6, 2019***

***Annual Town  
Meeting***

***Transcripts***

RECEIVED

2019 JUN -5 AM 9:26

COMMONWEALTH OF MASSACHUSETTS TOWN CLERK BOURNE

TOWN OF BOURNE

TRANSCRIPT OF A  
SPECIAL TOWN MEETING and  
ANNUAL TOWN MEETING

HELD ON MONDAY, MAY 6, 2019

TRANSCRIPT of a SPECIAL TOWN MEETING and ANNUAL  
TOWN MEETING before Robert W. Parady, Moderator, taken  
by Linda L. Wesson, Certified Verbatim Reporter and  
Notary Public in and for the Commonwealth of  
Massachusetts, at the Beth Bourne High School  
Auditorium, 75 Waterhouse Road, Bourne, Massachusetts,  
commencing at 7:00 p.m.

ORIGINAL

\* \* \* \* \*

CANAL COURT REPORTING  
15 Lakewood Road  
Sagamore Beach, MA 02562  
(508) 888-4676

## A P P E A R A N C E S

Mr. Robert W. Parady, Moderator

Mr. Barry Johnson, Town Clerk

Mr. Robert Troy, Town Counsel

Mr. Thomas Guerino, Town Administrator

### BOARD OF SELECTMEN:

Peter Meier, Chairman

Judith MacLeod-Froman, Vice-Chairman

James Potter

George Slade

Jared MacDonald

### FINANCE COMMITTEE MEMBERS:

Mary Jane Mastrangelo, Chair

Michele Ford, Vice Chair

Renée Gratis, Vice Chair

Amanda Bongiovanni

Richard Lavoie

Kathleen Legacy

Brian Lemee

Karin Meehan

George Smith

James Sullivan

William Towne

Robert Wheeler

SPECIAL TOWN MEETING

ARTICLE NUMBER	INDEX	PAGE
(Cont'd) 13	Indefinitely Postponed	6
14	Pass	35

ANNUAL TOWN MEETING

(Starts on Page 39)

ARTICLE NUMBER	INDEX	PAGE
1	Pass - Unanimous	40
2	Pass - Unanimous	41
3	Pass - Unanimous	43
4	Pass - Unanimous	64
5	Pass - Unanimous	67
6	Pass - Unanimous	68
7	Pass - Unanimous	70
8	Pass - Unanimous	72
9	Pass	74
10	Pass	79
11	Pass - Unanimous	146
12	Pass	171
13	Pass - Unanimous	144
14	Pass - Unanimous	183

ANNUAL TOWN MEETING

MODERATOR PARADY: Having reached the date and time and hour designated in the Selectmen's Warrant for the May 6, 2019, Annual Town Meeting, I hereby call the meeting to order.

My name is Robert Parady; I am the Bourne Town Meeting Moderator, at least for another week, I think.

THE AUDIENCE: (Laughter.)

MODERATOR PARADY: I've been honored to serve for 18 years as Moderator, and I thank all of you for your support.

THE AUDIENCE: (Applause.)

MODERATOR PARADY: Thank you. Thank you. Mr. Town Clerk, Barry Johnson, how many voters have been checked into the Town Meeting?

CLERK BARRY JOHNSON: One hundred and seventy-nine.

MODERATOR PARADY: He responds 179 registered voters. I declare that there is a quorum present.

Mr. Town Clerk has the Annual Town

1 Warrant been duly posted as required by law?

2 CLERK BARRY JOHNSON: Yes, it has.

3 MODERATOR PARADY: Madam

4 Stenographer, please note for the record  
5 that the Town Clerk responds that the  
6 Warrant has been duly posted.

7 Please silence cell phones,  
8 pagers, and any other electronic devices  
9 that make noise.

10 I'd ask for you to please stand  
11 and if you will remain standing until I ask  
12 you to resume your seats. I'd like to call  
13 on three trumpeters from Bourne High School  
14 band for the playing of the National Anthem.

15 (National Anthem.)

16 MODERATOR PARADY: We'll recite  
17 the Pledge of Allegiance.

18 (Pledge of Allegiance.)

19 MODERATOR PARADY: I call on the  
20 Reverend Edwin Smith, Pastor of the Bay  
21 Community Alliance Church in Buzzards Bay,  
22 to give the invocation. Reverend Smith.

23 (Invocation.)

24 MODERATOR PARADY: Let us offer a

1 special moment of silence to the men and  
2 women who serve our nation in public safety,  
3 military, intelligence services at home and  
4 abroad, and for those town employees who  
5 have passed away since the last Town  
6 Meeting.

7 (Moment of silence.)

8 MODERATOR PARADY: Thank you, very  
9 much. You may be seated. I believe I have  
10 someone that is going to ask for a point of  
11 personal privilege.

12 MR. CHRIS HYLDBURG: I rise for a  
13 point of personal privilege.

14 MODERATOR PARADY: It's allowed.  
15 You may proceed.

16 MR. CHRIS HYLDBURG: Good evening,  
17 everyone. For those of you, my name is  
18 Chris Hyldborg; I'm the Chair of the Bourne  
19 School Committee. For those of you who may  
20 not know, the Bourne School District  
21 Superintendent of nine years recently  
22 announced his departure as head of the  
23 district of the Dudley/Charlton Schools.

24 Nine years is actually a long time

1 in today's educational system. Compiled  
2 with four years previously at the Bourne  
3 Middle School as Dean of Students, Mr.  
4 LaMarche has had a connection to the  
5 children of Bourne now for nearly 20 years.  
6 From the very first day, Superintendent  
7 LaMarche rolled up his sleeves and got to  
8 work making the tough choices needed to  
9 instill vision, trust, and integrity in the  
10 district. He got to know and appreciate his  
11 staff establishing collaborative  
12 contemporary instructional practices.

13 He assembled an extraordinary  
14 administrative team of true leaders and  
15 innovators who this year will take charge of  
16 realigning the grade spans across our  
17 schools. He learned from the people in this  
18 Town how to drive a district into the  
19 future. We have an innovation studio at the  
20 Bourne High School that literally is the  
21 model across districts in New England.

22 And I'm sure you noticed the new  
23 school as you drove up today, well that's  
24 Phase I substantial completion a month early



1 and under budget.

2 THE AUDIENCE: (Applause.)

3 MR. CHRIS HYLDBURG: Thank you.

4 And in the end, he leaves this district as  
5 one district, Pre-K through 12, a learning  
6 community no longer divided by the Canal.

7 The professional and personal  
8 relationships he's developed, in his own  
9 words, are the most valuable keepsakes he'll  
10 take with him into his new chapter. Rest  
11 assured, Steve will continue the same  
12 tireless dedication and devotion, but now it  
13 will be shared, some with the new district  
14 of course, but maybe even more so as a  
15 brother, a father, and a husband to a family  
16 that absolutely deserves his best. And to  
17 that, I would like to thank Shannon, Steve's  
18 wife, and to thank Keon and Kaelyn, sorry,  
19 his children for lending us your dad to be  
20 our superintendent. Bourne is a better  
21 place because you did.

22 To the Superintendent, if you  
23 could rise. I'd like to -- we wish you good  
24 luck, and I want to thank you from the

1 people of Bourne.

2 THE AUDIENCE: (Applause.)

3 MR. STEVEN LAMARCHE: Thank you.

4 MODERATOR PARADY: Thank you,  
5 Chris. Steve, do you want to say something?

6 MR. STEVEN LAMARCHE: No, thank  
7 you. (Laughter.)

8 CLERK BARRY JOHNSON: Mr.  
9 Moderator, I would like to rise for a point  
10 of personal privilege, please, and,  
11 actually, it has to do with you, and this is  
12 a surprise. So would you please recognize  
13 me?

14 THE AUDIENCE: (Laughter.)

15 MODERATOR PARADY: I recognize  
16 you. You're my best friend so.

17 The AUDIENCE: (Laughter.)  
18 (Applause.)

19 CLERK BARRY JOHNSON: Thank you,  
20 Mr. Moderator. I just think, as everybody  
21 knows, this will be Bob's last two meetings.  
22 And as of tonight, he and I, his 39 years of  
23 overall service to the Town of Bourne and,  
24 so far, my 16 as Clerk and I also have 12 as

1 a member of the Selectmen are quite a few  
2 number of years of service to this Town.

3 So, at that time, I would like to  
4 ask and bring up on the stage our  
5 Congressman William Keating, who happens to  
6 be a registered voter in the Town of Bourne,  
7 and is also our neighbor; Congressman  
8 Keating.

9 THE AUDIENCE: (Applause.)

10 CLERK BARRY JOHNSON: And I, also  
11 at this time, I'm asking that State  
12 Representative David Vieira join us, please.  
13 Representative Vieira.

14 THE AUDIENCE: (Applause.)

15 CLERK BARRY JOHNSON: Okay. And  
16 Senator deMacedo.

17 THE AUDIENCE: (Applause.)

18 CLERK BARRY JOHNSON: And also  
19 Chairman of our Selectmen, Peter Meier.  
20 They're all standing behind me, and Bob they  
21 all want to say something to you. So with  
22 that indulgence, thank you.

23 Congressman Keating.

24 THE AUDIENCE: (Applause.)

1 REPRESENTATIVE WILLIAM KEATING:

2 Well, thank you. I came in the wrong side  
3 and almost spoiled the surprise. So much  
4 for an entrance. You know, Town Meeting, I  
5 don't have to tell everyone here, is the  
6 closest form of democracy that we have  
7 throughout our country. And the New England  
8 tradition and the tradition here in Bourne  
9 is such that it has special meaning. We all  
10 know it's not a perfect government but its  
11 pretty close. And the person that presides  
12 over that has a special responsibility, a  
13 special place in the community and many can  
14 say that's the heartbeat of the government  
15 in many respects.

16 So it's with pleasure after so  
17 much selfless service to this town that I  
18 share with all of you a Congressional Record  
19 Statement. This was voted in in Congress,  
20 no controversy --

21 THE AUDIENCE: (Laughter.)

22 REPRESENTATIVE WILLIAM KEATING: --  
23 bipartisan support and it will be a  
24 permanent record of Congress. So I would

1 like to share this with you.

2 I rise today in recognition of  
3 retirement of Robert Parady who has served  
4 as the Town Moderator of Bourne for 18  
5 years. Mr. Parady has devoted his life to  
6 improving the quality of life in the Town of  
7 Bourne. He's held numerous posts in Town  
8 and has always remained dedicated to  
9 participating in local government and making  
10 our community a better place to live.

11 His first job was working as a  
12 lifeguard for the Town, and he later held  
13 his first elected position on the Town's  
14 Planning Board. After graduating from  
15 Bourne High School, Mr. Parady received his  
16 Bachelor's degree in political science from  
17 the University of Massachusetts Amherst.  
18 He then attended Suffolk Law School and was  
19 admitted to the Massachusetts Bar  
20 Association.

21 Back in Bourne, Mr. Parady served  
22 as a Selectman for nearly 2 decades starting  
23 in 1977. During his time in office, he  
24 always strived to solve problems that were

1 practical and positive impacts on this  
2 community.

3 One project he and the Board of  
4 Selectmen were particularly keen on fixing  
5 was improving Main Street. Step-by-step  
6 they tackled the issue, first removing a  
7 sign blocking the view of the bridge; they  
8 then worked to secure the land to build  
9 Buzzards Bay Park, and received a grant to  
10 build Taylor's Point Marina. Beyond Main  
11 Street, Mr. Parady worked diligently to  
12 complete numerous public works projects such  
13 as expanding the police station and  
14 renovating the Town Hall.

15 In 2001, Mr. Parady was elected to  
16 serve as Town Moderator to run the Town  
17 Meetings. He had attended starting in high  
18 school. He's remembered by his colleagues  
19 as a dedicated public servant who will  
20 always be someone who unrelentlessly worked  
21 to improve the Town that he loved. After  
22 serving over four decades in numerous  
23 capacities, Mr. Parady's legacy will  
24 continue to have a positive impact on

1 Bourne.

2 I then said, Mr. Speaker, I'm  
3 proud to honor Robert Parady and his  
4 commitment to improving the lives of all who  
5 served in the Town of Bourne. I ask that my  
6 colleagues in the house join me in  
7 recognizing his hard work and dedication at  
8 the time of his retirement.

9 I also have for you, Bob, a flag  
10 that flew over the capital of the United  
11 States in your name, and I'd like to present  
12 this to you and thank you for so many years  
13 of dedicated service.

14 THE AUDIENCE: (Applause.)  
15 (Standing ovation.)

16 SENATOR VINNY DEMACEDO: Thank  
17 you, and, again, congratulations to you. I  
18 don't think more could be said as eloquently  
19 as the Congressman did, but we are here to  
20 honor you and to thank you for your love for  
21 this community. This is an amazing  
22 community and you've certainly shown your  
23 love and appreciation for the people of  
24 Bourne for so many years in every endeavor

1 that you've done, and so we are just  
2 grateful to you.

3 So on behalf of the Commonwealth  
4 of Massachusetts State Senate, we wanted to  
5 give you a citation on behalf of this. And,  
6 again, it is in recognition of your  
7 commitment to this community of Bourne and  
8 your years of volunteerism on several boards  
9 in your 18 years of service as a Town  
10 Moderator.

11 And be it further known that the  
12 Massachusetts Senate extends its very best  
13 wishes for continued success. And this  
14 citation be duly signed by the President of  
15 the Senate and attested to and a copy,  
16 therefore, translated by the Clerk of the  
17 Senate, signed by the President of the  
18 Senate, Karen E. Spilka, attested to by the  
19 Clerk Michael D. Hurley and offered by your  
20 very proud State Senator.

21 Thank you so much for your  
22 commitment.

23 THE AUDIENCE: (Applause.)

24 SENATOR DAVID VIEIRA: So Mr.



1 Moderator, I remember the day that I knocked  
2 on your door and sat at your kitchen table  
3 with the folks that were campaigning with  
4 me; they sat in the car and thought I was  
5 going to go drop off a flyer and be gone,  
6 but you wouldn't let me go out.

7 The AUDIENCE: (Laughter.)

8 REPRESENTATIVE DAVID VIEIRA: You  
9 shared with me stories of your love of this  
10 community, of coming to Town Meeting as a  
11 very young man as I attended my first Town  
12 Meetings in Falmouth as a very young man, of  
13 coming back and leading the Republican Party  
14 in the Town of Bourne; it meant a lot to me  
15 as a Republican and now you're a Democrat.

16 The AUDIENCE: (Laughter.)

17 REPRESENTATIVE DAVID VIEIRA: So  
18 you've been in the legislative branch and  
19 the executive branch; you've been in the  
20 Republican Party and the Democratic Party.  
21 But to all of that, regardless Bob, your  
22 love for this community from the beaches as  
23 a lifeguard, to the Planning Board, to the  
24 seat of power of the executive branch of the

1 full-time Board of Selectmen, to overseeing  
2 this august legislative body for the past 18  
3 years, it's quite an accomplishment. I just  
4 wonder why you never served on the school  
5 committee.

6 The AUDIENCE: (Laughter.)

7 REPRESENTATIVE DAVID VIEIRA: So,  
8 Bob, with that, Representative Hunt who is  
9 actually attending his Town Meeting in the  
10 Town of Sandwich, and I would like to  
11 recognize you on behalf of the House of  
12 Representatives, which is the oldest  
13 continuously active legislative body under  
14 Act of Constitution in the world.

15 And this is for Robert Parady in  
16 recognition of your many years of dedication  
17 to the Town of Bourne in your 18 years of  
18 service as the Bourne Town Moderator.  
19 Signed by the Democratic Speaker, Robert  
20 DeLeo and the Republican State Reps Dave  
21 Vieira and Randy Hunt in the bipartisan  
22 effort. Congratulations. Keep up the good  
23 work.

24 THE AUDIENCE: (Applause.)

1                   MR. PETER MEIER: Mr. Moderator, I  
2                   see now 27 years ago -- 26 years ago I'm  
3                   sitting in your living room, you were  
4                   running for reelection in '95. Everybody  
5                   said to me that if you want to get anywhere  
6                   in this Town, you need to go see Bob Parady  
7                   and you will learn from him. I did that.  
8                   And from the Planning Board when I first got  
9                   on and it was between you and Jerry Ellis,  
10                  and when I became a Board of Selectmen, the  
11                  first thing I did was I went over and sat  
12                  with you, and I've never left your side, you  
13                  know, whether you needed help or I needed  
14                  help, and I couldn't have had a betterment  
15                  mentor over the years. I mean you can be  
16                  proud of the legacy that you've left on this  
17                  community because it's everywhere. I mean  
18                  you love this Town, it's obvious, and you  
19                  can see it by the people who are here that  
20                  you appointed or just in everyday life.

21                  So, I mean it's going to be a hard  
22                  standard to try to be -- to try to emulate  
23                  you. I mean it's like you being Bill  
24                  Parcells and Bill Belichick; I can only be

1 Pete Carroll.

2 THE AUDIENCE: (Laughter.)

3 MR. PETER MEIER: So here it is,  
4 the Town of Bourne, Board of Selectmen  
5 Official Citation be it hereby known to all,  
6 the Town of Bourne hereby offers  
7 congratulations to Robert W. Parady for more  
8 than 50 years of dedicated service to the  
9 citizens of Bourne. Given this 6<sup>th</sup> day of  
10 May, 2019, on behalf of the Town of Bourne.  
11 And it was signed by myself, Judy Froman,  
12 James Potter, George Slade, and Jared  
13 MacDonald.

14 Thank you, Mr. Moderator.

15 MODERATOR PARADY: Thank you,  
16 Peter.

17 THE AUDIENCE: (Applause.)

18 CLERK BARRY JOHNSON: This  
19 concludes my personal point of privilege,  
20 and I also want to thank you, the Town  
21 Meeting membership, for this because I know  
22 you feel the same way that we, up here, feel  
23 about Bob and just thank you, very much, and  
24 thank you for the participants and our

1 privilege. It really was a very difficult  
2 job to keep this as a surprise from him  
3 because you really can't do anything like  
4 that but we did it. So, thank you.

5 THE AUDIENCE: (Applause.)

6 MODERATOR PARADY: Thank you, very  
7 much. I've enjoyed every single moment of  
8 it. I'm not done; I'm just done with this  
9 particular job. There's plenty more to be  
10 done. Okay.

11 Let me get back to where we were.  
12 Later, I'll call for a motion to recess the  
13 Annual Town Meeting at or about 7:30, still  
14 got a little time, to convene a posted  
15 Special Town Meeting at the conclusion --  
16 then we'll return to the Annual Town Meeting  
17 at the conclusion of the Special Town  
18 Meeting.

19 I've appointed John Fuller as my  
20 deputy; he's been my deputy for many years.  
21 I couldn't have had a better person. He's  
22 run these Town Meetings in my absence  
23 flawlessly, and I'm really proud of  
24 everything that he's done. If you need any

1 help with a motion or have a question, see  
2 John. He is right down front. Give a wave,  
3 John.

4 MR. JOHN FULLER: (Waving.)

5 MODERATOR PARADY: If I can turn  
6 the pages here, I'll be all set. I  
7 designate the four rows at the rear of the  
8 auditorium as seating for nonvoters.

9 Does everyone have a Voter  
10 Handbook? And there's a couple of handouts  
11 that go with that as well; I believe it's  
12 two or three motions. If you don't, raise  
13 your hand and, hopefully, a teller or  
14 someone will be able to get you that.

15 I'm informed by the Board of  
16 Selectmen that if this Town Meeting does not  
17 conclude this evening that it's their  
18 intention to move it, recess, and reconvene  
19 tomorrow evening here again at 7 p.m.

20 Town Meeting is governed by  
21 Robert's Rules of Order as interpreted by  
22 the book Town Meeting Time. I'm definitely  
23 not going to read all of my usual  
24 instructions which are detailed in your

1 Voter Handbook, and I'll address  
2 parliamentary matters as they are brought up  
3 in the course of the meeting. The rules for  
4 debate at this Town Meeting and the Special  
5 are printed in your handbook under the  
6 heading of the ABC's Section.

7 When an article is called and you  
8 intend to speak on that article, please  
9 leave your seat if you towards the back of  
10 the auditorium and come forward to one of  
11 these seats near one of these microphones so  
12 that I can recognize you and it saves a lot  
13 of time of walking back-and-forth. This  
14 applies to nonvoters as well.

15 When you speak, speak only to the  
16 motion on the floor. Don't be repetitive.  
17 Be concise and to the point. This meeting  
18 is being videotaped for later televising on  
19 the local channel. I guess it's active,  
20 live right now. There is also a  
21 stenographer down front keeping an official  
22 written transcript of the proceeding.

23 If anything interferes with your  
24 ability to hear, to speak, or participate in

1 the Town Meeting to your satisfaction, you  
2 may interrupt the meeting by calling on me  
3 and declaring a point of personal privilege  
4 and your concern will be heard and,  
5 hopefully, addressed. If you need to speak  
6 from your seat, please get John's or my  
7 attention. We'll get you a portable  
8 microphone so you can speak from your seat  
9 and you don't have to walk down.

10 At this time, I'll entertain a  
11 motion that we dispense with the reading of  
12 the Warrant and of the Constable's return of  
13 service of that Warrant, and that the  
14 Moderator not be required to read verbatim  
15 resolutions or warrant articles but may  
16 refer to them instead by article number  
17 and/or page in the Voter Handbook. I'll  
18 entertain --

19 MR. JOHN FULLER: So moved.

20 (Seconded.)

21 MODERATOR PARADY: I have a motion  
22 and a second. All those in favor, signify  
23 by saying "Aye."

24 THE AUDIENCE: Aye.



1 MODERATOR PARADY: All those  
2 opposed "No." I declare the ayes have it.  
3 I declare the motion passes. I declare it's  
4 a unanimous vote.

5 (Motion passed.)

6 MODERATOR PARADY: I'm informed by  
7 the Board of Selectmen there is a Bourne  
8 Rule Resolution. This resolution is printed  
9 in your handbook on page 112. Mr. Chairman  
10 of the Board of Selectmen, I'll entertain  
11 your motion to adopt the Proposition 2-1/2  
12 Resolution as printed in the Voter Handbook  
13 on page 112.

14 MR. PETER MEIER: So moved.

15 MS. MICHELE FORD: Second.

16 MODERATOR PARADY: A motion and a  
17 second on that. All those in favor of that  
18 motion, please signify by saying "Aye."

19 THE AUDIENCE: Aye.

20 MODERATOR PARADY: All opposed  
21 "No." It's a unanimous vote.

22 (Motion passed.)

23 MODERATOR PARADY: This question  
24 is directed to the Finance Committee and the

1 Selectmen. If all of the recommended  
2 articles in the Annual Town Meeting that  
3 require raise and appropriation of funds are  
4 passed as recommended, will the Town be at  
5 its maximum tax levy?

6 MR. PETER MEIER: Yes.

7 MS. MICHELE FORD: Yes.

8 MODERATOR PARADY: They both have  
9 answered in the affirmative. I'm informed  
10 that there is one article which requires  
11 action on another article. Article 22 must  
12 be voted before Article 23. So if Article  
13 23 is drawn first in the lottery, we will  
14 immediately proceed to Article 22 and act on  
15 that article first.

16 I'm informed by the Chairman of  
17 the Board of Selectmen in accordance with  
18 Section 1.1.9 of the Town Bylaws that there  
19 are articles in this Annual Town Meeting  
20 which the Selectmen and the Finance  
21 Committee have each voted are essential to  
22 the exercise of the Town's corporate  
23 functions. These articles are Articles 1  
24 through 10. This is in the annual now;

1 Articles 1 through 10. Accordingly, these  
2 articles will be taken up in order prior to  
3 articles being drawn in the lottery.

4 Let me check the official time.

5 CLERK BARRY JOHNSON: 7:28.

6 MODERATOR PARADY: There's no  
7 sense starting the Annual Town Meeting.  
8 We've got a little over a minute, and we  
9 will go from there. So you can relax for a  
10 minute.

11 (Brief pause.)

12 MODERATOR PARADY: Okay. It's  
13 7:30 on the official clock. At this time, I  
14 will entertain a motion that we recess the  
15 Annual Town Meeting for the purpose of  
16 proceeding to a Special Town Meeting which  
17 was posted for 7:30 p.m. and to return to  
18 the Annual Town Meeting at the conclusion of  
19 the Special Town Meeting.

20 MR. PETER MEIER: So moved.

21 MS. MICHELE FORD: Second.

22 MODERATOR PARADY: A motion and a  
23 second. On that motion, all those in favor,  
24 please signify by saying "Aye."

1 THE AUDIENCE: Aye.

2 MODERATOR PARADY: All those  
3 opposed "No." I declare the ayes have it.  
4 I declare the motion passes. I declare it  
5 was a unanimous vote.

6 (Motion passed.)

7 (Annual Town Meeting in recess at 7:30 p.m.)  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24

SPECIAL TOWN MEETING

MODERATOR PARADY: Having reached the date and hour designated in the Warrant for the May 6, 2019, Special Town Meeting, I hereby call the Special Town Meeting to order.

Mr. Town Clerk, how many voters have checked into the Special Town Meeting?

CLERK BARRY JOHNSON: Two hundred and forty-five.

MODERATOR PARADY: He responds 245. I declare there's a quorum present.

Has the Special Town Meeting Warrant been duly signed and posted as required by law?

CLERK BARRY JOHNSON: Yes, it has.

MODERATOR PARADY: He responds that it has. Again, I'll point out that John Fuller down front is my Deputy Moderator. If you need help with anything in the Special Town Meeting, please see John.

Again, I designate the four rows on my right at the rear of the auditorium as

1 seating for non-registered voters. And,  
2 again, does everybody have a Voter Handbook  
3 or portions of which relate to the Special  
4 Town Meeting? Again, if not, please raise  
5 your hand and we'll try and get you one.

6 I'll entertain a motion in this  
7 meeting to dispense with the reading of the  
8 Warrant and of the Constable's return of  
9 service of that Warrant, and that the  
10 Moderator not be required to read Warrant  
11 articles verbatim but may refer to them  
12 instead by the article number or subject  
13 matter.

14 MR. JOHN FULLER: So moved.

15 MS. MICHELE FORD: Second.

16 MODERATOR PARADY: A motion and a  
17 second. On that motion, all those in favor,  
18 please say "Aye."

19 THE AUDIENCE: Aye.

20 MODERATOR PARADY: All those  
21 opposed "No." I declare the ayes have it.  
22 I declare the motion passes. I declare it  
23 was a unanimous vote.

24 (Motion passed.)

1 MODERATOR PARADY: I have been  
2 informed that there are articles in the  
3 Special Town Meeting which the Selectmen and  
4 the Finance Committee have each voted are  
5 essential to the exercise of the Town's  
6 corporate functions. And in this Special  
7 Town Meeting, these Articles are 1 through  
8 11 and, accordingly, these articles will be  
9 taken up in order prior to the articles  
10 drawn by lottery.

11 ARTICLE 1

12 MODERATOR PARADY: With that,  
13 Article 1. Does the Finance Committee have  
14 a positive motion on Article 1?

15 MS. MARY JANE MASTRANGELO: Yes,  
16 Mr. Moderator, we do.

17 MODERATOR PARADY: I recognize  
18 Mary Jane Mastrangelo, the Chairperson of  
19 the Finance Committee, to read that motion.

20 MS. MARY JANE MASTRANGELO: We  
21 move that the Town appropriate the amount of  
22 \$2,111,210 for the purpose of paying costs  
23 for the partial roof replacement and related  
24 repairs or improvements at Bourne High

1 School, located at 75 Waterhouse Road,  
2 including the payment of all costs  
3 incidental or related thereto "The Project,"  
4 which proposed prepared project would  
5 materially extend the useful life of the  
6 school and preserve an asset that,  
7 otherwise, is capable of supporting the  
8 required educational program.

9 And for which the Town may be  
10 eligible for a grant from the Massachusetts  
11 School Building Authority, MSBA, said amount  
12 to be expended under the direction of the  
13 School Committee.

14 To meet this appropriation, the  
15 Treasurer, with the approval of the Board of  
16 Selectmen, is authorized to borrow said  
17 amount under Mass. General Law, Chapter 44,  
18 or pursuant to any other enabling authority.  
19 The Town acknowledges that the MSBA's grant  
20 program is a non-entitlement discretionary  
21 program based on need as determined by MSBA  
22 and any project costs the Town incurs in  
23 excess of any grant approved by and received  
24 from MSBA shall be the sole responsibility



1 of the Town, provided further that any grant  
2 that the Town may receive from the MSBA for  
3 the project shall not exceed the lesser of  
4 forty-six and seven nine hundredths percent,  
5 46.79 percent, of eligible, approved project  
6 costs, as determined by the MSBA or, two,  
7 the total maximum grant amount determined by  
8 the MSBA; that the amount of borrowing  
9 authorized pursuant to this vote shall be  
10 reduced by any grant amount set forth in the  
11 Project Funding Agreement that may be  
12 executed between the Town and the MSBA; and  
13 that any premium received by the Town upon  
14 sale of any bonds or notes under this vote,  
15 less any such premium applied to the payment  
16 of the costs of issuance of such bonds or  
17 notes may be applied to pay project costs  
18 and the amount authorized to be borrowed  
19 hereunder shall be reduced by the amount of  
20 any such premium so applied, and the Board  
21 of Selectmen is authorized to take any other  
22 action necessary to carry out this project.

23 MS. MICHELE FORD: Second.

24 MODERATOR PARADY: You have the

1 floor on your motion.

2 MS. MARY JANE MASTRANGELO: Thank  
3 you, Mr. Moderator. This article provides  
4 funding for replacing three sections of roof  
5 at Bourne High School; the A Wing roof,  
6 which is original to the school, the B Wing  
7 roof that is over 20 years old, and the C  
8 Wing roof that is over 25 years old.

9 The A and C Wing roofs have  
10 qualified for the 46.79 percent  
11 reimbursement from MSBA. The B Wing roof is  
12 being done at the same time for cost savings  
13 for mobilization of doing the project at the  
14 same time. MSBA will pay up to \$715,893 of  
15 the project cost. The project is important  
16 to the upkeep of the building which would be  
17 very expensive to replace.

18 The Finance Committee voted to  
19 recommend approval of this article with 9 in  
20 favor, none opposed, and 1 abstention.

21 MODERATOR PARADY: Thank you. Any  
22 further discussion on the motion of the  
23 Finance Committee on Article 1 of the  
24 Special Town Meeting? Seeing none. This

1 requires a two-thirds vote. I won't try for  
2 a unanimous. Tellers, please come forward.  
3 I've just been informed that bond counsel  
4 wants a count anyway so.

5 All those in favor of the motion  
6 of the Finance Committee on Article 1,  
7 please stand. Tellers, take a count.

8 (Tellers counting.)

9 MODERATOR PARADY: All those  
10 opposed to the motion of the Finance  
11 Committee on Article 1, please stand.  
12 Tellers, take a count.

13 (Tellers counting.)

14 MODERATOR PARADY: While they're  
15 doing that, I just want to remind everybody  
16 for future reference that you must be in a  
17 seat on the floor of the auditorium in order  
18 for your vote to be counted unless you are a  
19 doorkeeper or a Sergeant at arms or a police  
20 officer.

21 A hundred and ninety-three  
22 positive votes were required to pass a two-  
23 thirds vote. You have voted yes 235; no 0.  
24 I declare the motion passes. I declare it

1 passes by more than a two-thirds vote. I  
2 declare it was a unanimous vote.

3 (Article 1 unanimously passed.)  
4

5 ARTICLE 2

6 MODERATOR PARADY: Article 2.

7 Does the Finance Committee have a positive  
8 motion on Article 2?

9 MS. MARY JANE MASTRANGELO: Yes,  
10 Mr. Moderator, we do.

11 MODERATOR PARADY: Go ahead, Mary  
12 Jane.

13 MS. MARY JANE MASTRANGELO: We  
14 move that the Town vote to rescind the  
15 authorization ~~for unissued debt for the BHS~~  
16 replace A Wing roof voted by Article 9-7 of  
17 the 2018 Annual Town Meeting that has been  
18 determined to be no longer needed for the  
19 completion of the project.

20 MS. MICHELE FORD: Second.

21 MODERATOR PARADY: You have the  
22 floor on your motion.

23 MS. MARY JANE MASTRANGELO: This  
24 article will rescind the authorization to  
borrow for the Bourne High School A Wing

1 roof that was voted at last year's Annual  
2 Town Meeting in May. After Town Meeting,  
3 the roof was approved for the MSBA  
4 Accelerated Roof Repair Program, and as you  
5 heard, MSBA requires specific wording in the  
6 motion for MSBA projects. So last year's  
7 borrowing cannot be used for the MSBA's  
8 approved project and the authorization to  
9 borrow needs to be rescinded.

10 The Finance Committee voted to  
11 recommend approval of this article with 9 in  
12 favor, none opposed, and 1 abstention.

13 MODERATOR PARADY: Is there any  
14 further discussion on that motion? Just for  
15 the record, I call on our Director of  
16 Finance, Erica Fleming, who is behind me and  
17 just ask if the purposes of this  
18 appropriation have been satisfied and these  
19 funds are no longer necessary?

20 MS. ERICA FLEMING: (Inaudible).

21 MODERATOR PARADY: Okay. Yes,  
22 close enough. Okay. All those in favor of  
23 the motion of the Finance Committee on  
24 Article 2, please signify by saying "Aye."

1 THE AUDIENCE: Aye.

2 MODERATOR PARADY: All those  
3 opposed "No." I declare the motion passes.  
4 I declare it was a unanimous vote.

5 (Article 2 unanimously passed.)

6 ARTICLE 3

7 MODERATOR PARADY: Article 3; does  
8 the Finance Committee have a positive motion  
9 on Article 3?

10 MS. RENÉE GRATIS: Yes, we do, Mr.  
11 Moderator.

12 MODERATOR PARADY: Please state  
13 your motion.

14 MS. RENÉE GRATIS: We move that  
15 the Town vote to amend the vote under  
16 Article 9 of the May 1, 2017, Annual Town  
17 Meeting as printed in the warrant.

18 MS. MICHELE FORD: Second.

19 MODERATOR PARADY: Sorry, I didn't  
20 introduce you. Renée Gratis, she's a member  
21 of the Finance Committee, you may proceed.  
22 You may proceed -- you have the floor on  
23 that motion.

24 MS. RENÉE GRATIS: There were two

1 generator replacements under Article 9 of  
2 the 2017 Annual Town Meeting funded from  
3 Retained Earnings. However, the amounts  
4 need to be switched. Instead of \$28,000,  
5 the generator at Hideaway Village should be  
6 \$40,000, and instead of \$40,000, the  
7 generator at the Main Street Pump Station  
8 should be \$28,000. The total amount for the  
9 two generators remains the same. This  
10 article just changes the amount allocated  
11 for each generator so the generators can be  
12 replaced.

13 The Finance Committee voted  
14 unanimously 9 to 0 to recommend approval of  
15 this article.

16 MODERATOR PARADY: Thank you,  
17 Renée. Is there any further discussion on  
18 the motion of the Finance Committee on  
19 Article 3? Seeing none.

20 On that motion, all those in  
21 favor, please signify by saying "Aye."

22 THE AUDIENCE: Aye.

23 MODERATOR PARADY: All those  
24 opposed "No." I declare the ayes have it.

1 I declare the motion passes. I declare it  
2 was a unanimous vote.

3 (Article 3 unanimously passed.)

4 ARTICLE 4

5 MODERATOR PARADY: Does the  
6 Finance Committee have a positive motion on  
7 Article 4? I recognize Dr. William Towne  
8 from the Finance Committee.

9 DR. WILLIAM TOWNE: Yes, we do,  
10 Mr. Moderator.

11 MODERATOR PARADY: Please state  
12 your motion.

13 DR. WILLIAM TOWNE: We move that  
14 the Town vote to appropriate the sum of  
15 \$1,085.82 for the purposes of this article,  
16 and to meet this appropriation to transfer  
17 the sum of \$1,085.82 from Free Cash.

18 MS. MICHELE FORD: Second.

19 MODERATOR PARADY: You have the  
20 floor on that motion, Mr. Towne.

21 DR. WILLIAM TOWNE: On this motion  
22 -- this article is brought before the  
23 Special Town Meeting to provide for the  
24 payments of bills that have arrived after



1 the close of the previous year.

2 The Finance Committee voted 9-0-0  
3 to recommend approval of this article. And  
4 they're explained for you right in that grid  
5 just above.

6 MODERATOR PARADY: This requires  
7 -- these unpaid bills at a Special Town  
8 Meeting requires a 9/10ths vote. So I'm  
9 going to try for a unanimous voice vote if  
10 there's no further discussion.

11 And seeing none, all those in  
12 favor, please signify by saying "Aye."

13 THE AUDIENCE: Aye.

14 MODERATOR PARADY: All those  
15 opposed "No." I declare the ayes have it.  
16 I declare the motion passes. I declare it  
17 was a unanimous vote.

18 (Article 4 unanimously passed.)

19 ARTICLE 5

20 MODERATOR PARADY: Article 5.  
21 I recognize Mary Jane Mastrangelo from the  
22 Finance Committee. Do you have a positive  
23 motion on Article 5?

24 MS. MARY JANE MASTRANGELO: Yes,

1 Mr. Moderator, we do.

2 MODERATOR PARADY: Please state  
3 your motion.

4 MS. MARY JANE MASTRANGELO: We  
5 move that the Town appropriate \$2,800,000 to  
6 pay costs of designing and constructing a  
7 Wastewater Treatment Facility, Pump Station  
8 and Force Main, including related land  
9 acquisition and for legal, administrative,  
10 and other pertinent expenses associated with  
11 the construction of the Buzzards Bay  
12 Wastewater Treatment Facility with  
13 groundwater discharge at the Queen Sewell  
14 Park Bourne Police Station site to serve a  
15 portion of the Buzzards Bay area, including  
16 existing, developed, and sewered properties  
17 and future ongoing development, including  
18 without limitation all costs thereof as  
19 defined in General Laws C. 29C, Section 1;  
20 that such appropriation shall be expended in  
21 addition to the \$6,558,000 appropriated and  
22 approved for borrowing under Article 2 of  
23 the October 30, 2017, Special Town Meeting.

24 That to meet this additional

1 appropriation and the total project cost  
2 including funds previously approved on  
3 October 30, 2017, the Treasurer with the  
4 approval of the Board of Selectmen is  
5 authorized to borrow said all or a portion  
6 of the total project cost and to issue bonds  
7 or the notes of the Town therefore in  
8 accordance with General Law C. 44 and  
9 General Law C. 29C or any other enabling  
10 authority, that such bonds or notes shall be  
11 general obligations of the Town; that the  
12 Town is authorized to apply for, accept, and  
13 expend any state and/or federal grants and  
14 loans or other public or private funds that  
15 may be available for the project.

16 That the Town be authorized to  
17 assess privilege fees in accordance with  
18 Chapters 80 and 83 of the Mass. General  
19 Laws, to recover a portion of the project  
20 cost not reimbursed by any state and federal  
21 grant funds received for the project; that  
22 the Treasurer with the approval of the Board  
23 of Selectmen is authorized to borrow all or  
24 a portion of a total project cost from the

1 Massachusetts Clean Water Trust, hereinafter  
2 "Trust," established pursuant to said  
3 Chapter 29C, and in connection therewith to  
4 enter into a loan agreement and/or security  
5 agreement with the Trust and, otherwise, to  
6 contract with the Trust and the Department  
7 of Environmental Protection with respect to  
8 such loan and for any federal or state aid  
9 available for the project or for the  
10 financing thereof; and that the Board of  
11 Selectmen and/or the Board of Sewer  
12 Commissioners is authorized to enter into a  
13 Project Regulatory Agreement with the  
14 Department of Environmental Protection.

15 Any premium received upon the sale  
16 of any bonds or notes approved by this vote,  
17 less any such premium applied to the payment  
18 of the cost of issuance of such bonds or  
19 notes may be applied to the payment of costs  
20 approved by this vote in accordance with  
21 Mass. General Law, Chapter 44, Section 20,  
22 thereby reducing the amount authorized to be  
23 borrowed to pay such costs by a like amount.

24 MS. MICHELE FORD: Second.

1 MODERATOR PARADY: You have the  
2 floor on your motion.

3 MS. MARY JANE MASTRANGELO: Thank  
4 you, Mr. Moderator. This article requests  
5 up to 2.8 million dollars of additional  
6 funding for the wastewater project that was  
7 approved at the Special Town Meeting,  
8 October 30 of 2017. This additional funding  
9 will not increase taxes, an override is  
10 necessary for that, and there is no override  
11 being requested. The Debt Service payments  
12 will be contained within the annual Debt  
13 Service Budget and the borrowing and annual  
14 payments of principal and interest will be  
15 within established guidelines.

16 Construction cost estimates for  
17 the building and equipment have increased  
18 \$2.8 million since 2017. This project is  
19 facing the same challenges that the  
20 Provincetown Police Station and the Marion  
21 Wastewater Project are facing. Construction  
22 costs are rising at a rapid rate. These  
23 costs will continue to rise. If we don't  
24 build it now, it will only cost more later.

1           The Town has been awarded \$3.8  
2 million in grants for the project, and a  
3 \$1.5 million grant from the state MassWorks  
4 Program, and a \$2.3 million grant from the  
5 Federal Economic Development Administration.  
6 Both grants support projects for  
7 infrastructure that will promote economic  
8 development.

9           In addition, the Towns on the list  
10 of clean water projects eligible for state  
11 revolving fund financing. This special  
12 financing includes 0 percent interest during  
13 construction, 2 percent interest for bonding  
14 and some forgiveness for principal. \$2.4  
15 million of the total project cost will be  
16 paid by the Sewer Enterprise Fund. And  
17 about \$3.5 million will be paid by the  
18 General Fund.

19           Approval of the additional funding  
20 tonight is crucial to keeping a federal  
21 grant as the Town must have funds  
22 appropriated to complete the project in  
23 order to be eligible for the grant. This  
24 project is needed because there is no

1 remaining wastewater capacity for Buzzards  
2 Bay. Without this project, there can be no  
3 new development or redevelopment in Buzzards  
4 Bay.

5 With this project, economic  
6 development can occur which will bring  
7 increased revenue to the Town including  
8 additional property tax revenue, increased  
9 meals tax revenue from new restaurants,  
10 increased room occupancy, hotel tax revenue  
11 from new hotels and increase local jobs,  
12 which will increase revenue to all  
13 businesses. It is the essence of positive  
14 economic growth.

15 We can summarize the project  
16 benefits as follows: it provides increased  
17 tax revenue, increased growth and economic  
18 vitality in Buzzards Bay, more likely long-  
19 term success for Buzzards Bay  
20 revitalization, and it protects our coastal  
21 and fresh wastewater resources which is  
22 better for the environment and everyone in  
23 Town.

24 The Finance Committee voted to

1 recommend approval of this project with 8 in  
2 favor, none opposed, and 1 present.

3 MODERATOR PARADY: Thank you, Mary  
4 Jane. Any further discussion? Mark; Mark  
5 Tirrell.

6 MR. MARK TIRRELL: Mark Tirrell  
7 from the village of Buzzards Bay. This is a  
8 tough vote for me because this started as a  
9 temporary solution, something to bridge us  
10 over to a more complete Wastewater Treatment  
11 Plan that would address a wider area than  
12 just Buzzards Bay. It was described to me  
13 when I first agreed to support it that it  
14 was sort of a container, maybe a trailer-  
15 truck size container on the edge of that lot  
16 and a subsurface disposal that would not  
17 bother the neighbors. I should point out  
18 that I am a neighbor, about three house lots  
19 from Queen Sewell Park.

20 I'm in favor of it because I'm in  
21 favor of the economic development that it  
22 operates, but I've got to be honest with  
23 you, I'm holding my breath. I would ask at  
24 this point, Mr. Moderator, if I could offer



1 an amendment because I think it's important.  
2 I would amend the motion to insert the word  
3 "subsurface" in the first sentence of the  
4 motion at the point where it says  
5 "groundwater discharge." So that it would  
6 read "Buzzards Bay Wastewater Treatment  
7 Facility with subsurface groundwater  
8 discharge at Queen Sewell Park."

9 I think it's important that the  
10 voters and planners know that this is  
11 acceptable if we're not talking surface  
12 treatment, exposed tanks, etcetera, that one  
13 might consider that one sees in other  
14 wastewater treatment systems.

15 MR. JOHN FULLER: Second.

16 MODERATOR PARADY: Your motion is  
17 in order. It must be though, Mark, put it  
18 in writing, please. Do we have it for the  
19 record?

20 MR. MARK TIRRELL: All right.

21 MS. MARY JANE MASTRANGELO: Could  
22 I state for the record that it is a  
23 subsurface groundwater discharge system  
24 under a ground water discharge permit that

1 has been approved by Mass. Environmental  
2 Protection, DEP, and federal EPA also review  
3 the system. So it has to conform with the  
4 groundwater discharge permit that was given,  
5 which includes subsurface fields which are  
6 about Field 1 and Field 2 are about 90  
7 percent completion, and I think Field 3 is  
8 on the way, so the fields are already under  
9 construction.

10 MODERATOR PARADY: Any further  
11 discussion on the amendment only? We're  
12 discussing the amendment. Yes, sir. Speak  
13 into the microphone and identify yourself.

14 MR. DARRELL SMITH: Darrell Smith,  
15 Sagamore Beach. My question is this, since  
16 the bids have not even gone out yet, what  
17 happens if it comes in over \$2.8 million;  
18 what happens then? What happens if it's 3.8  
19 million?

20 MODERATOR PARADY: Mary Jane.

21 MS. MARY JANE MASTRANGELO: We had  
22 actually hoped to have the bids in hand  
23 prior to coming to Town Meeting, but the  
24 process that we're in with the EDA for the

1 grant administration requires that they  
2 approve our bid documents and bid  
3 specifications before we can go out to bid,  
4 and we are still in the process.

5 So if the bids don't come in, we'd  
6 have to look at why they didn't come in. In  
7 the cost estimates that we had for the  
8 project, we do have contingencies in there  
9 based on cost escalations, and we're hoping  
10 it will actually come in under bid. But the  
11 choice we would have at that time is either  
12 to see what we could do to reduce the cost  
13 of the project or come back again. I do not  
14 plan on coming back again.

15 One of the issues is that we could  
16 -- suppose it came in over, suppose we got  
17 additional grant money to cover the other  
18 cost, we'd still have to come back to Town  
19 Meeting because we can't spend more than the  
20 amount that is appropriated. So we have  
21 been very, very conservative in our bid in  
22 ~~our, you know, asking for the money to make~~  
23 sure we had sufficient contingency to come  
24 in at bid. And usually people who bid on

1 the project know how much money is  
2 available. So there is no plan to come back  
3 to Town Meeting.

4 MODERATOR PARADY: Steve, are you  
5 here to speak?

6 MR. STEVE MEALY: On the main  
7 motion, Mr. Moderator.

8 MODERATOR PARADY: Okay.

9 MR. GARY MALONEY: Only on the  
10 main motion, not the amended motion.

11 MODERATOR PARADY: Okay. Any  
12 further discussion on the amendment? Yes,  
13 sir.

14 MR. RICK REINHARDT: I don't want  
15 to bog down the meeting with technicalities  
16 here, but it was a relatively good  
17 explanation --

18 MODERATOR PARADY: Speak into the  
19 microphone.

20 MR. RICK REINHARDT: I don't want  
21 to bog down the meeting too much with  
22 technicalities, but there was a good  
23 explanation about the wording. Although, I  
24 think the article is a little bit confusing

1           where it says "groundwater discharge." I  
2           think it should be discharged to groundwater  
3           or rejection --

4                   MS. MARY JANE MASTRANGELO: Well,  
5           I think it's a groundwater discharge permit.  
6           That's a technical -- that's the technical  
7           terminology that is used, and this language  
8           is sample language from the clean water --  
9           the same thing that we had with MSBA where  
10          they give you a sample of the language that  
11          they want you to use -- you get sample  
12          language that they want you to use. So the  
13          language has to be acceptable not only to us  
14          but to bond counsel and to the people that  
15          would be giving us the clean water money.

16                   So I don't think -- personally, I  
17          don't think it's necessary to put  
18          "subsurface" in because it is a subsurface  
19          system, and it has to be a subsurface system  
20          in accordance with our permit. And one of  
21          the reasons I'm in favor of this project is  
22          that it is a subsurface system and it will  
23          have -- will infiltrate through the soil.  
24          It is not a direct discharge to the Canal,

1 and it's a groundwater subsurface system.

2 And, believe me, I don't think  
3 Chief Woodside would be allowing us to put a  
4 sewer, a non-subsurface leaching field on  
5 his police station site.

6 MR. RICK REINHARDT: Well, by  
7 definition, groundwater subsurface.

8 MS. MARY JANE MASTRANGELO: Yeah.

9 MR. RICK REINHARDT: I'm just  
10 saying that you're discharging to  
11 groundwater. Hydrologically, groundwater  
12 discharges where the groundwater comes out  
13 of the ground. It's discharged to the  
14 surface of the ground. So, technically,  
15 from a hydrologic perspective, it's  
16 discharged to groundwater or ejection to  
17 groundwater, and I think I would change that  
18 wording up. I think it would be clearer. I  
19 don't think it would get in the way of the  
20 legislative --

21 MS. MARY JANE MASTRANGELO: Right.  
22 I mean, we have three leaching fields on  
23 this site and DEP required that we overbuild  
24 to the lowest standard, three gallons per

1 minute instead of what we originally asked  
2 for was six gallons per minute. And under  
3 the six gallons per minute, we would have  
4 been able to reduce the size of the leaching  
5 fields by 50 percent, but they stuck to  
6 their 3 gallons per minute which is very  
7 conservative.

8 And in the interest of some of the  
9 questions that were raised in the original  
10 discussion that people were concerned about  
11 how well the system would work and whether  
12 there would be owners, and I will tell you  
13 that when the prices came in higher, one of  
14 the things that was looked at and eliminated  
15 as an option was reducing cost by having the  
16 screenings outside of the building instead  
17 of inside of the building, which would mean  
18 that the screens would be, you know, have to  
19 be lifted outside of the building to be  
20 cleaned, and we did not think it was  
21 appropriate on the police facility nor for  
22 the neighbors. We want everything to be  
23 enclosed in the building, which it is,  
24 outside of subsurface groundwater discharge.

1 MODERATOR PARADY: Are we ready  
2 for a vote on Mark Tirrell's amendment?  
3 Yes, ma'am. Speaking on the amendment.

4 MS. BONNIE FERRARI: Yes, my name  
5 is Bonnie Ferrari from North Sagamore, and  
6 I've been led to believe that this is put in  
7 as a temporary solution; it was a temporary  
8 wastewater treatment plant was the way it  
9 was presented originally.

10 MODERATOR PARADY: Are you  
11 speaking on -- sounds like you're speaking  
12 on the main motion.

13 MS. BONNIE FERRARI: The main  
14 motion.

15 MODERATOR PARADY: No.

16 MS. BONNIE FERRARI: No?

17 MODERATOR PARADY: We're on Mark  
18 Tirrell's motion --

19 MS. BONNIE FERRARI: Okay.

20 MODERATOR PARADY: -- by inserting  
21 the word "subsurface."

22 MS. BONNIE FERRARI: Okay.

23 MODERATOR PARADY: So you'll have  
24 to wait until that's disposed of one way or



1 another. Any further discussion on the  
2 amendment? Seeing none.

3 All those in favor of Mr.  
4 Tirrell's amendment inserting that word  
5 "subsurface" into the motion, please signify  
6 by saying "Aye."

7 THE AUDIENCE: Aye.

8 MODERATOR PARADY: All those  
9 opposed "No."

10 THE AUDIENCE: No.

11 MODERATOR PARADY: Close.

12 Tellers, please come forward.

13 All those in favor of Mr.  
14 Tirrell's motion amending the main motion,  
15 please stand. Tellers, take a count.

16 (Tellers counting.)

17 MODERATOR PARADY: All those  
18 opposed to the amendment of Mr. Tirrell,  
19 please stand. Tellers, please take a count.

20 (Tellers counting.)

21 MODERATOR PARADY: On Mr.  
22 Tirrell's amendment, you have voted yes 106;  
23 no 146. I declare that the amendment fails.  
24 It does not pass.

1 (Amendment failed.)

2 MODERATOR PARADY: So we're back  
3 to the main motion as originally made by the  
4 Chairman of the Finance Committee.

5 MS. MARY JANE MASTRANGELO: Can I  
6 -- there have been some questions alluding  
7 to what people originally heard about this  
8 wastewater plant as being a temporary plant  
9 for a regional solution.

10 So this wastewater plant has been  
11 under discussion since 2007, and we went  
12 through different studies, groundwater  
13 studies, buildout studies where the septic  
14 could, you know, what was appropriate. They  
15 tried to put the leaching fields at the  
16 Community Building, that wasn't going to  
17 work. They thought about other places but  
18 it was expensive to have a pump station.

19 So over the time and during the  
20 discussions about the 208 Plan and the  
21 wastewater issues that we have regionally on  
22 the Cape with the sole-source aquifer, the  
23 Wastewater Advisory went to the Board of  
24 Sewer Commissioners and they said, "We need

1 a two-step plan." We need an initial plan  
2 that will give us wastewater capacity of a  
3 hundred thousand gallons while we figure out  
4 the long-term regional plan.

5 The plant that has been designed  
6 is a 20-year operational plant. This plant  
7 will provide 100,000 gallons of wastewater  
8 capacity for 20 years. It will not  
9 necessarily, you know, stop at that time,  
10 the wastewater package treatment plant  
11 that's at the high school is being  
12 refurbished and needs new equipment so it's  
13 still operational. The septic fields that  
14 we have, the way that they're designed are  
15 for a long-term, long-term use.

16 The regional plan that is being  
17 discussed is going to take a while. It took  
18 us from 2017 to 2018 to go through all the  
19 permitting processes that we had to get. We  
20 did not get our groundwater discharge permit  
21 until 2018. The regional plant that's being  
22 discussed is an expansion of capacity at the  
23 Wareham plant that would be regional for  
24 Plymouth and Wareham and parts of Bourne.

1 The piping from that plant is currently  
2 being discussed to be piped either along the  
3 railway access or under Route 28 and under  
4 Main Street to eventually be discharged to  
5 the Cape Cod Canal either where the current  
6 Mass. Maritime discharge is or some other  
7 direct discharge to the Canal.

8 There are some people that are in  
9 favor of that; there are some people that  
10 are not in favor of a direct discharge to  
11 the Canal. I think it's going to take us a  
12 long time to come to agreement between all  
13 the parties involved and to go through all  
14 the permitting. The permitting for  
15 wastewater is very, very extensive and time-  
16 consuming. The kinds of permits that you'll  
17 need from MassDOT to either go under Route  
18 28 or under the Railroad Bridge are going to  
19 be a long time coming. And the question is  
20 do we want to stop what's happening in  
21 Buzzards Bay? I mean Buzzards Bay is really  
22 starting to have interest. There's people  
23 that are putting private money into it.  
24 There's a lot that's happening. And it's

1 important for people to have an  
2 understanding of what kind of tax revenue  
3 this brings to the Town.

4 Keystone is a beautiful building.  
5 When it was -- its building permit was \$13  
6 million was the construction cost of that  
7 building, it is now -- has a tax valuation,  
8 property valuation of \$28 million --  
9 actually \$28,361,400, and at our current tax  
10 rate of \$10.51 per thousand that building  
11 brings \$298,078 of tax revenue to the Town  
12 of Bourne.

13 The hotel that's being built on  
14 the Canal had a construction building permit  
15 cost estimate of \$12 million. That's going  
16 to bring the same kind of revenue to the  
17 Town. The Calamar Hotel Project -- the  
18 Calamar Apartment Project that is the next  
19 phase of that, the over 55, is going to  
20 bring another piece. And what all these  
21 pieces of the puzzle are doing is they're  
22 bringing foot traffic to go to the new  
23 restaurants, and you have people that are  
24 investing in new restaurants, and we have

1       some beautiful, new restaurants in Bourne.  
2       We've had some beautiful restaurants in  
3       Bourne, but now you're going to have people  
4       that will really go to them and make them  
5       vibrant. And you'll have stores that will  
6       be able to come to Bourne and have people  
7       that are going to go shop there, and live  
8       there, and be there, and Buzzards Bay can  
9       become a place, a showplace for live, work,  
10      and play. And it's a beautiful, beautiful  
11      place, and we just need to do our part.

12               And I know that some people say,  
13      "Why should I pay for the sewer," you know,  
14      for somebody else. But, you know, Buzzards  
15      Bay can't put in a groundwater discharge  
16      permit. You can do it at the Queen Sewell  
17      Park but you can't do it any place else in  
18      Buzzards Bay. So it's not something that  
19      people can do. And what we can do as a Town  
20      together for a Debt Service with this  
21      special financing of about \$225,000 a year  
22      for 20 years; what we can do together can  
23      bring much more than that to the Town of  
24      Bourne. And that so many people have worked

1 so hard to get us to this place and have  
2 worked so hard to bring in the state  
3 MassWorks grant and to bring in the EDA  
4 grant and to do everything to make this  
5 vision happen for Buzzards Bay and that is  
6 the vote that you are taking this evening,  
7 and I certainly hope you'll support it.

8 THE AUDIENCE: (Applause.)

9 MODERATOR PARADY: Any further  
10 discussion on the main motion on Article 1?  
11 I'll get back to Bonnie.

12 MS. BONNIE FERRARI: Bonnie  
13 Ferrari, North Sagamore. So what you're  
14 saying to me is that by the time that the  
15 temporary part of this wastewater plant is  
16 expired, that it's pulled-out, we should  
17 already be ready to be tying into this new  
18 system in Wareham?

19 MS. MARY JANE MASTRANGELO: Either  
20 we'll do that or we'll find a way to make  
21 this continue to work. I mean this is the  
22 next piece. We don't have any wastewater, I  
23 mean, you know. So it's part of a regional  
24 plan and wastewater planning is something

1 that we have started with the Town, the  
2 Board of Sewer Commissioners, and the Board  
3 of Selectmen; we're paying attention to it,  
4 and we need to pay attention to it, and it's  
5 not just going to be Buzzards Bay because we  
6 have areas of Town now, and I went to the  
7 Municipal Vulnerability Workshop so that the  
8 Town of Bourne could qualify for a Municipal  
9 Vulnerability financing from the state, and  
10 there are climate change, coastal changes  
11 that are coming, and we're going to have  
12 other coastal communities, parts of Monument  
13 Beach, parts of Pocasset, Patuisset that are  
14 going to need to be looking at similar kinds  
15 of systems. And this is something the  
16 Town's going to be facing in terms of  
17 climate change and how we protect our water  
18 because wastewater disposal is crucial to  
19 having clean water.

20 MS. BONNIE FERRARI: Thank you.

21 MS. MARY JANE MASTRANGELO: You're  
22 welcome.

23 MODERATOR PARADY: Thank you,  
24 Bonnie. Steve; Steve Mealy.



1 MR. STEVE MEALY: Thank you, Mr.  
2 Moderator. Steven Mealy from Sagamore Beach  
3 and a member of the Wasterwater Advisory  
4 Committee. There's another elephant in the  
5 room before the entire Town of Bourne and  
6 every town on Cape Cod and that is we are  
7 faced with meeting our responsibilities  
8 under our 208 Plan. The 208 Plan is our  
9 agreement with every other town on Cape Cod  
10 as a result of a lawsuit that was taken  
11 against every town on Cape Cod by the  
12 Conservation Law Foundation several years  
13 ago.

14 We have said to the Conservation  
15 Law Foundation and to the other towns on the  
16 Cape that we will do our fair share and  
17 address our wastewater needs and take part  
18 in addressing our wastewater needs. Several  
19 years ago, the Advisory Committee put  
20 together a plan. You've heard some of the  
21 description this evening about addressing  
22 the needs, the immediate needs of Buzzards  
23 Bay. Those needs have arisen because the  
24 agreement that was written well over 25

1 years ago with Wareham; we have now expent  
2 (sic) every bit of capacity that we had with  
3 an agreement with Wareham. So no further  
4 development after what is already in the  
5 books today can take place.

6 But as Mary Jane pointed out a few  
7 minutes ago, that's really the tip of the  
8 iceberg. There will be other areas of Town  
9 which will also have to be addressed  
10 followed by smaller local wastewater  
11 treatment plants and we're seeing these.  
12 Kingman Marina recently put in a wastewater  
13 treatment plant to support several  
14 condominiums on their property, but it will  
15 also support up to like 80 homes in the  
16 immediate area.

17 We have we wastewater treatment at  
18 the Massachusetts Maritime Academy. We have  
19 one at the high school. There's on at the  
20 Upper-Cape Vocational High School. These  
21 are small plants, which if you did not know  
22 they were there, you would not see them and  
23 you wouldn't know that they were operating..  
24 And every single one of these is a small

1 piece of the puzzle on how we, the Town of  
2 Bourne, addressed our 208 Plan and addressed  
3 the needs of our wastewater.

4 I would urge everyone in this  
5 auditorium to support this project and get  
6 it done. Get it built sooner than later  
7 because we're going to be continued to be  
8 faced if we try to do it later with huge  
9 increases which we've already seen.

10 Thank you, very much.

11 MODERATOR PARADY: Yes, Gary.

12 MR. GARY MALONEY: Gary Maloney,  
13 Buzzards Bay. Both the Chairman of the  
14 Finance Committee and Mr. Mealy both now  
15 said that there's no additional development  
16 possible. My question is for either the  
17 Town Administrator or for our Sewer  
18 Commissioners; I've read reports in the  
19 press in the last 60 days that said that  
20 there's a possibility of extending our  
21 Municipal Agreement with Wareham for special  
22 use projects that could get us an excess of  
23 our current allotment. Was there any  
24 validity to those reports or is that not

1 truthful whatsoever? Thank you.

2 ADMINISTRATOR THOMAS GUERINO: Mr.  
3 Moderator.

4 MODERATOR PARADY: Tom Guerino,  
5 Town Administrator.

6 ADMINISTRATOR THOMAS GUERINO:  
7 Good evening, everyone. Mr. Maloney, it was  
8 two of the Sewer Commissioners met with the  
9 Town of Wareham and broached the idea of  
10 this being something to discuss. It is my  
11 understanding at this point in time, there  
12 are no plans in place for this nor has there  
13 been any formal meeting before the two full  
14 boards to discuss any alternatives moving  
15 forward.

16 MR. GARY MALONEY: A follow-up  
17 question to that then would be are there any  
18 timelines in place for the discussions that  
19 took place after the Buzzards Bay  
20 Coalition's, what do you call it,  
21 presentation before the Sewer Commissioners  
22 that detailed that Agawam plant possible  
23 expansion to 7 million gallons that the  
24 Finance Commissioner addressed. Is there

1 any timeline for that coming online as  
2 opposed to just being told not for the  
3 foreseeable future something more  
4 definitive? Thank you.

5 MR. JAMES POTTER: Mr. Moderator,  
6 through you.

7 MODERATOR PARADY: Yes.

8 MR. JAMES POTTER: There is a  
9 timeline that the Buzzards Bay Coalition is  
10 working toward trying to put together this  
11 project. They do have -- they're in their  
12 second grant, and they do have some  
13 milestones. The milestone coming up this  
14 year is to get buy-in from the various  
15 communities for the regional plant.

16 But, truthfully, I think it's a  
17 much longer term project than most people  
18 realize, and the package system downtown  
19 will be up and operational for quite a bit  
20 of time before I think any real permitting  
21 could take place to the regional. It's  
22 probably a 15- or 20-year project with all  
23 the permitting that will be necessary.  
24 There's a couple paths that still have to be

1 explored, and I don't believe the 7 million  
2 gallons will hold. It will probably become  
3 a smaller system than that.

4 MODERATOR PARADY: Thank you. Any  
5 further discussion?

6 MR. SKIP BARLOW: Yes.

7 MODERATOR PARADY: Skip Barlow.

8 MR. SKIP BARLOW: Yeah, I've got a  
9 question for the Sewer Commissioner again.  
10 I've been a sewer customer for the last 20  
11 years anyway, a couple of decades. A lot of  
12 people have paid in a lot longer than that.  
13 We paid into the Sewer Enterprise Fund so  
14 that the money is there to do things like  
15 replace those generators that we just talked  
16 about a few minutes ago, those generators on  
17 the new pumping stations. That's where that  
18 money goes. People around sewage, there's  
19 about a thousand people in Town that pay  
20 into the Sewer Enterprise Fund to maintain  
21 our existing sewage. Yet you want to take  
22 \$2.4 million out of the Enterprise Fund,  
23 that would be like taking \$2.4 million out  
24 of the Landfill Enterprise Fund to have a

1 little private dump somewhere. How are you  
2 doing this?

3 MS. MARY JANE MASTRANGELO: I can  
4 explain that for you, Skip.

5 MR. SKIP BARLOW: No, I don't want  
6 hear from you. I want to hear from the  
7 Sewer Commissioners.

8 MR. JAMES POTTER: So, through  
9 you, Mr. Moderator. This process started  
10 several years ago, and Town Meeting decided  
11 that they wanted an economic engine,  
12 downtown Buzzards Bay.

13 MR. SKIP BARLOW: I'm just asking,  
14 how do you tap into the Sewer Enterprise  
15 Fund --

16 MODERATOR PARADY: Come on. Hey,  
17 no private conversations. Skip, look at me.  
18 Right here, not him.

19 MR. JAMES POTTER: So at that time  
20 the agreement was that some of the Sewer  
21 Enterprise Funds would be utilized and the  
22 balance would be the Town funds. And, so,  
23 in this arrangement, the Town is asking for  
24 additional Town funds, not Sewer Enterprise

1 Funds -- I think that's pretty much tapped  
2 out in what the thousand users could put  
3 toward the project, and then the grant money  
4 is also part of the project and that's how  
5 it's being put together.

6 If it was a standalone sewer use  
7 project, it wouldn't happen, and it has to  
8 be an economic development project with Town  
9 contribution to justify the cost. I think  
10 it was over and above what was estimated a  
11 few years back.

12 MS. MARY JANE MASTRANGELO: Mr.  
13 Moderator, can I add to that? Can I add to  
14 that?

15 MR. SKIP BARLOW: I would like to  
16 finish.

17 MODERATOR PARADY: Wait, wait,  
18 wait. Calm down here. You have the floor.

19 MR. SKIP BARLOW: Thank you. I  
20 don't buy into that answer. It is an  
21 Enterprise Fund. But the other thing that  
22 they brought up is taking all, you know, a  
23 whole big area and running it into the  
24 Canal. Let them dump it into Onset Harbor.



1 THE AUDIENCE: Come on.

2 MS. MARY JANE MASTRANGELO: Mr.  
3 Moderator, may I speak to the question of  
4 how the \$2.4 million from the Sewer  
5 Enterprise Fund is to be paid?

6 MODERATOR PARADY: Can you do it  
7 briefly?

8 MS. MARY JANE MASTRANGELO: I can.

9 THE AUDIENCE: (Laughter.)

10 MODERATOR PARADY: Then you may.

11 MS. MARY JANE MASTRANGELO: Under  
12 the state Revolving Fund financing, the Debt  
13 Service to the sewer over 20 years is  
14 \$149,000 a year. The new users who are  
15 coming on at the hotel and Calamar, who will  
16 pay sewer user fees that will cover that  
17 Debt Service. There is no -- we are not  
18 planning on the current sewer users to be  
19 paying the Debt Service. This is Debt  
20 Service that will be paid by the new users,  
21 not by the current users. And that's why  
22 the limit on the Debt Service of the Sewer  
23 Enterprise Fund was the \$2.4 million because  
24 when we looked at the number of users that

1 we knew were going to be coming into the  
2 system and what the cost is going to be,  
3 that was what the sewer system could afford  
4 to pay without impacting current users. The  
5 current users aren't going to have  
6 additional fees, the current users aren't  
7 going to have betterments. That's not the  
8 idea here. It's that the new users that are  
9 coming in the system are going to bear the  
10 cost of this because going to be bringing in  
11 additional revenue.

12 MS. LINDA ZUERN: Mr. Moderator,  
13 Linda Zuern from Monument Beach; I'm  
14 requesting a secret ballot.

15 THE AUDIENCE: (Moans.)

16 MODERATOR PARADY: If 15  
17 registered voters stand, we will have to  
18 have a secret ballot.

19 THE AUDIENCE: (Voters standing.)

20 MODERATOR PARADY: I only see a --  
21 these lights are terrible up here; seven,  
22 eight -- it's not sufficient numbers.

23 THE AUDIENCE: Yay. (Applause.)

24 MODERATOR PARADY: This article,

1 the main motion requires a two-thirds vote  
2 because it involves borrowing. So, tellers,  
3 please come forward.

4 MR. THOMAS DONOVAN: Mr.  
5 Moderator.

6 MODERATOR PARADY: Yes.

7 MR. THOMAS DONOVAN: I'd like to  
8 be heard.

9 MODERATOR PARADY: Okay. I'm  
10 sorry, Tom, I didn't see you.

11 MR. THOMAS DONOVAN: I'm sorry.

12 MODERATOR PARADY: That's all  
13 right. Go ahead.

14 MR. THOMAS DONOVAN: My name is  
15 Thomas Donovan, Pocasset, Massachusetts. I  
16 have a few questions. I'm getting very  
17 concerned as we move out of a good economy  
18 to maybe not a great economy in the years  
19 ahead what the Debt Service on this Town  
20 will be. We're not always going to be  
21 having great economic times.

22 So can the Finance Chairman tell  
23 me how much is the actual Debt Service in  
24 our 2020 Budget both excluded and non-

1 excluded --

2 MS. MARY JANE MASTRANGELO: It's  
3 on the Sources and Uses -- it's on page --

4 MR. THOMAS DONOVAN: I read that  
5 and it's unclear. It looks to me like its  
6 approaching \$7 million a year; is that  
7 correct?

8 MS. MARY JANE MASTRANGELO: Yes.

9 MR. THOMAS DONOVAN: So the Debt  
10 Service right now going forward without any  
11 more appropriations including the debts that  
12 we just incurred on improving the roofs of  
13 the high school, and if we vote this article  
14 in, we will be in excess of \$7 million a  
15 year as the Town of Bourne as a Debt  
16 Service; am I correct on that?

17 MS. MARY JANE MASTRANGELO: Well,  
18 that would be assuming that there isn't any  
19 debt dropping off the books, which there is.  
20 So when we look at Debt Service, the  
21 majority of debt that we have in Town is 5  
22 to 10-year debt. And so if you looked at  
23 the Debt Service down like five years from  
24 now, then it ends up staying about that.

1 And so what we try to do is manage -- we try  
2 to keep the amount of debt that we're  
3 putting on the books, balance the amount of  
4 debt that's going to be coming off the  
5 books, and one of the things that we've been  
6 doing in Capital Outlay over the last few  
7 years is using Free Cash more to fund  
8 capital expenditures than using borrowing  
9 for the regular capital operation of the  
10 Town so that we can do these larger projects  
11 within the Debt Service.

12 MR. THOMAS DONOVAN: And I applaud  
13 you on that. I applaud you on a lot of  
14 things you do as the Finance Committee, but  
15 the numbers are getting staggering, and the  
16 nonexclusive items or the excluded item,  
17 meaning the Prop 2-1/2s that we've voted in  
18 over the last few years I believe is four  
19 are starting to accumulate. And I guess I  
20 don't know whether I'm for this or against  
21 this. I've lived in Town here for 40 years.  
22 I find it hard to believe that anyone in  
23 this Town would be more in favor of economic  
24 development than myself. I want a broad

1 tax. I'm very excited about what's  
2 happening in Buzzards Bay, but we're trying  
3 to appropriate another \$2.8 million. We  
4 haven't even sent this out to bid. And if  
5 my thoughts are correct on what I just  
6 heard, after we build this plant up by the  
7 police station, is the piping and the  
8 pumping and everything already included to  
9 get it to Buzzards Bay Main Street in this?

10 MS. MARY JANE MASTRANGELO: Yes.

11 MR. THOMAS DONOVAN: Or is this  
12 not part of it?

13 MS. MARY JANE MASTRANGELO: Yes,  
14 no, it's the building; it's the force main;  
15 it's the generator and the pump station; all  
16 of that is included in the cost of the  
17 project that's before you. That's the meat  
18 of the project from economic development is  
19 that -- is that construction of all of those  
20 pieces of the project. The leaching fields  
21 were done as part of the police facility  
22 because in terms of the building  
23 construction, we needed to get those  
24 leaching fields in while, you know, before

1 the facility was done.

2 MR. THOMAS DONOVAN: As a  
3 developer, I always look at my expenses and  
4 my income, and I did hear you start to  
5 speak, Ms. Madam Chairman, in relationship  
6 to some type of impact fees, that the new  
7 owners of this septic gallonage would be the  
8 payers of this fee. I applaud you in trying  
9 to broaden the tax base by bringing in the  
10 Keystone and these other buildings.

11 But the bottom line is what are  
12 these projects going to be charged per  
13 thousand gallons of effluence that they are  
14 going to use in this new system?

15 MS. MARY JANE MASTRANGELO: I  
16 think that's something that the Board of  
17 Sewer Commissioners is going to have to take  
18 a serious look at in terms of what the fees  
19 are for the new users and how they're going  
20 to assess those fees. And I think they've  
21 started to look at them. It's definitely  
22 something that the Board of Sewer  
23 Commissioners will look at.

24 MR. THOMAS DONOVAN: Well, thank

1           you, because I think that gets to the heart  
2           of my question. We will have another Town  
3           Meeting in the fall when, if I'm hearing  
4           everyone correctly, we will know what the  
5           Wastewater Treatment Plant will cost because  
6           of the bids. We will know whether we've got  
7           the next grant or not.

8                     Right now, we're trying to incur  
9           \$6 million for the village of Buzzards Bay,  
10          which I am happy for if you turned to me and  
11          said, "We've got five buildings coming in--  
12          that are ready to sign and move and dig into  
13          the ground tomorrow." If not, I think this  
14          is premature, and I think that this article  
15          should be voted at the October Town Meeting  
16          when the Sewer Commissioners can stand up  
17          and tell us how much fees are going to be  
18          brought in by that gallonage that we're  
19          going to use in the Wastewater Treatment  
20          Plant.

21                    I'm in favor of it, but I'm in  
22          favor of being fiscally responsible for  
23          this. This is premature. I don't want to  
24          bring up a sore subject, but this right now



1 has all the inklings of the Buzzards Bay  
2 Park. Every year you're going to come back  
3 to us and say you need more money, more  
4 money, more money. I want a bottom-line  
5 number. I want to know how the fees are  
6 going to be paid, and then I will vote in  
7 favor. I'll make the motion to endorse it.

8 But until we have the numbers, we  
9 know how much money is going to be brought  
10 in and how much is going to be expended, I  
11 believe, Madam Chairman, that we're  
12 premature in voting this article.

13 MS. MARY JANE MASTRANGELO: I'm  
14 going to have the Owners Project Manager  
15 speak to your question, but I want to say to  
16 you that trying to delay this to the October  
17 Town Meeting will add probably another  
18 million dollars to the project. We have to  
19 go to bid. We're at EDA. We're doing our  
20 bid specifications. We have to go to bid.  
21 We cannot accept a bid if we do not have the  
22 funding, which means that we could go to bid  
23 subject to Town Meeting or we could wait to  
24 go to bid before Town Meeting. We tried

1 very hard to do the bid. We are at 100  
2 percent design now. We have our design. We  
3 have our cost estimations. We have cost  
4 escalation and money put in there.

5 If we wait, it's only going to  
6 cost you more. And I'll tell you that  
7 because last August when we had the cost  
8 estimations done, we were a million and a  
9 half less than we are now, and one of the  
10 big concerns that we have is this is up to  
11 this amount of money because we have to be  
12 careful about the bid. We have done -- we  
13 have looked at this project. We have looked  
14 at costs. We have done our homework. We  
15 are ready to move forward and delay is not  
16 going to get us anything except for more  
17 cost and, frankly, I've had calls with the  
18 head of the -- the head legal person of the  
19 Commerce Department asking when are we going  
20 to know that you have money to match this  
21 project because when we went to them and we  
22 got our EDA grant, we had sufficient funding  
23 to pay the project cost; we do not have that  
24 now. And we are, if we do not have

1 sufficient money for the project costs,  
2 we're in danger of losing \$3.8 million.

3 MR. THOMAS DONOVAN: So if I hear  
4 you correctly, you cannot go out to bid even  
5 though you have \$6.558 million dollars --

6 MS. MARY JANE MASTRANGELO: I do  
7 not have enough -- right.

8 MR. THOMAS DONOVAN: I'm not  
9 saying that because many times at these Town  
10 Meetings, you've come back to the board --  
11 to the Town Meeting and ask for additional  
12 funds, which I understand. What would be  
13 the difference of coming back in October  
14 when we know the actual numbers and we also  
15 know the actual income projections from the  
16 sewer commission so we can make an informed  
17 decision as an electorate of whether to vote  
18 this in or vote it out?

19 MS. MARY JANE MASTRANGELO: I'm  
20 not sure except for the fact that you might  
21 have a bid. You wouldn't have an accepted  
22 bid because it wouldn't have been accepted.

23 Joe, do you want to talk? I think  
24 it might be helpful.

**TOWN OF BOURNE  
Special and Annual Town  
Meeting**

**MAY 6, 2019**

Page 2

1 MODERATOR PARADY: Speak from the  
2 microphone on the floor, please.

3 MR. JOE SULLIVAN: Thank you, Mr.  
4 Moderator. I'm Joe Sullivan for Daedelus  
5 Projects. I was hired by the Town as the  
6 Owners' Project Manager. As Mary Jane had  
7 alluded, back in August of 2018, we were at  
8 a point where we were doing a cost estimate  
9 to find out what the actual cost associated  
10 with the design. Weston & Sampson had  
11 completed the design right around August, so  
12 we went out on a 90 percent estimate. Those  
13 estimates are based on what the cost of  
14 these plants are costing at that given time  
15 based on any time any other Town is doing a  
16 similar situation.

17 During that process, we realized  
18 based on the previous estimate that was done  
19 earlier, six months to eight months earlier,  
20 that the project had actually escalated  
21 based on the mechanical needs and the  
22 equipment and the engineering involved with  
23 it about a million and a half dollars.

24 We're dealing with similar

1 projects right now throughout the state,  
2 mostly Southeastern Massachusetts and are  
3 finding bids being volatile, and most of it,  
4 you know, we can blame it on the tariff or  
5 the steel and all that but it isn't. It's  
6 the mechanical equipment necessary for the  
7 requirements to meet the EDA and DEP  
8 situations.

9 So the question of waiting isn't  
10 an option to be honest with you. I'm seeing  
11 anywhere between a 7-1/2 million dollar  
12 project escalating and costing \$40,000 to  
13 \$75,000 per month. So you're just adding  
14 dollars to the overall burden of this Town  
15 by waiting until the October Special Town  
16 Meeting.

17 MODERATOR PARADY: Any further  
18 discussion on the main motion? This  
19 requires a two -- George Seaver.

20 MR. GEORGE SEAVER: Cataumet. My  
21 concern is the 20 percent increase in cost  
22 over the last year and a half. Could you  
23 tell me what the increase in cost for  
24 Keystone and the hotel have been as private

1 projects?

2 MODERATOR PARADY: Unless the  
3 owners are here, I don't know where we're  
4 going to get that answer.

5 MR. GEORGE SEAVER: Zero. Zero.

6 MODERATOR PARADY: You know that  
7 for a fact?

8 MR. GEORGE SEAVER: No, I don't.  
9 Not for a fact.

10 MODERATOR PARADY: Okay. Then  
11 don't tell people it's zero then. All  
12 right. Tellers, please come forward. This  
13 requires a counted vote.

14 All those in favor of the motion  
15 of the Finance Committee on Article 5,  
16 please stand. Tellers, take a count.

17 (Tellers counting.)

18 MODERATOR PARADY: All those  
19 opposed to the motion of the Finance  
20 Committee on Article 5, please stand and,  
21 tellers, please, take a count.

22 (Tellers counting.)

23 MODERATOR PARADY: On the motion  
24 of the Finance Committee on Article 5, a

1 total of 185 affirmative votes were  
2 necessary for a two-thirds, you voted yes  
3 259; no 18. I declare the motion passes. I  
4 declare it was more than a two-thirds vote.

5 THE AUDIENCE: (Applause.)

6 (Article 5 passed.)

7 ARTICLE 6

8 MODERATOR PARADY: Article 6.

9 Does the Finance Committee have a positive  
10 motion on Article 6?

11 MS. RENÉE GRATIS: Yes, we do, Mr.  
12 Moderator.

13 MODERATOR PARADY: I recognize  
14 Renée Gratis. Please state the motion of  
15 the Finance Committee.

16 MS. RENÉE GRATIS: We move that  
17 the Town vote to appropriate the sum of  
18 \$343,000 for the purchase of one new  
19 Ambulance to replace A-133, and to meet this  
20 appropriation, to authorize the Treasurer  
21 with the approval of the Board of Selectmen,  
22 to borrow the sum of \$343,000 pursuant to  
23 the Mass. General Laws, Chapter 44, Section  
24 7. Any premium received upon the sale of



1 the bonds or notes approved by this vote,  
2 less any such premium applied to the payment  
3 of the costs of issuance of such bonds or  
4 notes may be applied to the payment of cost  
5 approved by this vote in accordance with  
6 Massachusetts General Law Chapter 44,  
7 Section 20, thereby reducing the amount  
8 authorized to be borrowed to pay such costs  
9 by a like amount.

10 MS. MICHELE FORD: Second.

11 MODERATOR PARADY: You have the  
12 floor on your motion.

13 MS. RENÉE GRATIS: This article is  
14 seeking replacement of one of Bourne's older  
15 Ambulances. When an ambulance was involved  
16 in an accident in the summer of 2017, one of  
17 the older ambulances was put to regular use.  
18 This backup ambulance was intended only to  
19 go out for a few calls but instead was  
20 frequently used for the nine months the  
21 damaged ambulance was out of service.

22 The Finance Committee voted  
23 unanimously 9 to 0 to recommend approval of  
24 this article.

1 MODERATOR PARADY: Thank you,  
2 Renée. Is there any discussion on that  
3 motion of the Finance Committee? This  
4 requires a two-thirds vote. It's borrowing.  
5 I'll try for a unanimous voice vote.

6 All those in favor of the motion  
7 of the Finance Committee on Article 6,  
8 please signify by saying "Aye."

9 The AUDIENCE: Aye.

10 MODERATOR PARADY: All those  
11 opposed "No." I declare the ayes have it.  
12 I declare the motion passes. I declare it  
13 was a unanimous vote.

14 (Article 6 unanimously passed.)

15 ARTICLE 7

16 MODERATOR PARADY: Article 7. Is  
17 there a positive motion on Article 7?

18 MS. MARY JANE MASTRANGELO: Yes,  
19 Mr. Moderator, we do.

20 MODERATOR PARADY: I recognize the  
21 Chairman of the Finance Committee, Mary Jane  
22 Mastrangelo. You may state your motion.

23 MS. MARY JANE MASTRANGELO: We  
24 move the Town vote to appropriate the sum of

1           \$55,000 to the FY19 Sewer Department Expense  
2           Budget, and to meet this -- and to move this  
3           appropriation to transfer the sum of \$55,000  
4           from Sewer Enterprise Fund Retained Earnings  
5           Account.

6                   MS. MICHELE FORD: Second.

7                   MODERATOR PARADY: You have the  
8           floor on your motion.

9                   MS. MARY JANE MASTRANGELO: Thank  
10          you. This is our budget adjustment for the  
11          current year budget. This increases the  
12          Fiscal Year '19 Budget to cover some  
13          unanticipated expenses that would require  
14          the budget to be increased so that the  
15          expenses can be paid. Sewer Retained  
16          Earnings will be transferred to the budget  
17          to cover the expense increases.

18                   The Finance Committee voted  
19          unanimously 9 to 0 to recommend approval of  
20          this article.

21                   MODERATOR PARADY: Any further  
22          discussion on the motion on Article 7?  
23          Seeing none. It requires a majority vote,  
24          so I'll try a voice vote.

1 All those in favor of the motion  
2 of the Finance Committee on Article 7,  
3 please signify by saying "Aye."

4 THE AUDIENCE: Aye.

5 MODERATOR PARADY: All those  
6 opposed "No." I declare the ayes have it.  
7 I declare the motion passes. I declare it  
8 was a unanimous vote.

9 (Article 7 unanimously passed.)

10 ARTICLE 8

11 MODERATOR PARADY: Article 8.  
12 Again, I recognize the Chairman of the  
13 Finance Committee, Mary Jane Mastrangelo.  
14 Do you have a positive motion on Article 8?

15 MS. MARY JANE MASTRANGELO: Yes,  
16 we do.

17 MODERATOR PARADY: Please state  
18 your motion.

19 MS. MARY JANE MASTRANGELO: We  
20 move that the Town vote to appropriate the  
21 sum of \$265,000 for the purpose of planning,  
22 designing, and constructing a Community  
23 Septic Disposal System to upgrade the Savary  
24 Community Septic System in North Sagamore,

1 and to meet this appropriation, the  
2 Treasurer, with the approval of the Board of  
3 Selectmen and the Board of Sewer  
4 Commissioners, is authorized to borrow the  
5 sum of \$265,000 in accordance with General  
6 Laws Chapter 44, or any other enabling  
7 authority, said funds to be expended by the  
8 Board of Sewer Commissioners, and further to  
9 authorize the Sewer Commissioners to assess  
10 and impose betterments in accordance with  
11 General Laws Chapters 80 and 83, or any  
12 other enabling authority, to recover any  
13 funds so expended.

14 And further, to authorize the  
15 Sewer Commissioners to assess annual charges  
16 for the use of Savary Community Septic  
17 System including the cost of maintenance and  
18 repair and abandonment of said system  
19 pursuant to General Laws Chapter 83, Section  
20 16, or any other enabling authority, and  
21 further, to authorize the Sewer  
22 Commissioners to take any and all actions  
23 necessary to effectuate the purposes of this  
24 article.

1 Any premium received upon the sale  
2 of any bonds or notes approved by this vote  
3 less any such premium applied to the payment  
4 of costs of issuance of such bonds or notes  
5 may be applied to the payment of costs  
6 approved by this vote in accordance with  
7 Mass. General Law Chapter 44, Section 20,  
8 thereby reducing the amount authorized to be  
9 borrowed to pay such costs by a like amount.

10 MS. MICHELE FORD: Second.

11 MODERATOR PARADY: You have the  
12 floor on your motion.

13 MS. MARY JANE MASTRANGELO: Thank  
14 you. This article authorizes borrowing up  
15 to \$265,000 to replace the Savary Avenue  
16 Community Septic Disposal System that is  
17 maintained by the Sewer Enterprise Fund and  
18 allow the Board of Sewer Commissioners to  
19 assess betterments and fees to the Community  
20 Septic System users for the cost of  
21 installation and operation of the system.

22 The Finance Committee voted  
23 unanimously 11-0 to recommend approval of  
24 this article.

1 MODERATOR PARADY: Any further  
2 discussion on the motion of the Finance  
3 Committee on Article 8? This requires a  
4 two-thirds vote. So, tellers, please come  
5 forward.

6 All those in favor of the motion  
7 of the Finance Committee on Article 8,  
8 please stand. Tellers, take a count.

9 (Tellers counting.)

10 MODERATOR PARADY: All those  
11 opposed to the motion of the Finance  
12 Committee on Article 8, please stand.  
13 Tellers, take a count.

14 (Tellers counting.)

15 MODERATOR PARADY: On the motion  
16 of the Finance Committee on Article 8, 167  
17 positive votes were required for a two-  
18 thirds vote; you voted yes 251; no 0. I  
19 declare the motion passes. I declare it was  
20 a unanimous vote.

21 (Article 8 unanimously passed.)

22 ARTICLE 9

23 MODERATOR PARADY: Article 9.  
24 Does the Finance Committee have a positive

1 motion on Article 9? I recognize Dr. Jim  
2 Sullivan.

3 DR. JAMES SULLIVAN: Yes, we do,  
4 Mr. Moderator. Please note that this motion  
5 is different from the one that's printed in  
6 your handbook and it was included as a  
7 handout which was given in your handbook  
8 this evening.

9 We move that the Town vote to  
10 authorize the Board of Selectmen on behalf  
11 of the Town to petition the General Court  
12 for a Special Act authorizing the  
13 Commonwealth of Massachusetts, through its  
14 Division of Capital Asset Maintenance and  
15 Management, to grant a Permanent Easement or  
16 grant other interest in land to the Town of  
17 Bourne, on land under the care and custody  
18 of the Massachusetts Armory Commission,  
19 identified on Bourne Assessor's Map Parcel  
20 181 on page 19.4, and referenced at  
21 Barnstable County Registry of Deeds at Book  
22 877, Pages 67 and 68, for the purpose of  
23 installing a subsurface municipal water line  
24 and all necessary supporting appurtenances



1. consistent with the terms of the temporary  
2 license granted the Town on January 2019,  
3 and further to authorize the Town and its  
4 Officials to take all necessary actions to  
5 effectuate the purposes of this article,  
6 including authorizing the Board of Selectmen  
7 to amend the petition to include any  
8 additional authorizations needed to  
9 undertake this project.

10 We further move that the Town vote  
11 to accept any interest in land authorized by  
12 the General Court in the Special Act  
13 approved by the Commonwealth for the  
14 purposes of this article.

15 MS. MICHELE FORD: Second.

16 MODERATOR PARADY: You have the  
17 floor on that motion, Dr. Sullivan.

18 DR. JAMES SULLIVAN: Thank you.  
19 Well this new motion changes the motion from  
20 the handbook to meet the process required  
21 for the Town to get an easement on state-  
22 owned property for a water line for the new  
23 Bourne Police Station.

24 MODERATOR PARADY: Any further

1 discussion on the motion on Article 10 -- 9,  
2 I'm sorry, Article 9. It requires a two-  
3 thirds vote because it involves an interest  
4 in real estate. I'm going to try for a  
5 unanimous vote in lieu of a count.

6 All those in favor of the motion  
7 of the Finance Committee on Article 9,  
8 please signify by saying "Aye."

9 THE AUDIENCE: Aye.

10 MODERATOR PARADY: All those  
11 opposed "No." I declare the ayes have it.  
12 I declare the motion passes. I declare it  
13 was a unanimous vote.

14 (Article 9 unanimously passed.)

15 ARTICLE 10

16 MODERATOR PARADY: Dr. Sullivan,  
17 does the Finance Committee have a positive  
18 motion on Article 10?

19 DR. JAMES SULLIVAN: Yes, Mr.  
20 Moderator. We move the Town so vote.

21 MS. MICHELE FORD: Second.

22 MODERATOR PARADY: You have the  
23 floor on that motion.

24 MR. JAMES SULLIVAN: Thank you.

1 This article will authorizes the Board of  
2 Selectmen to negotiate and grant various  
3 easements needed for the construction and  
4 operation of the new Bourne Police Station  
5 located at 35 Armory Road.

6 The Finance Committee voted  
7 unanimously 9 to 0 with no extensions to  
8 recommend approval of this article.

9 MODERATOR PARADY: Any discussion  
10 on that motion of the Finance Committee on  
11 Article 10? Seeing none. Again, it's an  
12 interest in real estate; I'll try for a  
13 unanimous vote. If not, I'll have to take a  
14 count.

15 All those in favor of the motion  
16 of the Finance Committee on Article 10,  
17 please signify by saying "Aye."

18 THE AUDIENCE: Aye.

19 MODERATOR PARADY: All those  
20 opposed "No." I declare the ayes have it.  
21 I declare the motion passes. I declare it  
22 was a unanimous vote.

23 (Article 10 unanimously passed.)  
24

ARTICLE 11

MODERATOR PARADY: Article 11.

Amanda Bongiovanni, does the Finance Committee have a positive motion on Article 11?

MS. AMANDA BONGIOVANNI: Yes, we do, Mr. Moderator.

MODERATOR PARADY: Please state your motion.

MS. AMANDA BONGIOVANNI: We move that the Town vote to appropriate the sum of \$500,000 for the purposes of this article, and to meet this appropriation to transfer the sum of \$500,000 from ISWM Retained Earnings.

MS. MICHELE FORD: Second.

MODERATOR PARADY: You have the floor on your motion.

MS. AMANDA BONGIOVANNI: Thank you, Mr. Moderator. This article allows the transfer of \$500,000 from the ISWM Retained Earnings account to cover the cost of replacing a 2012 CAT D6T LGP Dozer. This is an essential piece of equipment for ISWM

1 which is in dire need of replacement.

2 The Finance Committee voted  
3 unanimously 9 to 0 to recommend approval of  
4 this article.

5 MODERATOR PARADY: Is there any  
6 further discussion on the motion of the  
7 Finance Committee on Article 11? It  
8 requires a simple majority vote.

9 So, all those in favor, please  
10 signify by saying "Aye."

11 The AUDIENCE: Aye.

12 MODERATOR PARADY: All those  
13 opposed "No." I declare the ayes have it.  
14 I declare the motion passes. I declare it  
15 was a unanimous vote.

16 (Article 11 unanimously passed.)

17 ARTICLE 15

18 MODERATOR PARADY: Okay. Now  
19 we're into the lottery for three articles  
20 so. Thank you.

21 Article 15. Amanda, you have the  
22 floor again. --Does the Finance Committee  
23 have a positive motion on Article 15?

24 MS. AMANDA BONGIOVANNI: Yes, we

1 do, Mr. Moderator.

2 MODERATOR PARADY: Please state  
3 your motion.

4 MS. AMANDA BONGIOVANNI: We move  
5 the Town vote to authorize the Board of  
6 Selectmen to grant an easement to construct,  
7 repair, replace, and maintain a subsurface  
8 sewage disposal service at 594 Circuit  
9 Avenue as shown on a plan on file at the  
10 Office of the Town Clerk on terms and  
11 conditions deemed by the Board of Selectmen  
12 to be in the best interest of the Town.

13 MS. MICHELE FORD: Second.

14 MODERATOR PARADY: You have the  
15 floor on that motion.

16 MS. AMANDA BONGIOVANNI: Thank  
17 you, Mr. Moderator. Approval of this  
18 article will allow the Selectmen to move  
19 forward with granting an easement at 594  
20 Circuit Avenue on terms and conditions  
21 deemed to be in the best interest of the  
22 Town. The easement will bring access to  
23 construct, repair, replace, and maintain a  
24 subsurface sewerage disposal system.

1           The Finance Committee voted  
2           unanimously 9 to 0 to recommend approval of  
3           this article.

4           MODERATOR PARADY: Thank you. Is  
5           there any further discussion on the motion  
6           of the Finance Committee on Article 15? It  
7           requires a two-thirds vote. I'm going to  
8           try for a unanimous voice vote.

9           All those in favor of the motion  
10          of the Finance Committee on Article 15,  
11          please signify by saying "Aye."

12          THE AUDIENCE: Aye.

13          MODERATOR PARADY: All those  
14          opposed "No." I declare the ayes have it.  
15          I declare the motion passes. I declare it  
16          was a unanimous vote.

17          (Article 15 unanimously passed.)

18                   ARTICLE 12

19          MODERATOR PARADY: Article 12. Is  
20          there a positive motion from the Finance  
21          Committee on Article 12?

22          MS. MICHELE FORD: Yes, Mr.  
23          Moderator.

24          MODERATOR PARADY: Michele Ford,

1 please state the motion of the Finance  
2 Committee.

3 MS. MICHELE FORD: The motion I'm  
4 about to read is different than the motion  
5 that was in your hand out or printed in your  
6 handbook.

7 We move to authorize the Board of  
8 Selectmen to amend the lease between the  
9 Town of Bourne and the National Marine Life  
10 Center on terms and conditions deemed to be  
11 in the best interest of the Town by the  
12 Board of Selectmen for the purpose of  
13 providing additional parking in Buzzards  
14 Bay.

15 MS. RENÉE GRATIS: Second.

16 MODERATOR PARADY: You have the  
17 floor on your motion.

18 MS. MICHELE FORD: This article  
19 will allow the Board of Selectmen to amend  
20 the existing lease the Town has with the  
21 National Marine Life Center. The terms and  
22 conditions of the revisions will be  
23 negotiated by the Board of Selectmen  
24 specifically to address parking and with the



1 goal of providing additional parking spaces  
2 in the Town for use in Buzzards Bay.

3 This article has been approved by  
4 the Board of Selectmen. The Finance  
5 Committee approved the article 11-0.

6 MS. JUDITH FROMAN: Mr. Moderator.

7 MODERATOR PARADY: I recognize  
8 Judith Froman from the Board of Selectmen.  
9 You have the floor.

10 MS. JUDITH FROMAN: Thank you.  
11 When reviewing this article, the Select  
12 Board expressed an interest in identifying  
13 public parking opportunities in Buzzards Bay  
14 to match the need for over the next 2 to 3  
15 years. We recognize integrating short, mid,  
16 and long-term parking management into our  
17 Economic Development Plan.

18 Amending a lease between the Town  
19 and the National Marine Life Center which  
20 recently had been interpreted in a manner  
21 that was not in violation and also working  
22 forthwith, the benefit of the Town  
23 collaborating with the Planning Board, the  
24 Town staff, the Cape Cod Region Chamber of

1 Commerce, the National Marine Center, and  
2 its mission additionally enhancing the  
3 mutually beneficial relationship between the  
4 Town and the Mass. Maritime Association --  
5 Academy.

6 And, lastly, building trust.  
7 Article 12 identifies an immediate need for  
8 resolution. After gathering information  
9 about leases, deeds, needs of the Town, and  
10 reiterating our commitment to longer-term  
11 comprehensive planning we think in the best  
12 interest of the Town to work in good faith  
13 to amend the issue.

14 We agree that in supporting this  
15 article we can move Bourne forward with  
16 responsible economic development which, in  
17 turn, will minimize tax burden on you, the  
18 taxpayer. We are looking to draw in  
19 businesses and nonprofits encouraging  
20 visitors and Town citizens to spend their  
21 time and money in Town. We are shifting  
22 from a mom-and-pop type of town to a more  
23 sophisticated, cohesive town optimizing  
24 mutual benefit.

1           In general, our discussion is to  
2           work with the National Marine Life Center to  
3           keep it viable specifically over the next 2  
4           to 3 years and to formally continue to  
5           provide additional public parking spaces  
6           especially near the Main Street area of the  
7           lot. This area extends from the National  
8           Marine Life Center building over to the Kruea  
9           Thai Restaurant. Our expectation is that  
10          during this agreement, the National Marine  
11          Life Center is able to refresh its master  
12          plan. As the Board of Selectmen, we are  
13          cautious about moving forward with knee-jerk  
14          decision making especially when it comes to  
15          legalities. We are a Board intent on being  
16          thorough, legal, and fair as quickly as we  
17          can. The National Marine Life Center  
18          reportedly was not an issue until late last  
19          fall when the Planning Board was  
20          entertaining discussions with potential  
21          developers, the discussions that are good  
22          for Bourne.

23                 The Town does not currently need  
24                 the 130 spaces behind the National Marine

1 Life Center, nor would it likely have access  
2 to that area for parking. Although the  
3 property is owned by the Town, it is given  
4 to the Town by the Mobil Oil Corporation as  
5 a condition of the donation the property has  
6 a conservation easement stating, "Use of the  
7 property shall be limited to facilities for  
8 ~~the purposes of rescue, rehabilitation, and~~  
9 release of marine mammals and sea turtles.  
10 Science education and marine wildlife health  
11 and conservation, and preserving and  
12 enhancing the natural environment and/or for  
13 the purpose of open space for public use and  
14 enjoyment thereof." In short, the agreement  
15 does not allow the Town to use it as it  
16 pleases.

17 We plan to move forward with a  
18 Parking Committee that is integrated with  
19 economic development planning. The  
20 composition of the committee beyond the  
21 Board of Selectmen and the Planning Board  
22 has yet to be determined.. It has been  
23 stated that there will be involvement with  
24 the Cape Cod Canal Region Chamber of

1 Commerce, the Bourne Financial District  
2 Commission, the Town staff, residents and  
3 the County. The Bourne Selectmen supports  
4 collaboration for our overall success versus  
5 knocking others down for personal benefits.  
6 We have demonstrated the facilitation of  
7 various stakeholders for face-to-face  
8 dialogue in preparation for decision-making.  
9 We will continue to listen to all  
10 constituents throughout the process. The  
11 Select Board asks for your support that we  
12 can and will amend the National Marine Life  
13 Center lease with the Town to benefit the  
14 Town in short-term viability.

15 We voted a unanimous vote 5 to 0.  
16 Thank you.

17 MODERATOR PARADY: Thank you. Any  
18 further discussion? Yes, ma'am.

19 MS. KATHY ZAGZEBSKI: Hi, my name  
20 is Kathy Zagzebski; I'm a resident of Bourne  
21 and the Executive Director of the National  
22 Marine Life Center. I moved here from  
23 California 14 years ago specifically to work  
24 for the National Marine Life Center. I

1 bought my first home here in Buzzards Bay.  
2 I've been active on a variety of economic  
3 development and educational committees  
4 throughout the Town for the last 14 years  
5 and have been a Town Meeting participant for  
6 14 years.

7 In both my professional and  
8 personal life, I am committed to acting in  
9 the best interest of the Town and, to me,  
10 that means supporting the National Marine  
11 Life Center. The National Marine Life  
12 Center was founded in response to a  
13 significant environmental need, that of the  
14 hundreds of thousands of animals that stand  
15 here on Cape Cod every single year. Our  
16 mission is to rehabilitate and release  
17 stranded marine mammals and sea turtles in  
18 order to advance science and conservation  
19 and marine wildlife health and conservation.

20 For the past 22 years, the  
21 National Marine Life Center has been an  
22 integral part of the Bourne community. For  
23 a wildlife rehabilitation, science, and  
24 education programs, we provide valuable

1 service to the town, region, and beyond. We  
2 bring tourism, educational visitors, as well  
3 as staff, interns, and volunteers to the  
4 Town. We offer educational programming to  
5 Town schools and Town civic groups. In  
6 everything that we do, we strive to be a  
7 good neighbor, partner, and community  
8 member.

9 As Ms. Froman said, the National  
10 Marine Life Center was responsible for Mobil  
11 Oil donating the property on which we are  
12 located on which most of our facility is  
13 located including the parking lots to the  
14 Town. And the condition of the donation  
15 includes the conservation easement limiting  
16 use of the property.

17 But the issue at hand for Article  
18 12 is parking, and as someone who spends  
19 most of my waking hours on Main Street in  
20 Buzzards Bay, I really think this is a great  
21 problem for our Town to have. The National  
22 Marine Life Center has always made our  
23 parking available for free to the community  
24 for casual use. We offer parking for large

1 events including Canal Day, concerts in the  
2 park, and a variety of charity events. We  
3 also offer parking to people frequenting  
4 local businesses as well as to the staff of  
5 those local businesses. We are not required  
6 by our lease to offer this public parking.  
7 We do it to be a good neighbor. We've been  
8 offering parking to Mass. Maritime students  
9 since 2009 in response to an expressed  
10 community need. When we ended this  
11 agreement, we thought it was in the best  
12 interest of all parties and we did not  
13 realize at the time that it was inconsistent  
14 with the lease. Now that we know, we're  
15 definitely open to conversation.

16 And to that end, I urge you to  
17 vote "yes" on Article 12. If this article  
18 succeeds, the National Marine Life Center  
19 can continue our long history of working  
20 with the Town to support economic  
21 development.

22 If the article fails, we are no  
23 closer to coming to a solution for parking  
24 on Main Street that includes the National



1 Marine Life Center. As such, I urge you,  
2 please, to vote "yes" on Article 12.

3 Thank you.

4 MODERATOR PARADY: Thank you.

5 THE AUDIENCE: (Applause.)

6 MODERATOR PARADY: Yes.

7 MS. LORNA CIAVOLA: Thank you, Mr.  
8 Moderator. Whoops.

9 MODERATOR PARADY: You broke it.  
10 (Laughter.)

11 MS. LORNA CIAVOLA: I did. My  
12 name is Lorna Ciavola, and I am a lifelong  
13 resident of Bourne. I am very proud of  
14 being associated with and volunteering for  
15 the National Marine Life Center for over 20  
16 years. One of the things that attracted me  
17 to this facility is the educational  
18 programs. I'm a mother. I'm a grandmother,  
19 and we have so many wonderful opportunities  
20 at MLC to educate children. Now I need my  
21 glasses.

22 The National Marine Life Center  
23 offers over 269 STEM Educational Programs to  
24 the community, a total of 9,300 people walk

1 into the discovery center every year to take  
2 part of what happens there. There are lots  
3 of things that go on in that white building  
4 with the turtles and whales. And if you  
5 haven't visited us, come in from Memorial  
6 Day to Labor Day, the doors are open 10 to 5  
7 daily. Every school vacation there are

8 educational programs offered for children of  
9 all ages, from toddlers all the way up to  
10 high schoolers, and throughout the year the  
11 National Marine Life Center offers  
12 internships to college students, and on an  
13 average basis we have 24 of them.

14 MODERATOR PARADY: Lorna, Lorna, I  
15 have to reel you in because you're off on a  
16 tangent. Stick to the motion.

17 MS. LORNA CIAVOLA: Okay. I'm  
18 voting yes on question 12, and I encourage  
19 you all to join us. Thank you.

20 MODERATOR PARADY: I recognize the  
21 lady -- not you, yet; you're next. Thank  
22 you.

23 MS. GRETCHEN DIETRICH: Thank you,  
24 Mr. Moderator. Good evening, ladies and

1 gentlemen. My name is Gretchen Dietrich,  
2 and I became a permanent resident of Bourne  
3 two and a half years ago when I retired from  
4 the United States Air Force after serving 25  
5 years on active duty. I bought a home in  
6 Monument --

7 THE AUDIENCE: (Applause.)

8 MS. GRETCHEN DIETRICH:

9 (Inaudible) I bought a home in Monument  
10 Beach 22 years ago with the intention of  
11 being able to retire here, and it was a  
12 wonderful place and Town to come home to  
13 from no matter where I was stationed. I  
14 grew up in Acton, but I was blessed to spend  
15 every summer of my life from the time I was  
16 born until after I graduated from college at  
17 the family cottage my great grandparents  
18 built in Pocasset. And since the end of  
19 January this year, I have been employed at  
20 Hydroid located in Pocasset. I have deep  
21 roots in this community.

22 MODERATOR PARADY: Please stick to  
23 the motion.

24 MS. GRETCHEN DIETRICH: Yes, sir.

1 MODERATOR PARADY: The motion is  
2 parking and a lease. I allowed a little  
3 background, but we've got to stick to the  
4 motion or we'll be here all night.

5 MS. GRETCHEN DIETRICH: As you can  
6 see then, I've lived a life of service to  
7 others in my community and as an adult to my  
8 nation. And I support voting "yes" on  
9 Article 12 because of the services that MLC  
10 provides to this community.

11 Through their three-fold mission  
12 of -- that's already been stated. At a  
13 minimum, MLC welcomes almost 10,000 people  
14 per season to Buzzards Bay. I urge you to  
15 join me in voting "yes" on Article 12 so  
16 that MLC can continue providing important  
17 service to the community even as we work  
18 with the Town to address the welcomed  
19 challenge of increasing visitors to Main  
20 Street, Buzzards Bay.

21 Thank you, very much.

22 THE AUDIENCE: (Applause.)

23 MODERATOR PARADY: Ma'am.

24 MS. LORI YORK: Three cheers for

1 the Marine Life Center.

2 THE AUDIENCE: (Applause.)

3 MS. LORI YORK: But, Mr.

4 Moderator, I have a question. What is the  
5 lease that we're discussing? I don't know  
6 what this lease is? Is it between whom and  
7 what, and it has to do with parking. Could

8 I ask someone --

9 MODERATOR PARADY: It's between --  
10 the lease is between the Town of Bourne and  
11 the National Marine Life Center.

12 MS. LORI YORK: And what does the  
13 lease state?

14 MODERATOR PARADY: Excuse me?

15 MS. LORI YORK: What is the lease?  
16 What does it state?

17 MODERATOR PARADY: It's a big  
18 lease, what --

19 MR. GARY MALONEY: Good question.

20 MODERATOR PARADY: Elmer, can you  
21 -- Elmer Clegg is Chairman of the Planning  
22 Board, let me see if he can do a better job  
23 than I did.

24 MR. ELMER CLEGG: Thank you, Mr.

1 Moderator. Elmer Clegg, Pocasset, Chair of  
2 the Planning Board. To answer the lady's  
3 question, the section of the lease that is  
4 in question tonight is a section that says  
5 "No portion of the property shall be  
6 sublet," and that is the issue that has to  
7 be negotiated if this motion passes to allow  
8 the Town to work out an arrangement whereby  
9 the Town might get some benefit of  
10 designated public parking in the front lot  
11 of that property, and the Marine Life Center  
12 be allowed to continue subletting on some  
13 basis with Mass. Maritime Academy in the  
14 back lot.

15 MS. LORI YORK: The front lot is  
16 the one that is -- the cement one, all  
17 fixed up and --

18 MR. ELMER CLEGG: Speak into the  
19 microphone.

20 MS. LORI YORK: Excuse me. I'm  
21 very familiar with that one because I  
22 helped, along with everyone else, cleaning  
23 all that up for the Marine Life Center. So  
24 the thing we're voting on is to let a

1 situation be that the Town can discuss with  
2 or negotiate, I guess, with the Marine Life  
3 Center about one of those lots?

4 MR. ELMER CLEGG: To allow the  
5 Board of Selectmen to negotiate an amendment  
6 to the lease for the purpose of working out  
7 an arrangement relative to allowed parking  
8 on the property.

9 MS. LORI YORK: Okay. Thank you.

10 MR. ELMER CLEGG: Mr. Moderator,  
11 may I speak on behalf of the Planning Board?

12 MODERATOR PARADY: Yes, you may,  
13 Mr. Clegg.

14 MR. ELMER CLEGG: Thank you, sir.  
15 I just want to clear up some misinformation  
16 unfortunately that appeared in the Bourne  
17 Courier May 1 edition. The headline said,  
18 "Planning Board against parking articles."  
19 That is not a true statement. The Planning  
20 Board was not asked to vote on either for or  
21 against these parking articles. The reason  
22 Mr. Gately, who wrote the article, had that  
23 information, it was misinformation that can  
24 be traced back to me because I had gone

1 before the Board of Selectmen and told them  
2 that I was against these two articles  
3 originally. I'd like to explain why.

4 I was originally against these two  
5 articles because they both dealt with  
6 specific parking negotiations on two  
7 locations on Main Street that could be used  
8 for public parking to stimulate attendance  
9 and customers visiting businesses on Main  
10 Street. I felt that putting these articles  
11 on the Warrant without having a Parking  
12 Management Plan for Main Street in place was  
13 putting the cart before the horse.

14 Since I voiced that objection, the  
15 Town Administrator has formed a Parking  
16 Working Group in which I take part along  
17 with two members of the Board of Selectmen  
18 and some other individuals, town employees.

19 I think it is important for you to  
20 understand that that Parking Working Group  
21 has made tremendous progress in the month  
22 that it has been in existence. We have a  
23 plan that, I believe, will solve the needs  
24 of parking for the next 2 to 4 years on the



1 West end of Main Street. So as opposed to  
2 what the newspaper said about the Planning  
3 Board and maybe an inference as to my  
4 feelings as the Chair, I feel that we have  
5 made sufficient progress where I can vote  
6 "yes" on this article, and I urge you to do  
7 the same. Thank you.

8 MODERATOR PARADY: Thank you, Mr.  
9 Clegg. Judy.

10 MS. JUDITH FROMAN: I'm speaking  
11 now as an individual who works on the  
12 working group, the Parking Working Group.  
13 The group has pulled together very quickly a  
14 tremendous amount of information and looked  
15 at the -- we're in the process of looking at  
16 short-term, medium-term, and long-term  
17 parking needs. We're looking at the needs  
18 which I pull in the different stakeholders  
19 in town, and we want to make sure that  
20 everyone is lifted up and that there's not a  
21 void at some point.

22 So at this stage of the game, it's  
23 my personal opinion that the National Marine  
24 Center should be able to have the liberty to

1 discuss this with the Board of Selectmen and  
2 negotiate and work towards something that is  
3 on at least a short-term so that there is a  
4 conversation about the direction to go. And  
5 I do urge you to support additional parking  
6 for the businesses that are looking to  
7 happen in Bourne.

8 Thank you.

9 MR. DON PICKARD: Thank you, Mr.  
10 Moderator. Don Pickard of Pocasset. I'm  
11 not a lawyer, but this lease has been  
12 breached for over nine years it would  
13 appear. Does that nullify the lease? I  
14 just don't see how if it's been violated how  
15 the Board of Selectmen can come in and  
16 negotiate an amendment to that lease.

17 MODERATOR PARADY: No. My  
18 opinion, you need a court judgment in order  
19 to overturn the lease for violation of the  
20 lease.

21 MR. DON PICKARD: It seems that,  
22 according to the statements of the Executive  
23 Director and some of her staff or proponent  
24 staff, if they don't get the rent the land,

1 they're in dire straits, I guess. But I

2 don't see how -- and when Ms. Zagzebski  
3 spoke at a prior meeting to the Board of  
4 Selectmen, I believe, or FinCom, she said  
5 they're part of the blue economy; I agree  
6 with that, but I can't be sure that renting  
7 a dirt parking lot is part of a blue  
8 economy.

9 I think this, personally, I think  
10 it needs to go back, and I am not supporting  
11 it. I think it needs to go back to the  
12 Selectmen and have the lease renegotiated.

13 Thank you.

14 THE AUDIENCE: (Mumbling.)

15 MODERATOR PARADY: I recognize  
16 Town Counsel Robert Troy.

17 TOWN COUNSEL ROBERT TROY: Ladies  
18 and gentlemen, I believe that the sentiments  
19 including those expressed by former  
20 Selectmen Pickard are actually at, one,  
21 Selectmen Pickard suggested that certain  
22 terms might need to be renegotiated, and if  
23 you hear what is being said here today,  
24 everyone agrees -- you have the Selectmen

1 and represented by Select Person Judy Froman  
2 indicate that the Town is willing to sit  
3 down and wants to talk about issues relating  
4 to parking. And you hear the National  
5 Marine Life Center principal say that they  
6 are also interested in doing that. So it  
7 seems to me we really don't have any  
8 disagreement on this issue.

9 If you decide that you want to do  
10 that, if you want to look at issues  
11 collectively between the two parties, then  
12 you should vote "yes." If you decide that  
13 you don't want that to happen, then you  
14 should vote "no."

15 MODERATOR PARADY: Thank you.

16 Yes.

17 MR. GARY MALONEY: Gary Maloney,  
18 Buzzards Bay. For the Board of Selectmen,  
19 since they're the lessor, have they informed  
20 the tenant that they're in violation of the  
21 lease yet officially, in writing, or is it  
22 still just friendly discussion? That's my  
23 first question.

24 UNIDENTIFIED VOICE: No.

1 MODERATOR PARADY: No.

2 MR. GARY MALONEY: So, officially,  
3 we're not even in violation of the lease  
4 yet. We're just friendly discussing maybe  
5 extending it or changing it.

6 My next question then is who,  
7 specifically, and what specific timeline  
8 will be used to negotiate this with an  
9 upcoming term beginning on or about August  
10 15? Between now and then, there are very  
11 few days that the Mass. Maritime Academy  
12 will still need to use the back lot. What's  
13 the guarantee we're going to get our  
14 negotiations settled between both parties to  
15 their satisfaction by the date it needs to  
16 be used again, and who's that point person?

17 Thank you.

18 ADMINISTRATOR THOMAS GUERINO: Mr.  
19 Moderator.

20 MODERATOR PARADY: Yes, Tom  
21 Guerino, Town Administrator.

22 ADMINISTRATOR THOMAS GUERINO: Mr.  
23 Maloney, there are no guarantees of anything  
24 as we entered into negotiations. But I do

1 know that the Select Board is anxious as are  
2 the folks in the Marine Life Center to  
3 immediately start discussions including  
4 utilizing the Parking Group that Ms. Froman  
5 and Mr. Clegg had talked -- mentioned  
6 earlier tonight to move this ahead.

7 There's a short time period.

8 ~~There's a lot of interest, and there's a lot~~  
9 of enthusiasm to get this done. So I'm sure  
10 with the Select Board's direction, it will  
11 be done, certainly, ~~well before the semester~~  
12 begins again.

13 MR. GARY MALONEY: I have one more  
14 question. Is that the only tenant that the  
15 Town's willing to sublet to, the Mass.  
16 Maritime Academy?

17 ADMINISTRATOR THOMAS GUERINO:  
18 There's nothing left that I can put on to  
19 that, Mr. Maloney. I think the question has  
20 been well defined as to what a "yes" vote  
21 and a "no" vote will mean tonight.

22 MR. EUGENE CURRY: I'm Gene Curry.  
23 I'm a resident of Gray Gables. I'm a long-  
24 time supporter of the National Marine Life

1 Center, and as an attorney I also represent  
2 the National Marine Life Center.

3 I'd like to address a couple of  
4 the points that were raised this evening.  
5 The reason that this is before Town Meeting  
6 and everybody's asking, "Well, how can the  
7 Selectmen -- why aren't the Selectmen doing  
8 more? -- What's going on here?" The lease  
9 specifies that "Any amendment to the lease  
10 would be negotiated by the Board of  
11 Selectmen with the approval of Town  
12 Meeting."

13 So, if the Board -- if the Town  
14 Meeting does not authorize the Board to  
15 renegotiate, there can be no renegotiation  
16 of the lease. And what you have is there  
17 will be a lose-lose-lose situation if the  
18 Marine Life Center were forced to give up  
19 the park -- give up the revenue from the  
20 parking, those 130 cars would then have to  
21 find someplace else to park, and we would  
22 not be making any contribution towards  
23 solving the problem of parking in the West  
24 end of Main Street.

1 As to the question asked about  
2 timing, it came -- it was discussed here  
3 that this issue was first brought to the  
4 attention of the Town in the fall. It was  
5 brought to the Marine Life Center's  
6 attention in a somewhat disparaging way, I  
7 must say, at the end of March. Since that  
8 time, the Marine Life Center has met with  
9 the Board of Selectmen, has met with the  
10 Planning Board, and has met with the Parking  
11 Group. So we've been moving in good faith  
12 and with diligence to address these issues.

13 If you want to see these issues  
14 addressed, then your option is to vote "yes"  
15 on Article 12.

16 THE AUDIENCE: (Applause.)

17 MR. CHRIS FARRELL: Chris Farrell.  
18 I don't think there's any question that we  
19 all support the mission of the National  
20 Marine Life Center. They have great goals,  
21 education, and rehabilitation.

22 But I think the question goes down  
23 to in the lease is if the negotiations go  
24 forward are we allowing a private entity who



1 ~~leases property from the Town of Bourne to~~  
2 garner the money from that parking or does  
3 that money go back to the Town of Bourne. I  
4 think that's the main issue.

5 THE AUDIENCE: (Mumbling.)

6 MS. JUDITH FROMAN: Mr. Moderator.  
7 I'd like to move --

8 MODERATOR PARADY: Judith Froman.

9 UNIDENTIFIED VOICE: Say it again.

10 MS. JUDITH FROMAN: I'd like to  
11 move the motion.

12 THE AUDIENCE: Thank you.

13 (Applause.)

14 MODERATOR PARADY: The motion has  
15 been made to move the question. It requires  
16 a two-thirds -- that terminates debate, by  
17 the way. It requires a two-thirds vote.  
18 I'm going to try for a unanimous voice vote.

19 All those in favor of moving the  
20 question and terminating --

21 MR. JAMES MULVEY: Mr. Moderator.

22 MODERATOR PARADY: -- debate,  
23 please signify by saying "Aye."

24 THE AUDIENCE: Aye.

1 MODERATOR PARADY: All those  
2 opposed?

3 THE AUDIENCE: No.

4 MR. JAMES MULVEY: No.

5 MODERATOR PARADY: Okay. Tellers,  
6 please come forward. All those in favor of  
7 the motion to move the question and  
8 terminate debate, please stand, and tellers,  
9 take a count.

10 (Tellers counting.)

11 MODERATOR PARADY: All those  
12 opposed to the motion to move the question  
13 and terminate debate, please stand and,  
14 tellers, take a count.

15 (Tellers counting.)

16 MODERATOR PARADY: A hundred and  
17 thirty-nine positive votes were necessary  
18 for a two-thirds vote; you voted yes 196; no  
19 12. I declare that the motion to terminate  
20 debate passes. It was more than a two-  
21 thirds vote.

22 (Motion passed.)

23 MODERATOR PARADY: That's a  
24 parliamentary motion. We're done with that.

1 Now we're back to the main motion of the  
2 Finance Committee on Article 12. And that  
3 requires -- it requires a two-thirds vote  
4 because it involves an interest in real  
5 estate, and I'm sure there's going to be no  
6 votes so, tellers, please come forward.

7 All those in favor of the motion  
8 of the Finance Committee on Article 12,  
9 please stand, and tellers, take a count.

10 (Tellers counting.)

11 MODERATOR PARADY: All those  
12 opposed to the motion of the Finance  
13 Committee on Article 12, please stand.  
14 Tellers, take a count.

15 (Tellers counting.)

16 MODERATOR PARADY: On the motion  
17 of the Finance Committee on Article 12, 145  
18 positive votes were necessary for a two-  
19 thirds vote; you voted yes 202; no 16. I  
20 declare the motion passes.

21 THE AUDIENCE: (Applause.)

22 MODERATOR PARADY: I declare it  
23 passed by more than a two-thirds vote.

24 (Article 12 passed.)

## ARTICLE 13

MODERATOR PARADY: Article 13. I

recognize Michele Ford. Does the Finance Committee have a positive motion on Article 13?

MS. MICHELE FORD: Yes, Mr.

Moderator, we do.

MODERATOR PARADY: Please read

your motion.

MS. MICHELE FORD: We move that

the Town vote to authorize the Board of Selectmen on terms and conditions deemed by the Board of Selectmen to be in the best interest of the Town to lease a certain portion of Town-owned land, 80 parking spaces, located at the Bourne Marina in Buzzards Bay from Columbus Day to Memorial Day as shown on a Plan on file at the Office of the Town Clerk.

MS. RENÉE GRATIS: Second.

MODERATOR PARADY: You have the floor on that motion, Michele.

MS. MICHELE FORD: This article  
will allow the Board of Selectmen to

1 negotiate a lease for the use of 80 parking

2 spaces in the Taylor's Point Marina  
3 according to the state's 30B procurement  
4 requirements. The terms and conditions of a  
5 lease would be negotiated by the Board of  
6 Selectmen. Any interested party will be  
7 able to bid under the procurement  
8 guidelines. The proposed spaces are noted  
9 on the map in your handbook on page 101.

10 The Board of Selectmen approved  
11 this article. The Finance Committee  
12 approved the article 8-0-1.

13 MS. JUDITH FROMAN: Mr. Moderator.

14 MODERATOR PARADY: Thank you,  
15 Michele.

16 MS. JUDITH FROMAN: Mr. Moderator.

17 MODERATOR PARADY: Yes, Judy.

18 MS. JUDITH FROMAN: I'd like to  
19 speak on behalf of the Board of Selectmen.

20 MODERATOR PARADY: You may.

21 MS. JUDITH FROMAN: As Board of  
22 Selectmen, we are expected to do what is in  
23 the best interest of the Town regardless of  
24 personal biases, competing agendas, or

1 decisions made prior to the present point in  
2 time.

3 We currently do not have a parking  
4 problem. However, we are on the cusp of a  
5 good thing needing a Public/Private Parking  
6 Management Plan for efficiency and  
7 optimizing Bourne's potential. There are  
8 decisions to be made immediately, short-term  
9 and long-term.

10 As part of our first Economic  
11 Development Workshop, we asked the Town  
12 Administrator to put together a Parking  
13 Working Group to gather information  
14 regarding the current options, public and  
15 private, as well as identifying each of the  
16 stakeholders in order to undertake the  
17 creation of long-term parking strategy for  
18 the Town.

19 Allowing the Board of Selectmen to  
20 enter into a lease with the Mass. Maritime  
21 Academy for the time period from Columbus  
22 Day to Memorial Day for the use of the  
23 Bourne Marina lot benefits the Town because  
24 it will provide additional income to the

1 Town. It will utilize Town property not  
2 used to its potential in the off-season. It  
3 will optimize the need for parking areas by  
4 moving the illegal parking of the Chamber of  
5 Commerce RTA 1.9 acre lot to the control --  
6 to a controlled location, freeing up the  
7 Chamber area for public use. It will  
8 provide goodwill with the college for future  
9 collaborations.

10 Opportunities at hand include  
11 possible use of the Mass. Maritime Taylor's  
12 Point lot during January, the summer, and  
13 weekends. It will include goodwill between  
14 the college students, their families, and  
15 Bourne. Those sharing of resources with  
16 formal agreements, Public and Private  
17 Agreements, that is our Public/Public  
18 Agreement. It provides time to listen to  
19 the townspeople and the Academy about what  
20 is important to make it a win-win situation.  
21 I hope you're hearing a theme.

22 Since the previous Special Town  
23 Meeting vote, we have listened to and we  
24 will continue to listen to concerns that we

1 can consider during the RFP, Request for  
2 Proposal, and/or negotiations for a lease  
3 not to exceed three years.

4 The Board has noted that although  
5 some people in Town may see Mass. Maritime  
6 Academy as taking over, they have proven to  
7 be a viable and distinctive institution of  
8 higher education in a time when there are  
9 fewer and fewer college-age students.

10 Applying our personal opinions whether  
11 college students should or should not drive  
12 cars has little or nothing to do with the  
13 fact that most every college struggles with  
14 the number of vehicles on and surrounding  
15 their campuses.

16 In the best interest of the Town,  
17 we support Article 13 for a short-term plan  
18 leading to a longer-term, more comprehensive  
19 Parking Management Plan using the expertise  
20 of the Town staff in engineering and  
21 planning, and the recent grant from the Cape  
22 Cod Commission. We ask that you trust that  
23 we take our job seriously and that we will  
24 move forward in good faith considering the



1 multitude of factors. We voted unanimously.

2 Thank you.

3 MODERATOR PARADY: Any further  
4 discussion on that motion? Yes, Gary.

5 MR. GARY MALONEY: Mr. Moderator,  
6 Mr. Fuller's trying to draft a change to the  
7 motion right now, and all I was asking for

8 ~~was to add the word "annual" lease so that~~

9 ~~this wasn't an open-ended proposition or~~

10 ~~there wasn't more than the two or three~~

11 ~~years that Ms. Froman just mentioned, that~~

12 ~~this would be something that would come back~~

13 ~~annually to Town Meeting to lease those 80~~

14 ~~spaces. I'm trying to have him write that~~

15 ~~wording now.~~

16 MODERATOR PARADY: Okay. In the  
17 meantime, the clock is ticking. Jim. James  
18 Mulvey.

19 MR. JAMES MULVEY: Buzzards Bay.

20 I didn't quite make it on the last article,

21 but I rise to ask you to refuse the

22 Selectmen this opportunity. The Selectmen

23 have a long history of accommodating the

24 Mass. Maritime. And for the last 10 years,

1 the Academy, which is a fine educational  
2 facility, and the student body is above  
3 reproach. But they have a history of  
4 creating their own problems of parking,  
5 particularly, and then turning to the Town  
6 to solve the problems. And each year that  
7 the Selectmen allow public property to be  
8 used to solve their self-imposed problems  
9 really encourages the state, the Academy,  
10 which is tax-free, no taxes, to take and  
11 say, oh boy, we're good for another year.  
12 Then the student enrollment goes up the  
13 following year or next year after that and  
14 they're back before the Town.

15 The last article, I believe, is  
16 going to allow the Academy to start takeover  
17 parking on Main Street. I ask you to deny  
18 the Selectmen this opportunity because I  
19 know where it's going. Public lands,  
20 particularly in downtown Buzzards Bay,  
21 should be used for the parking of the  
22 general public and the businesses in the  
23 area.

24 Right now, we have spent \$2

1 million to rejuvenate the park, another six  
2 for sewage to allow development of downtown.  
3 And that area of downtown when it comes to  
4 parking is curbside, absolutely inadequate  
5 to meet the needs of the public and the  
6 businesses.

7 I have no confidence in the  
8 Selectmen's actions when it comes to  
9 conveying public property, the marina in  
10 this case, to solve the ongoing unsolvable  
11 problem of Mass. Maritime's parking problem.  
12 I ask you to refuse -- to reject this  
13 article. Thank you.

14 THE AUDIENCE: (Applause.)

15 MODERATOR PARADY: Just to clarify  
16 something that was said earlier in the  
17 initial presentation, this is not an  
18 authorization to enter into a lease with  
19 Mass. Maritime Academy. It's an  
20 authorization to use spaces in the Taylor's  
21 Point Marina for parking. And there is a  
22 Massachusetts General Law that governs  
23 surplus Town property has to be bid out. So  
24 unless Mass. Maritime is the high bidder for

1 those spaces, Mass. Maritime won't be using  
2 those spaces.

3 I received an amendment, insert  
4 the word "annually" before the words "A  
5 certain portion of Town-owned land" in the  
6 third line of the motion as printed in the  
7 Warrant. So I have that amendment.

8 Now speaking on the amendment,  
9 Gary.

10 MR. GARY MALONEY: Thank you, Mr.  
11 Moderator. I'm only speaking to the  
12 amendment, although, I do echo many of the  
13 sympathies Mr. Mulvey just stated about the  
14 proposed tenants. But in this case, I'm  
15 just asking that we approve this only on an  
16 annual basis so that we provide teeth to us,  
17 the public body, and not the Board of  
18 Selectmen to enter into a long-term lease  
19 that we may or may not choose to feel is in  
20 our best interest but that they feel is in  
21 our best interest.

22 So this would just simply require  
23 us to come back on an annual basis to give  
24 the Selectmen authority to enter into an

1 additional lease for another year for those  
2 funds. This is not to argue the merits of  
3 who or who may not rent that, just that the  
4 term be refilled annually.

5 Thank you.

6 MODERATOR PARADY: Speaking on the  
7 amendment only. The amendment, Judy?

8 MS. JUDITH FROMAN: Sure. I'm  
9 speaking on behalf of myself regarding the  
10 suggestion for it to be negotiated on an  
11 annual basis. Procurement laws and planning  
12 for the direction that we'd like to go with  
13 the Town. We can go up to three years.  
14 That doesn't mean that we would definitely  
15 go up to three years, but we can do that.  
16 But having that timeframe to lead up to it  
17 and make the plans towards the mid-term and  
18 the long-term planning for parking in Town  
19 is in good faith with Mass. Maritime. They  
20 have to -- I know that they need to be  
21 making their negotiations back in March and  
22 planning ahead for the next upcoming year to  
23 make their plans. Otherwise, they have to  
24 make other types of contingency plans.

1 So I think that if we're looking  
2 to plan, we need to allow at least two years  
3 and to work that out. But if it comes up on  
4 an annual basis, the turnaround time isn't  
5 realistic. Thank you.

6 MODERATOR PARADY: Speaking on the  
7 amendment only.

8 UNIDENTIFIED MALE: Thank you, Mr.  
9 Moderator. The Town of Bourne has owned  
10 this marina for many years now. They have  
11 145 slips which -- and a gas dock of which  
12 they get a revenue stream of \$800,000 a  
13 year. If you tell me that this is in the  
14 best interest of the Town, the people of the  
15 Town, I would say that's not quite an  
16 accurate statement. I'd like to use  
17 different words, but it's just not  
18 appropriate for this venue.

19 What we have here is a situation  
20 where -- somebody said -- Mr. Moderator  
21 mentioned this (Inaudible) surplus parking  
22 spaces --

23 MR. JOHN YORK: Is this to the  
24 amendment?

1 UNIDENTIFIED MALE: well-maybe  
2 between December and May they are but not  
3 from May until November when we're open.  
4 These people pay excellent money to have  
5 these slips. They pay the money to have the  
6 convenience of having clean bathrooms,  
7 parking spaces for their cars and their  
8 friends that come to enjoy their boating  
9 activity.

10 So now you're trying to tell me  
11 that the MMA who can't -- who, you know, and  
12 they have a program "Facilities Management,"  
13 and they can't manage their own damn  
14 facility, pardon my language. So I have a  
15 problem with that.

16 MMA is a great school, like you  
17 said, a wonderful school. I would love to  
18 send my children there, well, actually,  
19 they're about 40, maybe my grandchildren.  
20 But anyway, they should not be running the  
21 interest of this Town because the Town  
22 thinks they can get a revenue stream from  
23 it. They're going to be detrimentally  
24 affecting the revenue stream they get from

1 the marina at this time with such an  
2 agreement, including the one of Article 12.  
3 So I have a problem with this. I firmly  
4 oppose it. And I --

5 MODERATOR PARADY: You opposed --  
6 we're speaking on the amendment, so you  
7 opposed the amendment?

8 UNIDENTIFIED MALE: I opposed the  
9 amendment. Yes, sir.

10 MODERATOR PARADY: The amendment?

11 UNIDENTIFIED MALE: Yes, sir.

12 MODERATOR PARADY: Okay.

13 UNIDENTIFIED MALE: Nothing else,  
14 just the amendment.

15 MODERATOR PARADY: Thank you.

16 UNIDENTIFIED MALE: That's it.

17 MODERATOR PARADY: John York.

18 MR. JOHN YORK: This is a  
19 grammatical question on the amendment. I  
20 believe that the wording that was proposed  
21 does not achieve what the proponent of the  
22 amendment intended. I believe if you add  
23 "We're authorizing the Selectmen to  
24 negotiate every year forever." If it says,



1 "We are authorizing them to negotiate  
2 annually," I don't believe that's what the  
3 person intended.

4 MR. GARY MALONEY: No, that's what  
5 I intended. That's what I intended.

6 MR. JOHN YORK: But we're  
7 providing that authorization. It would not  
8 have to come back to Town Meeting as I  
9 understand it as it's written.

10 MR. GARY MALONEY: Okay. I  
11 understand. It would require a vote  
12 annually to reauthorize negotiations.

13 MR. JOHN YORK: I'm just observing  
14 that I believe the wording of the amendment  
15 is not -- does not agree with the person's  
16 statement of why they made the amendment.

17 MR. GARY MALONEY: (Nodding.)

18 MR. CHRIS FARRELL: Mr. Moderator.

19 MODERATOR PARADY: Speaking on the  
20 amendment. I'm almost out of time.

21 MR. CHRIS FARRELL: Just on the  
22 amendment alone, my understanding is that  
23 this would be an RFP, Request for Proposals.  
24 What happens if the only proposal we get is

1 for a dollar?

2 MODERATOR PARADY: I don't think  
3 the Town has to accept it. They don't have  
4 to accept it.

5 MR. CHRIS FARRELL: I'd be in  
6 favor of the motion that it would be done  
7 annually.

8 MODERATOR PARADY: What did you  
9 say, Chris? You're in favor?

10 MR. CHRIS FARRELL: I'm in favor  
11 of the amendment that the negotiations would  
12 be done annually.

13 MODERATOR PARADY: Okay.

14 MR. CHRIS FARRELL: Thank you.

15 MODERATOR PARADY: Yes, John.

16 MR. JOHN YORK: So, I'll restate  
17 my statement as a question for the Town  
18 Counsel or whoever. Could you explain what  
19 the impact of this change would be on the  
20 negotiation -- on the amendment -- what the  
21 impact of the amendment would be on how the  
22 negotiations would proceed? And I would  
23 like a legal answer on that if we could have  
24 one.

1 (Gavel struck.)

2 MODERATOR PARADY: We've reached  
3 the hour of 10 o'clock. Under the Town  
4 Bylaws, we must terminate the meeting at  
5 this point in time unless there is a 4/5ths  
6 vote to continue. We either recess until  
7 tomorrow night -- we're going to have to  
8 anyway because we've still got the Annual  
9 Town Meeting as well as finishing this  
10 Special. What's your pleasure?

11 MR. CHRIS FARRELL: Motion to  
12 continue debate.

13 (Seconded.)

14 MODERATOR PARADY: Okay. Tellers,  
15 please come forward. It requires a 4/5ths  
16 vote. All those in favor of the motion to  
17 continue the Town Meeting, please stand.

18 (Tellers counting.)

19 MODERATOR PARADY: All those  
20 opposed to the motion to continue the Town  
21 Meeting, the Special Town Meeting, please  
22 stand, tellers, take a count.

23 (Tellers counting.)

24 MODERATOR PARADY: In order for a

1 4/5ths vote 130 yes votes were required; you  
2 voted yes 126; no 37. I declare the motion  
3 fails.

4 (Motion failed.)

5 MODERATOR PARADY: I'll entertain  
6 a motion that we recess the Special Town  
7 Meeting and the Annual Town Meeting until  
8 tomorrow night, May 7, at 7 p.m. at this  
9 auditorium.

10 THE AUDIENCE: So moved.

11 MODERATOR PARADY: I have a motion  
12 -- so moved. Second?

13 THE AUDIENCE: Second.

14 MODERATOR PARADY: All those in  
15 favor?

16 THE AUDIENCE: Aye.

17 MODERATOR PARADY: All those  
18 opposed? I declare the ayes have it. I  
19 declare the motion passes. I declare it was  
20 a unanimous vote.

21 (Motion passed.)

22 MODERATOR PARADY: We stand in  
23 recess.

24 (Whereupon, the Special Town

1 Meeting was moved and seconded to  
2 recess at 10:06 p.m.)

## C E R T I F I C A T E

COMMONWEALTH OF MASSACHUSETTS

COUNTY OF BARNSTABLE, SS

I, Linda L. Wesson, a Certified Verbatim Reporter, Approved Court Transcriber, and Notary Public in and for the Commonwealth of Massachusetts, do hereby certify that the foregoing volume is a true and accurate transcript, prepared to the best of my ability, of the Special Town Meeting and Annual Town Meeting, which was held on Monday, May 6, 2019, at the Beth Bourne High School Auditorium, 75 Waterhouse Road, Bourne, Massachusetts.

5-30-19  
Date

Linda L. Wesson

Linda L. Wesson, CVR

Notary Public

My Commission Expires: June 3, 2022

ORIGINAL

A			
<p>Abandonment - 91:18            ABC's - 22:6            Ability - 22:24            Able - 21:14, 54:4, 61:6, 105:11, 113:11, 119:24, 131:7            About - 19:23, 20:13, 45:17, 47:18, 49:6, 51:23, 54:10, 57:7, 57:17, 57:20, 61:21, 64:21, 69:16, 69:19, 75:24, 77:1, 81:12, 83:23, 102:4, 104:9, 105:13, 117:3, 119:2, 120:4, 122:3, 123:9, 126:1, 133:19, 138:13, 141:19            Above - 40:5, 71:10, 136:2            Abroad - 6:4            Absence - 20:22            Absolutely - 8:16, 137:4            Abstention - 33:20, 36:12            Academy - 65:18, 104:5, 116:13, 123:11, 124:16, 132:21, 133:19, 134:6, 136:1, 136:9, 136:16, 137:19            Accelerated - 36:4            Accept - 42:12, 80:21, 95:11, 144:3, 144:4            Acceptable - 48:11, 52:13            Accepted - 82:21, 82:22            Access - 59:3, 100:22, 106:1            Accident - 87:16            Accommodating - 135:23            Accomplishment - 17:3            Accordance - 25:17, 42:8, 42:17, 43:20, 52:20, 87:5, 91:5, 91:10, 92:6            According - 120:22, 131:3            Accordingly - 26:1,</p>	<p>30:8            Account - 89:5, 98:22            Accumulate - 76:19            Accurate - 140:16            Achieve - 142:21            Acknowledges - 31:19            Acquisition - 41:9            Acre - 133:5            Across - 7:16, 7:21            Act - 17:14, 25:14, 94:12, 95:12            Acting - 108:8            Action - 25:11, 32:22            Actions - 91:22, 95:4, 137:8            Active - 17:13, 22:19, 108:2, 113:5            Activity - 141:9            Acton - 113:14            Actual - 74:23, 82:14, 82:15, 83:9            Actually - 6:24, 9:11, 17:9, 49:22, 50:10, 60:9, 83:20, 121:20, 141:18            Add - 71:13, 80:17, 135:8, 142:22            Adding - 84:13            Addition - 41:21, 45:9            Additional - 41:24, 44:5, 44:8, 45:19, 46:8, 50:17, 66:15, 70:24, 73:6, 73:11, 82:11, 95:8, 102:13, 103:1, 105:5, 120:5, 132:24, 139:1            Additionally - 104:2            Address - 22:1, 47:11, 64:17, 102:24, 114:18, 125:3, 126:12            Addressed - 23:5, 65:9, 66:2, 67:24, 126:14            Addressing - 64:18, 64:21            Adjustment - 89:10            Administration - 45:5, 50:1            Administrative - 7:14, 41:9            Administrator - 66:17, 67:2, 67:5, 67:6, 118:15, 123:18, 123:21, 123:22, 124:17, 132:12</p>	<p>Admitted - 12:19            Adopt - 24:11            Adult - 114:7            Advance - 108:18            Advisory - 57:23, 64:3, 64:19            Affecting - 141:24            Affirmative - 25:9, 86:1            Afford - 73:3            Against - 64:11, 76:20, 117:18, 117:21, 118:2, 118:4            Agawam - 67:22            Age - 134:9            Agendas - 131:24            Ages - 112:9            Agree - 104:14, 121:5, 143:15            Agreed - 47:13            Agreement - 32:11, 43:4, 43:5, 43:13, 59:12, 64:9, 64:24, 65:3, 66:21, 70:20, 105:10, 106:14, 110:11, 133:18, 142:2            Agreements - 133:16, 133:17            Agrees - 121:24            Ahead - 35:10, 74:13, 74:19, 124:6, 139:22            Aid - 43:8            Air - 113:4            Allegiance - 5:17, 5:18            Alliance - 5:21            Allocated - 38:10            Allotment - 66:23            Allow - 92:18, 100:18, 102:19, 106:15, 116:7, 117:4, 130:24, 136:7, 136:16, 137:2, 140:2            Allowed - 6:14, 114:2, 116:12, 117:7            Allowing - 53:3, 126:24, 132:19            Allows - 98:20            Alluded - 83:7            Alluding - 57:6            Alone - 143:22            Already - 49:8, 62:17, 65:4, 66:9, 77:8, 114:12            Alternatives - 67:14            Always - 12:8, 12:24,</p>	<p>13:20, 74:20, 78:3, 109:22            Amanda - 98:3, 98:6, 98:10, 98:19, 99:21, 99:24, 100:4, 100:16            Amazing - 14:21            Ambulance - 86:19, 87:15, 87:18, 87:21            Ambulances - 87:15, 87:17            Amend - 37:15, 48:2, 95:7, 102:8, 102:19, 104:13, 107:12            Amended - 51:10            Amending - 56:14, 103:18            Amendment - 48:1, 49:11, 49:12, 51:12, 55:2, 55:3, 56:2, 56:4, 56:18, 56:22, 56:23, 57:1, 117:5, 120:16, 125:9, 138:3, 138:7, 138:8, 138:12, 139:7, 140:7, 140:24, 142:6, 142:7, 142:9, 142:10, 142:14, 142:19, 142:22, 143:14, 143:16, 143:20, 143:22, 144:11, 144:20, 144:21            Amherst - 12:17            Amount - 30:21, 31:11, 31:17, 32:7, 32:8, 32:10, 32:18, 32:19, 38:8, 38:10, 43:22, 43:23, 50:20, 76:2, 76:3, 81:11, 87:7, 87:9, 92:8, 92:9, 119:14            Amounts - 38:3            And/Or - 23:17, 42:13, 43:4, 43:11, 106:12, 134:2            Animals - 108:14            Announced - 6:22            ANNUAL - 4:1, 4:5, 4:24, 20:13, 20:16, 25:2, 25:19, 25:24, 26:7, 26:15, 26:18, 27:7, 35:16, 36:1, 37:16, 38:2, 44:12, 44:13, 91:15, 135:8, 138:16, 138:23, 139:11, 140:4, 145:8,</p>

<p>146:7  <b>Annually</b> - 135:13,  138:4, 139:4, 143:2,  143:12, 144:7, 144:12  <b>Answer</b> - 71:20, 85:4,  116:2, 144:23  <b>Answered</b> - 25:9  <b>Anthem</b> - 5:14, 5:15  <b>Anxious</b> - 124:1  <b>Anything</b> - 20:3, 22:23,  28:20, 81:16, 123:23  <b>Anyway</b> - 34:4, 69:11,  141:20, 145:8  <b>Anywhere</b> - 18:5, 84:11  <b>Apartment</b> - 60:18  <b>Appear</b> - 120:13  <b>Appeared</b> - 117:16  <b>Applaud</b> - 76:12, 76:13,  78:8  <b>Applause</b> - 4:14, 8:2,  9:2, 9:18, 10:9, 10:14,  10:17, 10:24, 14:14,  15:23, 17:24, 19:17,  20:5, 62:8, 73:23, 86:5,  111:5, 113:7, 114:22,  115:2, 126:16, 127:13,  129:21, 137:14  <b>Applied</b> - 32:15, 32:17,  32:20, 43:17, 43:19,  87:2, 87:4, 92:3, 92:5  <b>Applies</b> - 22:14  <b>Apply</b> - 42:12  <b>Applying</b> - 134:10  <b>Appointed</b> - 18:20,  20:19  <b>Appreciate</b> - 7:10  <b>Appreciation</b> - 14:23  <b>Approaching</b> - 75:6  <b>Appropriate</b> - 30:21,  39:14, 41:5, 54:21,  57:14, 77:3, 86:17,  88:24, 90:20, 98:11,  140:18  <b>Appropriated</b> - 41:21,  45:22, 50:20  <b>Appropriation</b> - 25:3,  31:14, 36:18, 39:16,  41:20, 42:1, 86:20, 89:3,  91:1, 98:13  <b>Appropriations</b> - 75:11  <b>Approval</b> - 31:15,</p>	<p>33:19, 36:11, 38:14,  40:3, 42:4, 42:22, 45:19,  47:1, 86:21, 87:23,  89:19, 91:2, 92:23, 97:8,  99:3, 100:17, 101:2,  125:11  <b>Approve</b> - 50:2, 138:15  <b>Approved</b> - 31:23, 32:5,  36:3, 36:8, 41:22, 42:2,  43:16, 43:20, 44:7, 49:1,  87:1, 87:5, 92:2, 92:6,  95:13, 103:3, 103:5,  131:10, 131:12  <b>Appurtenances</b> - 94:24  <b>Aquifer</b> - 57:22  <b>Area</b> - 41:15, 47:11,  65:16, 71:23, 105:6,  105:7, 106:2, 133:7,  136:23, 137:3  <b>Areas</b> - 63:6, 65:8,  133:3  <b>Aren't</b> - 73:5, 73:6,  125:7  <b>Argue</b> - 139:2  <b>Arisen</b> - 64:23  <b>Armory</b> - 94:18, 97:5  <b>Arms</b> - 34:19  <b>Around</b> - 69:18, 83:11  <b>Arrangement</b> - 70:23,  116:8, 117:7  <b>Arrived</b> - 39:24  <b>Articles</b> - 23:15, 25:2,  25:19, 25:23, 26:1, 26:2,  26:3, 29:11, 30:2, 30:7,  30:8, 30:9, 99:19,  117:18, 117:21, 118:2,  118:5, 118:10  <b>Ask</b> - 5:10, 5:11, 6:10,  10:4, 14:5, 36:17, 47:23,  82:11, 115:8, 134:22,  135:21, 136:17, 137:12  <b>Asked</b> - 54:1, 117:20,  126:1, 132:11  <b>Asks</b> - 107:11  <b>Assembled</b> - 7:13  <b>Assess</b> - 42:17, 78:20,  91:9, 91:15, 92:19  <b>Assessor's</b> - 94:19  <b>Asset</b> - 31:8, 94:14  <b>Associated</b> - 41:10,  83:9, 111:14</p>	<p><b>Association</b> - 12:20,  104:4  <b>Assuming</b> - 75:18  <b>Assured</b> - 8:11  <b>Attendance</b> - 118:8  <b>Attended</b> - 12:18,  13:17, 16:11  <b>Attending</b> - 17:9  <b>Attention</b> - 23:7, 63:3,  63:4, 126:4, 126:6  <b>Attested</b> - 15:15, 15:18  <b>Attorney</b> - 125:1  <b>Attracted</b> - 111:16  <b>Auditorium</b> - 21:8,  22:10, 28:24, 34:17,  66:5, 146:9  <b>August</b> - 17:2, 81:7,  83:7, 83:11, 123:9  <b>Authority</b> - 31:11,  31:18, 42:10, 91:7,  91:12, 91:20, 138:24  <b>Authorization</b> - 35:14,  35:23, 36:8, 137:18,  137:20, 143:7  <b>Authorizations</b> - 95:8  <b>Authorize</b> - 86:20, 91:9,  91:14, 91:21, 94:10,  95:3, 100:5, 102:7,  125:14, 130:11  <b>Authorized</b> - 31:16,  32:9, 32:18, 32:21, 42:5,  42:12, 42:16, 42:23,  43:12, 43:22, 87:8, 91:4,  92:8, 95:11  <b>Authorizes</b> - 92:14,  97:1  <b>Authorizing</b> - 94:12,  95:6, 142:23, 143:1  <b>Available</b> - 42:15, 43:9,  51:2, 109:23  <b>Avenue</b> - 92:15, 100:9,  100:20  <b>Average</b> - 112:13  <b>Awarded</b> - 45:1  <b>Away</b> - 6:5  <b>Aye</b> - 23:23, 23:24,  24:18, 24:19, 26:24,  27:1, 29:18, 29:19,  36:24, 37:1, 38:21,  38:22, 40:12, 40:13,  56:6, 56:7, 88:8, 88:9,</p>	<p>90:3, 90:4, 96:8, 96:9,  97:17, 97:18, 99:10,  99:11, 101:11, 101:12,  127:23, 127:24, 146:16  <b>Ayes</b> - 24:2, 27:3,  29:21, 38:24, 40:15,  88:11, 90:6, 96:11,  97:20, 99:13, 101:14,  146:18</p> <div style="border: 1px solid black; text-align: center; padding: 2px;">B</div> <p><b>Bachelor's</b> - 12:16  <b>Back</b> - 12:21, 16:13,  20:11, 22:9, 22:13,  50:13, 50:14, 50:18,  51:2, 57:2, 62:11, 71:11,  80:2, 82:10, 82:13, 83:7,  116:14, 117:24, 121:10,  121:11, 123:12, 127:3,  129:1, 135:12, 136:14,  138:23, 139:21, 143:8  <b>Background</b> - 114:3  <b>Backup</b> - 87:18  <b>Balance</b> - 70:22, 76:3  <b>Ballot</b> - 73:14, 73:18  <b>Band</b> - 5:14  <b>Bar</b> - 12:19  <b>BARLOW</b> - 69:6, 69:7,  69:8, 70:5, 70:13, 71:15,  71:19  <b>Barnstable</b> - 94:21  <b>Barry</b> - 4:16, 4:19, 5:2,  9:8, 9:19, 10:10, 10:15,  10:18, 19:18, 26:5, 28:9,  28:16  <b>Base</b> - 78:9  <b>Based</b> - 31:21, 50:9,  83:13, 83:15, 83:18,  83:21  <b>Basis</b> - 112:13, 116:13,  138:16, 138:23, 139:11,  140:4  <b>Bathrooms</b> - 141:6  <b>Bay</b> - 5:20, 5:21, 13:9,  41:11, 41:15, 46:2, 46:4,  46:18, 46:19, 47:7,  47:12, 48:6, 59:21, 61:8,  61:15, 61:18, 62:5, 63:5,  64:23, 66:13, 67:19,  68:9, 70:12, 77:2, 77:9,  79:9, 80:1, 102:14,</p>
---	--	---	--



<p>103:2, 103:13, 108:1, 109:20, 114:14, 114:20, 122:18, 130:17, 135:19, 136:20 <b>Beach</b> - 49:15, 63:13, 64:2, 73:13, 113:10 <b>Beaches</b> - 16:22 <b>Bear</b> - 73:9 <b>Beautiful</b> - 60:4, 61:1, 61:2, 61:10 <b>Became</b> - 18:10, 113:2 <b>Become</b> - 61:9, 69:2 <b>Before</b> - 25:12, 39:22, 50:3, 64:5, 67:13, 67:21, 68:20, 77:17, 77:24, 80:24, 118:1, 118:13, 124:11, 125:5, 136:14, 138:4 <b>Beginning</b> - 123:9 <b>Begins</b> - 124:12 <b>Behind</b> - 10:20, 36:16, 105:24 <b>Belichick</b> - 18:24 <b>Believe</b> - 6:9, 21:11, 53:2, 55:6, 69:1, 76:18, 76:22, 80:11, 118:23, 121:4, 121:18, 136:15, 142:20, 142:22, 143:2, 143:14 <b>Beneficial</b> - 104:3 <b>Benefit</b> - 103:22, 104:24, 107:13, 116:9 <b>Benefits</b> - 46:16, 107:5, 132:23 <b>Best</b> - 8:16, 9:16, 15:12, 100:12, 100:21, 102:11, 104:11, 108:9, 110:11, 130:13, 131:23, 134:16, 138:20, 138:21, 140:14 <b>Better</b> - 8:20, 12:10, 20:21, 46:22, 115:22 <b>Betterment</b> - 18:14 <b>Betterments</b> - 73:7, 91:10, 92:19 <b>Between</b> - 18:9, 32:12, 59:12, 84:11, 102:8, 103:18, 104:3, 115:6, 115:9, 115:10, 122:11, 123:10, 123:14, 133:13, 141:2 <b>Beyond</b> - 13:10, 106:20,</p>	<p>109:1 <b>BHS</b> - 35:14 <b>Biases</b> - 131:24 <b>Bid</b> - 50:2, 50:3, 50:10, 50:21, 50:24, 77:4, 80:19, 80:20, 80:21, 80:22, 80:24, 81:1, 81:12, 82:4, 82:21, 82:22, 131:7, 137:23 <b>Bidder</b> - 137:24 <b>Bids</b> - 49:16, 49:22, 50:5, 79:6, 84:3 <b>Big</b> - 71:23, 81:10, 115:17 <b>Bill</b> - 18:23, 18:24 <b>Bills</b> - 39:24, 40:7 <b>Bipartisan</b> - 11:23, 17:21 <b>Bit</b> - 51:24, 65:2, 68:19 <b>Blame</b> - 84:4 <b>Blessed</b> - 113:14 <b>Blocking</b> - 13:7 <b>Blue</b> - 121:5, 121:7 <b>Boards</b> - 15:8, 67:14 <b>Board's</b> - 124:10 <b>Boating</b> - 141:8 <b>Bob</b> - 10:20, 14:9, 16:21, 17:8, 18:6, 19:23 <b>Bob's</b> - 9:21 <b>Body</b> - 17:2, 17:13, 136:2, 138:17 <b>Bog</b> - 51:15, 51:21 <b>Bond</b> - 34:3, 52:14 <b>Bonding</b> - 45:13 <b>Bonds</b> - 32:14, 32:16, 42:6, 42:10, 43:16, 43:18, 87:1, 87:3, 92:2, 92:4 <b>Bongiovanni</b> - 98:3, 98:6, 98:10, 98:19, 99:24, 100:4, 100:16 <b>BONNIE</b> - 55:4, 55:5, 55:13, 55:16, 55:19, 55:22, 62:11, 62:12, 63:20, 63:24 <b>Book</b> - 21:22, 94:21 <b>Books</b> - 65:5, 75:19, 76:3, 76:5 <b>Born</b> - 113:16 <b>Borrow</b> - 31:16, 35:24, 36:9, 42:5, 42:23, 86:22,</p>	<p>91:4 <b>Borrowed</b> - 32:18, 43:23, 87:8, 92:9 <b>Borrowing</b> - 32:8, 36:7, 41:22, 44:13, 74:2, 76:8, 88:4, 92:14 <b>Both</b> - 25:8, 45:6, 66:13, 66:14, 74:24, 108:7, 118:5, 123:14 <b>Bother</b> - 47:17 <b>Bottom</b> - 78:11, 80:4 <b>Bought</b> - 108:1, 113:5, 113:9 <b>Bourne's</b> - 87:14, 132:7 <b>Boy</b> - 136:11 <b>Branch</b> - 16:18, 16:19, 16:24 <b>Breached</b> - 120:12 <b>Breath</b> - 47:23 <b>Bridge</b> - 13:7, 47:9, 59:18 <b>Brief</b> - 26:11 <b>Briefly</b> - 72:7 <b>Bring</b> - 10:4, 46:6, 60:16, 60:20, 61:23, 62:2, 62:3, 79:24, 100:22, 109:2 <b>Bringing</b> - 60:22, 73:10, 78:9 <b>Brings</b> - 60:3, 60:11 <b>Broached</b> - 67:9 <b>Broad</b> - 76:24 <b>Broaden</b> - 78:9 <b>Broke</b> - 111:9 <b>Brother</b> - 8:15 <b>Brought</b> - 22:2, 39:22, 71:22, 79:18, 80:9, 126:3, 126:5 <b>Budget</b> - 8:1, 44:13, 74:24, 89:2, 89:10, 89:11, 89:12, 89:14, 89:16 <b>Build</b> - 13:3, 13:10, 44:24, 77:6 <b>Building</b> - 31:11, 33:16, 44:17, 54:16, 54:17, 54:19, 54:23, 57:16, 60:4, 60:5, 60:7, 60:10, 60:14, 77:14, 77:22, 104:6, 105:8, 112:3 <b>Buildings</b> - 78:10, 79:11</p>	<p><b>Buildout</b> - 57:13 <b>Built</b> - 60:13, 66:6, 113:18 <b>Burden</b> - 84:14, 104:17 <b>Businesses</b> - 46:13, 104:19, 110:4, 110:5, 118:9, 120:6, 136:22, 137:6 <b>Buy</b> - 68:14, 71:20 <b>Buzzards</b> - 5:21, 13:9, 41:11, 41:15, 46:1, 46:3, 46:18, 46:19, 47:7, 47:12, 48:6, 59:21, 61:8, 61:14, 61:18, 62:5, 63:5, 64:22, 66:13, 67:19, 68:9, 70:12, 77:2, 77:9, 79:9, 80:1, 102:13, 103:2, 103:13, 108:1, 109:20, 114:14, 114:20, 122:18, 130:17, 135:19, 136:20 <b>Bylaws</b> - 25:18, 145:4</p> <div style="border: 1px solid black; text-align: center; padding: 2px;">C</div> <p><b>Calamar</b> - 60:17, 60:18, 72:15 <b>California</b> - 107:23 <b>Call</b> - 4:5, 5:12, 5:19, 20:12, 28:5, 36:15, 67:20 <b>Called</b> - 22:7 <b>Calling</b> - 23:2 <b>Calls</b> - 81:17, 87:19 <b>Calm</b> - 71:18 <b>Came</b> - 11:2, 50:16, 54:13, 126:2 <b>Campaigning</b> - 16:3 <b>Campuses</b> - 134:15 <b>Can</b> - 11:13, 18:15, 18:19, 18:24, 21:5, 22:12, 23:8, 26:9, 38:11, 46:2, 46:6, 46:15, 50:3, 57:5, 61:8, 61:16, 61:19, 61:22, 65:5, 70:3, 71:13, 72:6, 72:8, 74:22, 76:10, 79:16, 82:16, 84:4, 89:15, 104:15, 105:17, 107:12, 110:19, 114:5, 114:16, 115:20, 115:22, 117:1, 117:23, 119:5, 120:15, 124:18, 125:6,</p>
--	--	---	---

<p>125:15, 134:1, 139:13  139:15, 141:22  Canal - 8:6, 52:24, 59:5,  59:7, 59:11, 60:14,  71:24, 106:24, 110:1  Cannot - 36:7, 80:21,  82:4  Can't - 20:3, 50:19,  61:15, 61:17, 121:6,  141:11, 141:13  Capable - 31:7  Capacities - 13:23  Capacity - 46:1, 58:2,  58:8, 58:22, 65:2  Cape - 57:22, 59:5,  64:6, 64:9, 64:11, 64:16,  65:20, 103:24, 106:24,  108:15, 134:21  Capital - 14:10, 76:6,  76:8, 76:9, 94:14  Car - 16:4  Care - 94:17  Careful - 81:12  Carroll - 19:1  Carry - 32:22  Cars - 125:20, 134:12,  141:7  Cart - 118:13  Case - 137:10, 138:14  Cash - 39:17, 76:7  Casual - 109:24  CAT - 98:23  Cataumet - 84:20  Cautious - 105:13  Cell - 5:7  Cement - 116:16  Center - 102:10,  102:21, 103:19, 104:1,  105:2, 105:8, 105:11,  105:17, 106:1, 107:13,  107:22, 107:24, 108:11,  108:12, 108:21, 109:10,  109:22, 110:18, 111:1,  111:15, 111:22, 112:1,  112:11, 115:1, 115:11,  116:11, 116:23, 117:3,  119:24, 122:5, 124:2,  125:1, 125:2, 125:18,  126:8, 126:20  Center's - 126:5  Certain - 121:21,</p>	<p>130:14, 138:5  Certainly - 14:22, 62:7,  124:11  Chair - 6:18, 116:1,  119:4  Chairman - 10:19, 24:9,  25:16, 57:4, 66:13,  74:22, 78:5, 80:11,  88:21, 90:12, 115:21  Chairperson - 30:18  Challenge - 114:19  Challenges - 44:19  Chamber - 103:24,  106:24, 133:4, 133:7  Chances - 38:10  Change - 53:17, 63:10,  63:17, 135:6, 144:19  Changes - 63:10, 95:19  Changing - 123:5  Channel - 22:19  Chapter - 8:10, 31:17,  43:3, 43:24, 86:23, 87:6,  91:6, 91:19, 92:7  Chapters - 42:18, 91:11  Charge - 7:15  Charged - 78:12  Charges - 91:15  Charity - 110:2  Check - 26:4  Checked - 4:17, 28:8  Cheers - 114:24  Chief - 53:3  Children - 7:5, 8:19,  111:20, 112:8, 141:18  Choice - 50:11  Choices - 7:8  Choose - 138:19  CHRIS - 6:12, 6:16,  6:18, 8:3, 9:5, 126:17,  143:18, 143:21, 144:5,  144:9, 144:10, 144:14,  145:11  Church - 5:21  CIAVOLA - 111:7,  111:11, 111:12, 112:17  Circuit - 100:8, 100:20  Citation - 15:5, 15:14,  19:5  Citizens - 19:9, 104:20  Civic - 109:5  Clarify - 137:15</p>	<p>Clean - 43:1, 45:10,  52:8, 52:15, 63:19,  141:6  Cleaned - 54:20  Cleaning - 116:22  Clear - 117:15  Clearer - 53:18  Clegg - 115:21, 115:24,  116:1, 116:18, 117:4,  117:10, 117:13, 117:14,  119:9, 124:5  Clerk - 4:16, 4:19, 4:24,  5:2, 5:5, 9:8, 9:19, 9:24,  10:10, 10:15, 10:18,  15:16, 15:19, 19:18,  26:5, 28:7, 28:9, 28:16,  100:10, 130:19  Climate - 63:10, 63:17  Clock - 26:13, 135:17  Close - 11:11, 36:22,  40:1, 56:11  Closer - 110:23  Closest - 11:6  Coalition - 68:9  Coalition's - 67:20  Coastal - 46:20, 63:10,  63:12  Cod - 59:5, 64:6, 64:9,  64:11, 103:24, 106:24,  108:15, 134:22  Cohesive - 104:23  Collaborating - 103:23  Collaboration - 107:4  Collaborations - 133:9  Collaborative - 7:11  Colleagues - 13:18,  14:6  Collectively - 122:11  College - 112:12,  113:16, 133:8, 133:14,  134:9, 134:11, 134:13  Columbus - 130:17,  132:21  Come - 22:10, 34:2,  50:5, 50:6, 50:10, 50:13,  50:18, 50:23, 51:2,  56:12, 59:12, 61:6,  70:16, 72:1, 74:3, 80:2,  82:10, 85:12, 93:4,  112:5, 113:12, 120:15,  128:6, 129:6, 135:12,</p>	<p>138:23, 141:8, 143:8,  145:15  Comes - 49:17, 53:12,  105:14, 137:3, 137:8,  140:3  Coming - 16:10, 16:13,  49:23, 50:14, 59:19,  63:11, 68:1, 68:13,  72:15, 73:1, 73:9, 76:4,  79:11, 82:13, 110:23  Commerce - 81:19,  104:1, 107:1, 133:5  Commission - 82:16,  94:18, 107:2, 134:22  Commissioner - 67:24,  69:9  Commissioners - 43:12,  57:24, 63:2, 66:18,  67:8, 67:21, 70:7, 78:17,  78:23, 79:16, 91:4, 91:8,  91:9, 91:15, 91:22,  92:18  Commitment - 14:4,  15:7, 15:22, 104:10  Committed - 108:8  Committees - 108:3  Commonwealth - 15:3,  94:13, 95:13  Communities - 63:12,  68:15  Community - 5:21, 8:6,  11:13, 12:10, 13:2,  14:21, 14:22, 15:7,  16:10, 16:22, 18:17,  57:16, 90:22, 90:24,  91:16, 92:16, 92:19,  108:22, 109:7, 109:23,  110:10, 111:24, 113:21,  114:7, 114:10, 114:17  Competing - 131:24  Compiled - 7:1  Complete - 13:12,  45:22, 47:10  Completed - 83:11  Completion - 7:24,  35:18, 49:7  Composition - 106:20  Comprehensive - 104:1  1, 134:18  Concern - 23:4, 84:21  Concerned - 54:10,</p>
---	---	--	--

<p>74:17</p> <p>Concerns - 81:10, 133:24</p> <p>Concerts - 110:1</p> <p>Concise - 22:17</p> <p>Conclude - 21:17</p> <p>Concludes - 19:19</p> <p>Conclusion - 20:15, 20:17, 26:18</p> <p>Condition - 106:5, 109:14</p> <p>Conditions - 100:11, 100:20, 102:10, 102:22, 130:12, 131:4</p> <p>Condominiums - 65:14</p> <p>Confidence - 137:7</p> <p>Conform - 49:3</p> <p>Confusing - 51:24</p> <p>Congratulations - 14:17, 17:22, 19:7</p> <p>Congress - 11:19, 11:24</p> <p>Congressional - 11:18</p> <p>Congressman - 10:5, 10:7, 10:23, 14:19</p> <p>Connection - 7:4, 43:3</p> <p>Conservation - 64:12, 64:14, 106:6, 106:11, 108:18, 108:19, 109:15</p> <p>Conservative - 50:21, 54:7</p> <p>Consider - 48:13, 134:1</p> <p>Considering - 134:24</p> <p>Consistent - 95:1</p> <p>Constable's - 23:12, 29:8</p> <p>Constituents - 107:10</p> <p>Constitution - 17:14</p> <p>Construct - 100:6, 100:23</p> <p>Constructing - 41:6, 90:22</p> <p>Construction - 41:11, 44:16, 44:21, 45:13, 49:9, 60:6, 60:14, 77:19, 77:23, 97:3</p> <p>Consuming - 59:16</p> <p>Contained - 44:12</p> <p>Container - 47:14, 47:15</p> <p>Contemporary - 7:12</p> <p>Contingencies - 50:8</p>	<p>Contingency - 50:23, 139:24</p> <p>Continue - 8:11, 13:24, 44:23, 62:21, 105:4, 107:9, 110:19, 114:16, 116:12, 133:24, 145:6, 145:12, 145:17, 145:20</p> <p>Continued - 15:13, 66:7</p> <p>Continuously - 17:13</p> <p>Contract - 43:6</p> <p>Contribution - 71:9, 125:22</p> <p>Control - 133:5</p> <p>Controlled - 133:6</p> <p>Controversy - 11:20</p> <p>Convene - 20:14</p> <p>Convenience - 141:6</p> <p>Conversation - 110:15, 120:4</p> <p>Conversations - 70:17</p> <p>Conveying - 137:9</p> <p>Copy - 15:15</p> <p>Corporate - 25:22, 30:6</p> <p>Corporation - 106:4</p> <p>Correct - 75:7, 75:16, 77:5</p> <p>Correctly - 79:4, 82:4</p> <p>Cost - 33:12, 33:15, 42:1, 42:6, 42:20, 42:24, 43:18, 44:16, 44:24, 45:15, 50:7, 50:9, 50:12, 50:18, 54:15, 60:6, 60:15, 71:9, 73:2, 73:10, 77:16, 79:5, 81:3, 81:6, 81:7, 81:17, 81:23, 83:8, 83:9, 83:13, 84:21, 84:23, 87:4, 91:17, 92:20, 98:22</p> <p>Costing - 83:14, 84:12</p> <p>Costs - 30:22, 31:2, 31:22, 32:6, 32:16, 32:17, 41:6, 41:18, 43:19, 43:23, 44:22, 44:23, 81:14, 82:1, 87:3, 87:8, 92:4, 92:5, 92:9</p> <p>Cottage - 113:17</p> <p>Couldn't - 18:14, 20:21</p> <p>Counsel - 34:3, 52:14, 121:16, 121:17, 144:18</p> <p>Count - 34:4, 34:7, 34:12, 56:15, 56:19,</p>	<p>85:16, 85:21, 93:8, 93:13, 96:5, 97:14, 128:9, 128:14, 129:9, 129:14, 145:22</p> <p>Counted - 34:18, 85:13</p> <p>Counting - 34:8, 34:13, 56:16, 56:20, 85:17, 85:22, 93:9, 93:14, 128:10, 128:15, 129:10, 129:15, 145:18, 145:23</p> <p>Country - 11:7</p> <p>County - 94:21, 107:3</p> <p>Couple - 21:10, 68:24, 69:11, 125:3</p> <p>Courier - 117:17</p> <p>Course - 8:14, 22:3</p> <p>Court - 94:11, 95:12, 120:18</p> <p>Cover - 50:17, 72:16, 89:12, 89:17, 98:22</p> <p>Creating - 136:4</p> <p>Creation - 132:17</p> <p>Crucial - 45:20, 63:18</p> <p>Curbside - 137:4</p> <p>Current - 59:5, 60:9, 66:23, 72:18, 72:21, 73:4, 73:5, 73:6, 89:11, 132:14</p> <p>Currently - 59:1, 105:23, 132:3</p> <p>CURRY - 124:22</p> <p>Cusp - 132:4</p> <p>Custody - 94:17</p> <p>Customer - 69:10</p> <p>Customers - 118:9</p>	<p>130:18, 132:22</p> <p>Days - 66:19, 123:11</p> <p>Dealing - 83:24</p> <p>Dealt - 118:5</p> <p>Dean - 7:3</p> <p>Debate - 22:4, 127:16, 127:22, 128:8, 128:13, 128:20, 145:12</p> <p>Debt - 35:14, 44:11, 44:12, 61:20, 72:12, 72:17, 72:19, 72:22, 74:19, 74:23, 75:9, 75:15, 75:19, 75:20, 75:21, 75:22, 75:23, 76:2, 76:4, 76:11</p> <p>Debts - 75:11</p> <p>Decades - 12:22, 13:22, 69:11</p> <p>December - 141:2</p> <p>Decide - 122:9, 122:12</p> <p>Decided - 70:10</p> <p>Decision - 82:17, 105:14, 107:8</p> <p>Decisions - 132:1, 132:8</p> <p>Declare - 4:22, 24:2, 24:3, 27:3, 27:4, 28:12, 29:21, 29:22, 34:24, 35:2, 37:3, 37:4, 38:24, 39:1, 40:15, 40:16, 56:23, 86:3, 86:4, 88:11, 88:12, 90:6, 90:7, 93:19, 96:11, 96:12, 97:20, 97:21, 99:13, 99:14, 101:14, 101:15, 128:19, 129:20, 129:22, 146:2, 146:18, 146:19</p> <p>Declaring - 23:3</p> <p>Dedicated - 12:8, 13:19, 14:13, 19:8</p> <p>Dedication - 8:12, 14:7, 17:16</p> <p>Deeds - 94:21, 104:9</p> <p>Deemed - 100:11, 100:21, 102:10, 130:12</p> <p>Deep - 113:20</p> <p>Defined - 41:19, 124:20</p> <p>Definitely - 21:22, 78:21, 110:15, 139:14</p> <p>Definition - 53:7</p> <p>Definitive - 68:4</p>
		<p>D</p>	
		<p>D6T - 98:23</p> <p>Dad - 8:19</p> <p>Daedalus - 83:4</p> <p>Daily - 112:7</p> <p>Damaged - 87:21</p> <p>Damn - 141:13</p> <p>Danger - 82:2</p> <p>DARRELL - 49:14</p> <p>Date - 4:3, 28:3, 123:15</p> <p>Dave - 17:20</p> <p>David - 10:12, 15:24, 16:8, 16:17, 17:7</p> <p>Day - 7:6, 16:1, 19:9, 110:1, 112:6, 130:17,</p>	

<p>Degree - 12:16  Delay - 80:16, 81:15  Deleo - 17:20  Demacado - 10:16, 14:16  Democracy - 11:6  Democrat - 16:15  Democratic - 16:20, 17:19  Demonstrated - 107:6  Deny - 136:17  DEP - 49:2, 53:23, 84:7  Department - 43:6, 43:14, 81:19, 89:1  Departure - 6:22  Deputy - 20:20, 28:19  Described - 47:12  Description - 64:21  Deserves - 8:16  Design - 81:2, 83:10, 83:11  Designate - 21:7, 28:23  Designated - 4:3, 28:3, 116:10  Designed - 58:5, 58:14  Designing - 41:6, 90:22  Detailed - 21:24, 67:22  Determined - 31:21, 32:6, 32:7, 35:17, 106:22  Detrimentially - 141:23  Developed - 8:8, 41:16  Developer - 78:3  Developers - 105:21  Development - 41:17, 45:5, 45:8, 46:3, 46:6, 47:21, 65:4, 66:15, 71:8, 76:24, 77:18, 103:17, 104:16, 106:19, 108:3, 110:21, 132:11, 137:2  Devices - 5:8  Devoted - 12:5  Devotion - 8:12  Dialogue - 107:8  Didn't - 37:19, 50:6, 74:10, 135:20  DIETRICH - 112:23, 113:1, 113:8, 113:24, 114:5  Difference - 82:13  Different - 57:12, 94:5,</p>	<p>102:4, 119:18, 140:17  Difficult - 20:1  Dig - 79:12  Diligence - 126:12  Diligently - 13:11  Dire - 99:1, 121:1  Direct - 52:24, 59:7, 59:10  Directed - 24:24  Direction - 31:12, 120:4, 124:10, 139:12  Director - 36:15, 107:21, 120:23  Dirt - 121:7  Disagreement - 122:8  Discharge - 41:13, 48:5, 48:8, 48:23, 48:24, 49:4, 52:1, 52:5, 52:24, 54:24, 58:20, 59:6, 59:7, 59:10, 61:15  Discharged - 52:2, 53:13, 53:16, 59:4  Discharges - 53:12  Discharging - 53:10  Discovery - 112:1  Discretionary - 31:20  Discuss - 67:10, 67:14, 117:1, 120:1  Discussed - 58:17, 58:22, 59:2, 126:2  Discussing - 49:12, 115:5, 123:4  Discussion - 33:22, 36:14, 38:17, 40:10, 47:4, 49:11, 51:12, 54:10, 56:1, 57:11, 62:10, 69:5, 84:18, 88:2, 89:22, 93:2, 96:1, 97:9, 99:6, 101:5, 105:1, 107:18, 122:22, 135:4  Discussions - 57:20, 67:18, 105:20, 105:21, 124:3  Disparaging - 126:6  Dispense - 23:11, 29:7  Disposal - 47:16, 63:18, 90:23, 92:16, 100:8, 100:24  Disposed - 55:24  Distinctive - 134:7  District - 6:20, 6:23,</p>	<p>7:10, 7:18, 8:4, 8:5, 8:13, 107:1  Districts - 7:21  Divided - 8:6  Division - 94:14  Dock - 140:11  Documents - 50:2  Doesn't - 139:14  Dollar - 84:11, 144:1  Dollars - 44:5, 80:18, 82:5, 83:23, 84:14  DON - 120:9, 120:10, 120:21  Donating - 109:11  Donation - 106:5, 109:14  Done - 15:1, 20:8, 20:10, 20:24, 33:12, 66:6, 77:21, 78:1, 81:8, 81:12, 81:14, 83:18, 124:9, 124:11, 128:24, 144:6, 144:12  DONOVAN - 74:4, 74:7, 74:11, 74:14, 74:15, 75:4, 75:9, 76:12, 77:11, 78:2, 78:24, 82:3, 82:8  Don't - 11:5, 14:18, 21:12, 22:16, 23:9, 44:23, 50:5, 51:14, 51:20, 52:16, 52:17, 53:2, 53:19, 62:22, 69:1, 70:5, 71:20, 76:20, 79:23, 85:3, 85:8, 85:11, 115:5, 120:14, 120:24, 121:2, 122:7, 122:13, 126:18, 143:2, 144:2, 144:3  Door - 16:2  Doorkeeper - 34:19  Doors - 112:6  Down - 21:2, 22:21, 23:9, 28:19, 51:15, 51:21, 71:18, 75:23, 107:5, 122:3, 126:22  Downtown - 68:18, 70:12, 136:20, 137:2, 137:3  Dozer - 98:23  Dr - 39:7, 39:9, 39:13, 39:21, 94:1, 94:3, 95:17, 95:18, 96:16, 96:19</p>	<p>Draft - 135:6  Draw - 104:18  Drawn - 25:13, 26:3, 30:10  Drive - 7:18, 134:11  Drop - 16:5  Dropping - 75:19  Drove - 7:23  Dudley/Charlton - 6:23  Duly - 5:1, 5:6, 15:14, 28:14  Dump - 70:1, 71:24  Duty - 113:5</p> <div style="border: 1px solid black; text-align: center; padding: 2px;">E</div> <p>Each - 25:21, 30:4, 38:11, 132:15, 136:6  Earlier - 83:19, 124:6, 137:16  Early - 7:24  Earnings - 38:3, 89:4, 89:16, 98:15, 98:22  Easement - 94:15, 95:21, 100:6, 100:19, 100:22, 106:6, 109:15  Easements - 97:3  Echo - 138:12  Economic - 45:5, 45:7, 46:5, 46:14, 46:17, 47:21, 70:11, 71:8, 74:21, 76:23, 77:18, 103:17, 104:16, 106:19, 108:2, 110:20, 132:10  Economy - 74:17, 74:18, 121:5, 121:8  EDA - 49:24, 62:3, 80:19, 81:22, 84:7  Edge - 47:15  Edition - 117:17  Educate - 111:20  Education - 106:10, 108:24, 126:21, 134:8  Educational - 7:1, 31:8, 108:3, 109:2, 109:4, 111:17, 111:23, 112:8, 136:1  Edwin - 5:20  Effectuate - 91:23, 95:5  Efficiency - 132:6  Effluence - 78:13  Effort - 17:22</p>
--	---	--	---

<p><b>Eight</b> - 73:22, 83:19  <b>Ejection</b> - 53:16  <b>Elected</b> - 12:13, 13:15  <b>Electorate</b> - 82:17  <b>Electronic</b> - 5:8  <b>Elephant</b> - 64:4  <b>Eligible</b> - 31:10, 32:5, 45:10, 45:23  <b>Eliminated</b> - 54:14  <b>Ellis</b> - 18:9  <b>Elmer</b> - 115:20, 115:21, 115:24, 116:1, 116:18, 117:4, 117:10, 117:14  <b>Eloquently</b> - 14:18  <b>Employed</b> - 113:19  <b>Employees</b> - 6:4, 118:18  <b>Emulate</b> - 18:22  <b>Enabling</b> - 31:18, 42:9, 91:6, 91:12, 91:20  <b>Enclosed</b> - 54:23  <b>Encourage</b> - 112:18  <b>Encourages</b> - 136:9  <b>Encouraging</b> - 104:19  <b>End</b> - 8:4, 110:16, 113:18, 119:1, 125:24, 126:7  <b>Endeavor</b> - 14:24  <b>Ended</b> - 110:10, 135:9  <b>Endorse</b> - 80:7  <b>Ends</b> - 75:24  <b>Engine</b> - 70:11  <b>Engineering</b> - 83:22, 134:20  <b>England</b> - 7:21, 11:7  <b>Enhancing</b> - 104:2, 106:12  <b>Enjoy</b> - 141:8  <b>Enjoyed</b> - 20:7  <b>Enjoyment</b> - 106:14  <b>Enough</b> - 36:22, 82:7  <b>Enrollment</b> - 136:12  <b>Enter</b> - 43:4, 43:12, 132:20, 137:18, 138:18, 138:24  <b>Entered</b> - 123:24  <b>Enterprise</b> - 45:16, 69:13, 69:20, 69:22, 69:24, 70:14, 70:21, 70:24, 71:21, 72:5, 72:23, 89:4, 92:17</p>	<p><b>Entertain</b> - 23:10, 23:18, 24:10, 26:14, 29:6, 146:5  <b>Entertaining</b> - 105:20  <b>Enthusiasm</b> - 124:9  <b>Entire</b> - 64:5  <b>Entitlement</b> - 31:20  <b>Entity</b> - 126:24  <b>Entrance</b> - 11:4  <b>Environment</b> - 46:22, 106:12  <b>Environmental</b> - 43:7, 43:14, 49:1, 108:13  <b>EPA</b> - 49:2  <b>Equipment</b> - 44:17, 58:12, 83:22, 84:6, 98:24  <b>Erica</b> - 36:16, 36:20  <b>Escalated</b> - 83:20  <b>Escalating</b> - 84:12  <b>Escalation</b> - 81:4  <b>Escalations</b> - 50:9  <b>Especially</b> - 105:6, 105:14  <b>Essence</b> - 46:13  <b>Essential</b> - 25:21, 30:5, 98:24  <b>Established</b> - 43:2, 44:15  <b>Establishing</b> - 7:11  <b>Estate</b> - 96:4, 97:12, 129:5  <b>Estimate</b> - 60:15, 83:8, 83:12, 83:18  <b>Estimated</b> - 71:10  <b>Estimates</b> - 44:16, 50:7, 83:13  <b>Estimations</b> - 81:3, 81:8  <b>Etcetera</b> - 48:12  <b>EUGENE</b> - 124:22  <b>Even</b> - 8:14, 49:16, 77:4, 82:4, 114:17, 123:3  <b>Evening</b> - 6:16, 21:17, 21:19, 62:6, 64:21, 67:7, 94:8, 112:24, 125:4  <b>Events</b> - 110:1, 110:2  <b>Eventually</b> - 59:4  <b>Every</b> - 14:24, 20:7, 64:6, 64:9, 64:11, 65:2,</p>	<p>65:24, 80:2, 108:15, 112:1, 112:7, 113:15, 134:13, 142:24  <b>Everybody</b> - 9:20, 18:4, 29:2, 34:15  <b>Everybody's</b> - 125:6  <b>Everyday</b> - 18:20  <b>Everyone</b> - 6:17, 11:5, 21:9, 46:22, 66:4, 67:7, 79:4, 116:22, 119:20, 121:24  <b>Everything</b> - 20:24, 54:22, 62:4, 77:8, 109:6  <b>Everywhere</b> - 18:17  <b>Exceed</b> - 32:3, 134:3  <b>Excellent</b> - 141:4  <b>Except</b> - 81:16, 82:20  <b>Excess</b> - 31:23, 66:22, 75:14  <b>Excited</b> - 77:1  <b>Excluded</b> - 74:24, 75:1, 76:16  <b>Excuse</b> - 115:14, 116:20  <b>Executed</b> - 32:12  <b>Executive</b> - 16:19, 16:24, 107:21, 120:22  <b>Exercise</b> - 25:22, 30:5  <b>Existence</b> - 118:22  <b>Existing</b> - 41:16, 69:21, 102:20  <b>Expanding</b> - 13:13  <b>Expansion</b> - 58:22, 67:23  <b>Expectation</b> - 105:9  <b>Expected</b> - 131:22  <b>Expend</b> - 42:13  <b>Expended</b> - 31:12, 41:20, 80:10, 91:7, 91:13  <b>Expenditures</b> - 76:8  <b>Expense</b> - 89:1, 89:17  <b>Expenses</b> - 41:10, 78:3, 89:13, 89:15  <b>Expensive</b> - 33:17, 57:18  <b>Expent</b> - 65:1  <b>Expertise</b> - 134:19  <b>Expired</b> - 62:16  <b>Explain</b> - 70:4, 118:3, 144:18  <b>Explained</b> - 40:4</p>	<p><b>Explanation</b> - 51:17, 51:23  <b>Explored</b> - 69:1  <b>Exposed</b> - 48:12  <b>Expressed</b> - 103:12, 110:9, 121:19  <b>Extend</b> - 31:5  <b>Extending</b> - 66:20, 123:5  <b>Extends</b> - 15:12, 105:7  <b>Extensions</b> - 97:7  <b>Extensive</b> - 59:15  <b>Extraordinary</b> - 7:13</p> <div style="border: 1px solid black; text-align: center; width: fit-content; margin: 10px auto;">F</div> <p><b>Face</b> - 107:7  <b>Faced</b> - 64:7, 66:8  <b>Facilitation</b> - 107:6  <b>Facilities</b> - 106:7, 141:12  <b>Facility</b> - 41:7, 41:12, 48:7, 54:21, 77:21, 78:1, 109:12, 111:17, 136:2, 141:14  <b>Facing</b> - 44:19, 44:21, 63:16  <b>Fact</b> - 82:20, 85:7, 85:9, 134:13  <b>Factors</b> - 135:1  <b>Failed</b> - 57:1, 146:4  <b>Fails</b> - 56:23, 110:22, 146:3  <b>Fair</b> - 64:16, 105:16  <b>Faith</b> - 104:12, 126:11, 134:24, 139:19  <b>Fall</b> - 79:3, 105:19, 126:4  <b>Falmouth</b> - 16:12  <b>Familiar</b> - 116:21  <b>Families</b> - 133:14  <b>Family</b> - 8:15, 113:17  <b>Far</b> - 9:24  <b>FARRELL</b> - 126:17, 143:18, 143:21, 144:5, 144:10, 144:14, 145:11  <b>Father</b> - 8:15  <b>Favor</b> - 23:22, 24:17, 26:23, 29:17, 33:20, 34:5, 36:12, 36:22, 38:21, 40:12, 47:2, 47:20, 47:21, 52:21,</p>
--	--	---	---

CANAL COURT REPORTING

(508) 888-4676

56:3-56:13, 59:9-59:10, 76:23, 79:21, 79:22, 80:7, 86:14, 88:6, 90:1, 93:6, 96:6, 97:15, 99:9, 101:9, 127:19, 128:6, 129:7, 144:6, 144:9, 144:10, 145:16, 146:15, Federal - 42:13, 42:20, 43:8, 45:5, 45:20, 49:2, Fee - 78:8 Feel - 19:22, 119:4, 138:19, 138:20 Feelings - 119:4 Fees - 42:17, 72:16, 73:6, 78:6, 78:18, 78:20, 79:17, 80:5, 92:19 Felt - 118:10 FERRARI - 55:4, 55:5, 55:13, 55:16, 55:19, 55:22, 62:12, 62:13, 63:20 Field - 49:6, 49:7, 53:4, Fields - 49:5, 49:8, 53:22, 54:5, 57:15, 58:13, 77:20, 77:24 Figure - 58:3 File - 100:9, 130:18 Financial - 107:1 Financing - 43:10, 45:11, 45:12, 61:21, 63:9, 72:12 Fincom - 121:4 Find - 62:20, 76:22, 83:9, 125:21 Finding - 84:3 Fine - 136:1 Finish - 71:16 Finishing - 145:9 Firmly - 142:3 First - 7:6, 12:11, 12:13, 13:6, 16:11, 18:8, 18:11, 25:13, 25:15, 47:13, 48:3, 108:1, 122:23, 126:3, 132:10 Fiscally - 79:22 Five - 28:10, 75:23, 79:11 Fixed - 116:17 Fixing - 13:4 Flag - 14:9	64:15 Founded - 64:12, 145:15 128:6, 129:6, 134:24, 105:13, 106:17, 126:24, 93:5, 100:19, 104:15, 75:10, 81:15, 85:12, 56:12, 67:15, 74:3, Forward - 22:10, 34:2, Forty - 28:10, 32:4 Forthwith - 103:22 Forth - 22:13, 32:10 Former - 121:19 Formed - 118:15 Formally - 105:4 Formal - 67:13, 133:16 Form - 11:6 Forgiveness - 45:14 Forever - 142:24 Foreseeable - 68:3 130:23 130:3, 130:6, 130:10, 101:24, 102:3, 102:18, 98:16, 100:13, 101:22, 92:10, 95:15, 96:21, 43:24, 87:10, 89:6, 36:19, 37:18, 39:18, 26:21, 29:15, 32:23, FORD - 24:15, 25:7, Forced - 125:18 113:4 Force - 41:8, 77:14, Foot - 60:22 Follows - 46:16 Following - 136:13 Followed - 65:10 Follow - 67:16 Folks - 16:3, 124:2 Fold - 114:11 Flyer - 16:5 103:9, 130:22 99:22, 100:15, 102:17, 95:17, 96:23, 98:18, 87:12, 89:8, 92:12, 39:20, 44:2, 71:18, 83:2, 34:17, 35:21, 37:22, Floor - 22:16, 33:1, Flew - 14:10 Fleming - 36:16, 36:20 Flawlessly - 20:23	28:23, 76:18 Four - 7:2, 13:22, 21:7, Frankly - 81:17 Free - 39:17, 76:7, 109:23, 136:10 Freeing - 133:6 Frequenting - 110:3 Frequently - 87:20 Fresh - 46:21 Friend - 9:16 Friendly - 122:22, 123:4 Friends - 141:8 Froman - 19:11, 103:6, 103:8, 103:10, 109:9, 119:10, 122:1, 124:4, 127:6, 127:8, 127:10, 131:13, 131:16, 131:18, 131:21, 135:11, 139:8 Front - 21:2, 22:21, 28:19, 146:10, 146:15 Full - 17:1, 67:13 Fuller - 20:19, 21:4, 23:19, 28:19, 29:14, 48:15 Fuller's - 135:6 Functions - 25:23, 30:6 Fund - 45:11, 45:16, 45:18, 69:13, 69:20, 69:22, 69:24, 70:15, 71:21, 72:5, 72:12, 72:23, 76:7, 89:4, 92:17 Funded - 38:2 Funding - 32:11, 33:4, 44:6, 44:8, 45:19, 80:22, 81:22 Funds - 25:3, 36:19, 42:2, 42:14, 42:21, 45:21, 70:21, 70:22, 70:24, 71:1, 82:12, 91:7, 91:13, 139:2 Further - 15:11, 32:1, 33:22, 36:14, 38:17, 40:10, 47:4, 49:10, 51:12, 56:1, 62:9, 65:3, 69:5, 84:17, 89:21, 91:8, 91:14, 91:21, 93:1, 95:3, 95:10, 95:24, 99:6, 101:5, 107:18, 135:3 Future - 7:19, 34:16, 41:17, 68:3, 133:8 FY19 - 89:1	83:14, 94:7, 106:3 Given - 19:9, 49:4, 125:19, 138:23 52:10, 58:2, 125:18, Give - 5:22, 15:5, 21:2, Getting - 74:16, 76:15 Gets - 79:1 141:22, 141:24, 143:24, 123:13, 124:9, 140:12, 95:21, 116:9, 120:24, 77:23, 81:16, 85:4, 66:22, 68:14, 77:9, 62:1, 62:11, 66:5, 66:6, 53:19, 58:19, 58:20, 23:6, 23:7, 29:5, 52:11, Get - 18:5, 20:11, 21:14, 84:20, 85:5, 85:8 George - 19:12, 84:19, 121:18 Gentlemen - 113:1, 38:11, 69:15, 69:16 Generators - 38:9, 38:7, 38:11, 77:15 Generator - 38:1, 38:5, 105:1, 136:22, 137:22 92:7, 94:11, 95:12, 87:6, 91:5, 91:11, 91:19, 43:21, 45:18, 86:23, 42:8, 42:9, 42:11, 42:18, General - 31:17, 41:19, Gene - 124:22 Gavel - 145:1 Gathering - 104:8 Gather - 132:13 Gately - 117:22 Gas - 140:11 143:17 138:10, 143:4, 143:10, 135:4, 135:5, 138:9, 122:17, 123:2, 124:13, 66:12, 67:16, 115:19, GARY - 51:9, 66:11, Garner - 127:2 Game - 119:22 67:23, 69:2, 78:13 54:3, 54:6, 58:3, 58:7, Gallons - 53:24, 54:2, Gallons - 78:7, 79:18 Gables - 124:23
--	---	--	--

<p><b>Giving</b> - 52:15  <b>Glasses</b> - 111:21  <b>Go</b> - 16:5, 16:6, 18:6, 21:11, 26:9, 35:10, 50:3, 58:18, 59:13, 59:17, 60:22, 61:4, 61:7, 74:13, 80:19, 80:20, 80:22, 80:24, 82:4, 87:19, 112:3, 120:4, 121:10, 121:11, 126:23, 127:3, 139:12, 139:13, 139:15  <b>Goal</b> - 103:1  <b>Goals</b> - 126:20  <b>Gone</b> - 16:5, 49:16, 117:24  <b>Good</b> - 6:16, 8:23, 17:22, 51:16, 51:22, 67:7, 74:17, 104:12, 105:21, 109:7, 110:7, 112:24, 115:19, 126:11, 132:5, 134:24, 136:11, 139:19  <b>Goodwill</b> - 133:8, 133:13  <b>Got</b> - 7:7, 7:10, 18:8, 20:14, 26:8, 47:22, 50:16, 69:8, 79:6, 79:11, 81:22, 114:3, 145:8  <b>Governed</b> - 21:20  <b>Government</b> - 11:10, 11:14, 12:9  <b>Governs</b> - 137:22  <b>Grade</b> - 7:16  <b>Graduated</b> - 113:16  <b>Graduating</b> - 12:14  <b>Grammatical</b> - 142:19  <b>Grandchildren</b> - 141:19  <b>Grandmother</b> - 111:18  <b>Grandparents</b> - 113:17  <b>Grant</b> - 13:9, 31:10, 31:19, 31:23, 32:1, 32:7, 32:10, 42:21, 45:3, 45:4, 45:21, 45:23, 50:1, 50:17, 62:3, 62:4, 68:12, 71:3, 79:7, 81:22, 94:15, 94:16, 97:2, 100:6, 134:21  <b>Granted</b> - 95:2  <b>Granting</b> - 100:19  <b>Grants</b> - 42:13, 45:2, 45:6</p>	<p><b>Grateful</b> - 15:2  <b>GRATIS</b> - 37:10, 37:14, 37:20, 37:24, 86:11, 86:14, 86:16, 87:13, 102:15, 130:20  <b>Gray</b> - 124:23  <b>Great</b> - 74:18, 74:21, 109:20, 113:17, 126:20, 141:16  <b>GRETCHEN</b> - 112:23, 113:1, 113:8, 113:24, 114:5  <b>Grew</b> - 113:14  <b>Grid</b> - 40:4  <b>Ground</b> - 48:24, 53:13, 53:14, 79:13  <b>Groundwater</b> - 41:13, 48:5, 48:7, 48:23, 49:4, 52:1, 52:2, 52:5, 53:1, 53:7, 53:11, 53:12, 53:16, 53:17, 54:24, 57:12, 58:20, 61:15  <b>Group</b> - 118:16, 118:20, 119:12, 119:13, 124:4, 126:11, 132:13  <b>Groups</b> - 109:5  <b>Growth</b> - 46:14, 46:17  <b>Guarantee</b> - 123:13  <b>Guarantees</b> - 123:23  <b>GUERINO</b> - 67:2, 67:4, 67:6, 123:18, 123:21, 123:22, 124:17  <b>Guess</b> - 22:19, 76:19, 117:2, 121:1  <b>Guidelines</b> - 44:15, 131:8</p> <p style="text-align: center;"><b>H</b></p> <p><b>Half</b> - 81:9, 83:23, 84:22, 113:3  <b>Hall</b> - 13:14  <b>Hand</b> - 21:13, 29:5, 49:22, 102:5, 109:17, 133:10  <b>Handbook</b> - 21:10, 22:1, 22:5, 23:17, 24:9, 24:12, 29:2, 94:6, 94:7, 95:20, 102:6, 131:9  <b>Handout</b> - 94:7  <b>Handouts</b> - 21:10  <b>Happen</b> - 62:5, 71:7,</p>	<p>120:7, 122:13  <b>Happening</b> - 59:20, 59:24, 77:2  <b>Happens</b> - 10:5, 49:17, 49:18, 112:2, 143:24  <b>Happy</b> - 79:10  <b>Harbor</b> - 71:24  <b>Hard</b> - 14:7, 18:21, 62:1, 62:2, 76:22, 81:1  <b>Haven't</b> - 77:4, 112:5  <b>Having</b> - 4:2, 28:2, 54:15, 63:19, 74:21, 118:11, 139:16, 141:6  <b>Head</b> - 6:22, 81:18  <b>Heading</b> - 22:6  <b>Headline</b> - 117:17  <b>Health</b> - 106:10, 108:19  <b>Hear</b> - 22:24, 70:6, 78:4, 82:3, 121:23, 122:4  <b>Heard</b> - 23:4, 36:5, 57:7, 64:20, 74:8, 77:6  <b>Hearing</b> - 79:3, 133:21  <b>Heart</b> - 79:1  <b>Heartbeat</b> - 11:14  <b>Held</b> - 12:7, 12:12  <b>He'll</b> - 8:9  <b>Help</b> - 18:13, 18:14, 21:1, 28:20  <b>Helped</b> - 116:22  <b>Helpful</b> - 82:24  <b>Hereby</b> - 4:5, 19:5, 19:6, 28:5  <b>Hereinafter</b> - 43:1  <b>Hereunder</b> - 32:19  <b>He's</b> - 8:8, 12:7, 13:18, 20:20, 20:21, 20:24  <b>Hey</b> - 70:16  <b>Hi</b> - 107:19  <b>Hideaway</b> - 38:5  <b>High</b> - 5:13, 7:20, 12:15, 13:17, 30:24, 33:5, 35:24, 58:11, 65:19, 65:20, 75:13, 112:10, 137:24  <b>Higher</b> - 54:13, 134:8  <b>Hired</b> - 83:5  <b>History</b> - 110:19, 135:23, 136:3  <b>Hold</b> - 69:2  <b>Holding</b> - 47:23  <b>Home</b> - 6:3, 108:1,</p>	<p>113:5, 113:9, 113:12  <b>Homes</b> - 65:15  <b>Homework</b> - 81:14  <b>Honest</b> - 47:22, 84:10  <b>Honor</b> - 14:3, 14:20  <b>Honored</b> - 4:12  <b>Hope</b> - 62:7, 133:21  <b>Hoped</b> - 49:22  <b>Hopefully</b> - 21:13, 23:5  <b>Hoping</b> - 50:9  <b>Horse</b> - 118:13  <b>Hotel</b> - 46:10, 60:13, 60:17, 72:15, 84:24  <b>Hotels</b> - 46:11  <b>Hour</b> - 4:3, 28:3, 145:3  <b>Hours</b> - 109:19  <b>House</b> - 14:6, 17:11, 47:18  <b>Huge</b> - 66:8  <b>Hundred</b> - 4:19, 28:9, 34:21, 58:3, 128:16  <b>Hundreds</b> - 108:14  <b>Hundredths</b> - 32:4  <b>Hunt</b> - 17:8, 17:21  <b>Hurley</b> - 15:19  <b>Husband</b> - 8:15  <b>Hydroid</b> - 113:20  <b>Hydrologic</b> - 53:15  <b>Hydrologically</b> - 53:11  <b>HYLDBURG</b> - 6:12, 6:16, 6:18, 8:3</p> <p style="text-align: center;"><b>I</b></p> <p><b>Iceberg</b> - 65:8  <b>I'd</b> - 5:10, 5:12, 8:23, 14:11, 74:7, 118:3, 125:3, 127:7, 127:10, 131:18, 140:16, 144:5  <b>Idea</b> - 67:9, 73:8  <b>Identified</b> - 94:19  <b>Identifies</b> - 104:7  <b>Identify</b> - 49:13  <b>Identifying</b> - 103:12, 132:15  <b>I'll</b> - 20:12, 21:6, 22:1, 23:10, 23:17, 24:10, 28:18, 29:6, 62:11, 80:7, 81:6, 88:5, 89:24, 97:12, 97:13, 144:16, 146:5  <b>Illegal</b> - 133:4  <b>Immediate</b> - 64:22,</p>
--	--	--	--

65:16, 104:7	Information - 104:8	28:8, 43:4, 43:12, 49:13	J	James - 19:12, 68:5, 68:8, 70:8, 70:19, 94:3, 95:18, 96:19, 96:24, 127:21, 128:4, 135:17, 135:19	Kaelyn - 8:18	K	Kaelyn - 8:18	Keating - 10:5, 10:8, 10:23, 11:1, 11:22	Keen - 13:4	Keep - 17:22, 20:2, 76:2, 105:3	Keepsakes - 8:9	Keon - 8:18																																	
144:19, 144:21	Impact - 13:24, 78:6, 124:3, 132:8	51:17, 69:13, 69:20, 62:17, 69:13, 69:20, 70:14, 71:20, 71:23, 71:24, 73:1, 79:12, 99:19, 103:16, 112:1, 116:18, 123:24, 132:20, 137:18, 138:18, 138:24		Introduce - 37:20	Jared - 19:12		Jared - 19:12	Jerik - 105:13	Jerry - 18:9	Jim - 94:1, 135:17	Job - 12:11, 20:2, 20:9, 115:22, 134:23	Jobs - 46:11	Joe - 82:23, 83:3, 83:4	John - 20:19, 21:2, 21:3, 21:4, 23:19, 28:19, 28:22, 29:14, 48:15, 43:18, 87:3, 92:4, 140:23, 142:17, 142:18, 143:6, 143:13, 144:15, 144:16	John's - 23:6	Johnson - 4:16, 4:19, 5:2, 9:8, 9:19, 10:10, 10:15, 10:18, 19:18, 26:5, 28:9, 28:16	Join - 10:12, 14:6, 112:19, 114:15	Judgment - 120:18	JUDITH - 103:6, 103:8, 103:10, 119:10, 127:6, 127:8, 127:10, 131:13, 131:16, 131:18, 131:21, 139:8	Judy - 19:11, 119:9, 122:1, 131:17, 139:7	Justify - 71:9																								
144:19, 144:21	Immediately - 25:14, 124:3, 132:8	117:23, 119:14, 132:13		Inform - 21:15, 24:6, 25:9, 25:16, 30:2, 34:3, 82:16, 122:19	Infrastructure - 45:7		Initial - 58:1, 137:17	Inklings - 80:1	Innovation - 7:19	Innovators - 7:15	Insert - 48:2, 138:3	Inserting - 55:20, 56:4	Inside - 54:17	Installation - 92:21	Installing - 94:23	Instead - 23:16, 29:12, 38:4, 38:6, 54:1, 54:16, 87:19	Institutional - 7:12	Instructions - 21:24	Integral - 108:22	Integrated - 106:18	Integrating - 103:15	Integrity - 7:9	Intelligence - 6:3	Intend - 22:8	Intended - 87:18	Intend - 142:22, 143:3, 143:5	Intend - 105:15	Intention - 21:18, 113:10	Interest - 44:14, 45:12, 45:13, 54:8, 59:22, 94:16, 95:11, 96:3, 97:12, 100:12, 100:21, 102:11, 103:12, 104:12, 108:9, 110:12, 124:8, 129:4, 130:14, 131:23, 134:16, 138:20, 138:21, 140:14, 141:21	Interested - 122:6, 131:6	Interferes - 22:23	Interns - 109:3	Internships - 112:12	Interpreted - 21:21, 103:20	Interrupt - 23:2	Info - 4:17, 7:16, 8:10, 71:12, 72:2, 72:8, 72:11, 62:19, 63:21, 65:6, 70:3, 52:4, 53:8, 53:21, 57:5, 48:21, 49:20, 49:21, 40:24, 41:4, 44:3, 47:4, 35:12, 35:22, 40:21, 30:20, 33:2, 35:8, 35:11, 30:15, 30:18	JANE - 30:15, 30:18	Kaelyn - 8:18	Karen - 15:18	KATHY - 107:19, 107:20	Keating - 10:5, 10:8, 10:23, 11:1, 11:22	Keen - 13:4	Keep - 17:22, 20:2, 76:2, 105:3	Keepsakes - 8:9	Keon - 8:18



<p><b>Keystone</b> - 60:4, 78:10, 84:24  <b>Kinds</b> - 59:16, 63:14  <b>Kingman</b> - 65:12  <b>Kitchen</b> - 16:2  <b>Knee</b> - 105:13  <b>Knocked</b> - 16:1  <b>Knocking</b> - 107:5  <b>Known</b> - 15:11, 19:5  <b>Knows</b> - 9:21  <b>Krua</b> - 105:8</p> <p style="text-align: center;"><b>L</b></p> <p><b>Labor</b> - 112:6  <b>Ladies</b> - 112:24, 121:17  <b>Lady</b> - 112:21  <b>Lady's</b> - 116:2  <b>Lamarche</b> - 7:4, 7:7, 9:3, 9:6  <b>Land</b> - 13:8, 41:8, 94:16, 94:17, 95:11, 120:24, 130:15, 138:5  <b>Landfill</b> - 69:24  <b>Lands</b> - 136:19  <b>Language</b> - 52:7, 52:8, 52:10, 52:12, 52:13, 141:14  <b>Large</b> - 109:24  <b>Larger</b> - 76:10  <b>Last</b> - 6:5, 9:21, 36:1, 36:6, 66:19, 69:10, 76:6, 76:18, 81:7, 84:22, 105:18, 108:4, 135:20, 135:24, 136:15  <b>Lastly</b> - 104:6  <b>Late</b> - 105:18  <b>Later</b> - 12:12, 20:12, 22:18, 44:24, 66:6, 66:8  <b>Laughter</b> - 4:10, 9:7, 9:14, 9:17, 11:21, 16:7, 16:16, 17:6, 19:2, 72:9, 111:10  <b>Law</b> - 5:1, 12:18, 28:15, 31:17, 42:8, 42:9, 43:21, 64:12, 64:15, 87:6, 92:7, 137:22  <b>Lawsuit</b> - 64:10  <b>Lawyer</b> - 120:11  <b>Leaching</b> - 53:4, 53:22, 54:4, 57:15, 77:20, 77:24</p>	<p><b>Lead</b> - 139:16  <b>Leaders</b> - 7:14  <b>Leading</b> - 16:13, 134:18  <b>Learn</b> - 18:7  <b>Learned</b> - 7:17  <b>Learning</b> - 8:5  <b>Lease</b> - 102:8, 102:20, 103:18, 107:13, 110:6, 110:14, 114:2, 115:5, 115:6, 115:10, 115:13, 115:15, 115:18, 116:3, 117:6, 120:11, 120:13, 120:16, 120:19, 120:20, 121:12, 122:21, 123:3, 125:8, 125:9, 125:16, 126:23, 130:14, 131:1, 131:5, 132:20, 134:2, 135:8, 135:13, 137:18, 138:18, 139:1  <b>Leases</b> - 104:9, 127:1  <b>Least</b> - 4:8, 120:3, 140:2  <b>Leave</b> - 22:9  <b>Leaves</b> - 8:4  <b>Led</b> - 55:6  <b>Left</b> - 18:12, 18:16, 124:18  <b>Legacy</b> - 13:23, 18:16  <b>Legal</b> - 41:9, 81:18, 105:16, 144:23  <b>Legalities</b> - 105:15  <b>Legislative</b> - 16:18, 17:2, 17:13, 53:20  <b>Lending</b> - 8:19  <b>Less</b> - 32:15, 43:17, 81:9, 87:2, 92:3  <b>Lesser</b> - 32:3  <b>Lessor</b> - 122:19  <b>Levy</b> - 25:5  <b>LGP</b> - 98:23  <b>Liberty</b> - 119:24  <b>License</b> - 95:2  <b>Lieu</b> - 96:5  <b>Life</b> - 12:5, 12:6, 18:20, 31:5, 102:9, 102:21, 103:19, 105:2, 105:8, 105:11, 105:17, 106:1, 107:12, 107:22, 107:24, 108:8, 108:11, 108:21, 109:10, 109:22, 110:18, 111:1, 111:15, 111:22,</p>	<p>112:11, 113:15, 114:6, 115:1, 115:11, 116:11, 116:23, 117:2, 122:5, 124:2, 124:24, 125:2, 125:18, 126:5, 126:8, 126:20  <b>Lifeguard</b> - 12:12, 16:23  <b>Lifelong</b> - 111:12  <b>Lifted</b> - 54:19, 119:20  <b>Lights</b> - 73:21  <b>Like</b> - 5:12, 8:17, 8:23, 9:9, 10:3, 12:1, 14:11, 17:10, 18:23, 20:3, 43:23, 55:11, 65:15, 69:14, 69:23, 71:15, 74:7, 75:5, 75:23, 87:9, 92:9, 118:3, 125:3, 127:7, 127:10, 131:18, 139:12, 140:16, 141:16, 144:23  <b>Likely</b> - 46:18, 106:1  <b>Limit</b> - 72:22  <b>Limitation</b> - 41:18  <b>Limited</b> - 106:7  <b>Limiting</b> - 109:15  <b>LINDA</b> - 73:12, 73:13  <b>Line</b> - 78:11, 80:4, 94:23, 95:22, 138:6  <b>List</b> - 45:9  <b>Listen</b> - 107:9, 133:18, 133:24  <b>Listened</b> - 133:23  <b>Literally</b> - 7:20  <b>Little</b> - 20:14, 26:8, 51:24, 70:1, 114:2, 134:12  <b>Live</b> - 12:10, 22:20, 61:7, 61:9  <b>Lived</b> - 76:21, 114:6  <b>Lives</b> - 14:4  <b>Living</b> - 18:3  <b>Loan</b> - 43:4, 43:8  <b>Loans</b> - 42:14  <b>Local</b> - 42:9, 22:19, 46:11, 65:10, 110:4, 110:5  <b>Located</b> - 31:1, 97:5, 109:12, 109:13, 113:20, 130:16  <b>Location</b> - 133:6</p>	<p><b>Locations</b> - 118:7  <b>Long</b> - 6:24, 46:18, 58:4, 58:15, 59:12, 59:19, 103:16, 110:19, 119:16, 124:23, 132:9, 132:17, 135:23, 138:18, 139:18  <b>Longer</b> - 8:6, 35:17, 36:19, 68:17, 69:12, 104:10, 134:18  <b>Look</b> - 50:6, 70:17, 75:20, 78:3, 78:18, 78:21, 78:23, 122:10  <b>Looked</b> - 54:14, 72:24, 75:22, 81:13, 119:14  <b>Looking</b> - 63:14, 104:18, 119:15, 119:17, 120:6, 140:1  <b>Looks</b> - 75:5  <b>LORI</b> - 114:24, 115:3, 115:12, 115:15, 116:15, 146:20, 147:9  <b>LORNA</b> - 111:7, 111:11, 111:12, 112:14, 112:17  <b>Lose</b> - 125:17  <b>Losing</b> - 82:2  <b>Lot</b> - 16:14, 22:12, 47:15, 59:24, 69:11, 69:12, 76:13, 105:7, 116:10, 116:14, 116:15, 121:7, 123:12, 124:8, 132:23, 133:5, 133:12  <b>Lots</b> - 47:18, 109:13, 112:2, 117:3  <b>Lottery</b> - 25:13, 26:3, 30:10, 99:19  <b>Love</b> - 14:20, 14:23, 16:9, 16:22, 18:18, 141:17  <b>Loved</b> - 13:21  <b>Lowest</b> - 53:24  <b>Luck</b> - 8:24</p> <p style="text-align: center;"><b>M</b></p> <p><b>Macdonald</b> - 19:13  <b>Madam</b> - 5:3, 78:5, 80:11  <b>Made</b> - 57:3, 109:22, 118:21, 119:5, 127:15, 132:1, 132:8, 143:16  <b>Main</b> - 13:5, 13:10, 38:7,</p>
--	---	---	---

CANAL COURT REPORTING

(508) 888-1676

41:8, 51:6, 51:10, 55:12 55:13, 56:14, 57:3, 59:4 62:10, 74:1, 77:9, 77:14 84:18, 105:6, 109:19 110:24, 114:19, 118:7 118:9, 118:12, 119:1 125:24, 127:4, 129:1 125:24, 127:4, 129:1 136:17 Maintain - 69:20, 100:7 100:23 Maintained - 92:17 Maintenance - 91:17 94:14 Majority - 75:21, 89:23 99:8 Make - 5:9, 50:22, 61:4 62:4, 62:20, 80:7, 82:16 119:19, 133:20, 135:20 139:17, 139:23, 139:24 Making - 7:8, 12:9 105:14, 107:8, 125:22 139:24	Marine - 102:9, 102:21 103:19, 104:1, 105:2 105:8, 105:10, 105:17 105:24, 106:9, 106:10 107:12, 107:22, 107:24 108:10, 108:11, 108:17 108:19, 108:21, 109:10 109:22, 110:18, 111:1 111:15, 111:22, 112:11 115:1, 115:11, 116:11 116:23, 117:2, 119:23 122:5, 124:2, 124:24 125:2, 126:18, 126:5 126:8, 126:20 Marion - 44:20 Maritime - 59:6, 65:18 104:4, 110:8, 116:13 123:11, 124:16, 132:20 133:11, 134:5, 135:24 137:19, 137:24, 138:1 139:19 Martimes - 137:11 Mark - 47:4, 47:6 48:17, 48:20, 55:2 55:17 MARY - 30:15, 30:18 30:20, 33:2, 35:8, 35:10 35:12, 35:22, 40:21 40:24, 41:4, 44:3, 47:3 48:21, 49:20, 49:21 52:4, 53:8, 53:21, 57:5 62:19, 63:21, 65:6, 70:3 71:12, 72:2, 72:8, 72:11 75:2, 75:8, 75:17, 77:10 77:13, 78:15, 80:13 82:6, 82:19, 83:6, 88:18 88:21, 88:23, 89:9 90:13, 90:15, 90:19 92:13 Mass - 31:17, 42:18 43:21, 49:1, 59:6, 86:23 92:7, 104:4, 110:8 116:13, 123:11, 124:15 132:20, 133:11, 134:5 135:24, 137:11, 137:19 137:24, 138:1, 139:19 Massachusetts - 12:17 Massdot - 59:17 Massworks - 45:3, 62:3 Master - 105:11 MASTRANGELO - 30:1 5, 30:18, 30:20, 33:2 35:8, 35:12, 35:22 40:21, 40:24, 41:4, 44:3 48:21, 49:21, 52:4, 53:8 53:21, 57:5, 62:19 63:21, 70:3, 71:12, 72:2 72:8, 72:11, 75:2, 75:8 75:17, 77:10, 77:13 78:15, 80:13, 82:6 82:19, 88:18, 88:22 88:23, 89:9, 90:13 90:15, 90:19, 92:13 Match - 81:20, 103:14 Materiality - 31:5 Matter - 29:13, 113:13 Matters - 22:2 Maximum - 25:5, 32:7 Meals - 46:9 MEALY - 51:6, 63:24 64:1, 64:2, 66:14 Mean - 18:15, 18:17 18:21, 18:23, 53:22 54:17, 59:21, 62:21 62:23, 124:21, 139:14 Meaning - 11:9, 76:17 Means - 80:22, 108:10 Meant - 15:14 Meantime - 135:17 Meat - 77:17 Mechanical - 83:21 84:6 Medium - 119:16 Meet - 31:14, 39:16 41:24, 84:7, 86:19, 89:2 91:1, 95:20, 98:13 Meetings - 9:21, 13:17 16:12, 20:22, 82:10 Meier - 10:19, 18:1 19:3, 24:14, 25:6, 26:20 Member - 10:1, 87:20 64:3, 109:8 Members - 118:17 Memberships - 19:21 Memorial - 112:5 130:17, 132:22 Men - 6:1 Mentioned - 124:5 135:11, 140:21 Mentor - 18:15 Merits - 139:2 Met - 67:8, 126:8, 126:9 126:10 Michael - 15:19 MICHELE - 24:15, 25:7 26:21, 29:15, 32:23 35:19, 37:18, 39:18 43:24, 87:10, 89:6 92:10, 95:15, 96:21 98:16, 100:13, 101:22 101:24, 102:3, 102:18 130:3, 130:6, 130:10 130:22, 130:23, 131:15 Microphone - 23:8 49:13, 51:19, 83:2 116:19 Microphones - 22:11 Middle - 7:3 Millstone - 68:19 Millstones - 68:13 Military - 6:3 Million - 44:5, 44:18 45:2, 45:3, 45:4, 45:15 45:17, 49:17, 49:19 60:6, 60:8, 60:15, 67:23 69:1, 69:22, 69:23, 72:4 72:23, 75:6, 76:14, 77:3 79:9, 80:18, 81:8, 82:2 82:5, 83:23, 84:11 137:1 Minimize - 104:17 Minimum - 114:13 Minute - 26:8, 26:10 54:1, 54:2, 54:3, 54:6 Minutes - 65:7, 69:16 Misinformation - 117:1 5, 117:23 Mission - 104:2 108:16, 114:11, 126:19 MLC - 111:20, 114:9 114:13, 114:16 MMA - 144:14, 144:16 Moans - 73:15 Mobil - 106:4, 109:10 Mobilization - 33:13 Model - 7:21 Mom - 104:22 Moment - 6:1, 6:7, 20:7	142:1 137:9, 137:21, 140:10 130:16, 131:2, 132:23 Marina - 13:10, 65:12 March - 126:7, 139:21 Map - 94:19, 131:9 138:12, 140:10 61:24, 82:9, 111:19 17:16, 20:20, 28:7 11:15, 14:12, 14:24 Many - 4:17, 11:13 Manner - 103:20 Manager - 80:14, 83:6 134:19, 141:12 103:16, 118:12, 132:6 Management - 94:15 Manage - 76:1, 141:13 Man - 16:11, 16:12 108:17 Mammals - 106:9 143:10, 143:17 135:5, 138:10, 143:4 123:23, 124:13, 124:19 116:19, 122:17, 123:2 66:12, 67:7, 67:16 MALONEY - 51:9 142:16 MALE - 140:8, 141:1 142:8, 142:11, 142:13 143:21 Making - 7:8, 12:9 105:14, 107:8, 125:22 139:24 139:17, 139:23, 139:24 119:19, 133:20, 135:20 62:4, 62:20, 80:7, 82:16 104:4, 110:8, 116:13 123:11, 124:16, 132:20 133:11, 134:5, 135:24 137:19, 137:24, 138:1 139:19 Martimes - 137:11 Mark - 47:4, 47:6 48:17, 48:20, 55:2 55:17 MARY - 30:15, 30:18 30:20, 33:2, 35:8, 35:10 35:12, 35:22, 40:21 40:24, 41:4, 44:3, 47:3 48:21, 49:20, 49:21 52:4, 53:8, 53:21, 57:5 62:19, 63:21, 65:6, 70:3 71:12, 72:2, 72:8, 72:11 75:2, 75:8, 75:17, 77:10 77:13, 78:15, 80:13 82:6, 82:19, 83:6, 88:18 88:21, 88:23, 89:9 90:13, 90:15, 90:19 92:13 Mass - 31:17, 42:18 43:21, 49:1, 59:6, 86:23 92:7, 104:4, 110:8 116:13, 123:11, 124:15 132:20, 133:11, 134:5 135:24, 137:11, 137:19 137:24, 138:1, 139:19 Massachusetts - 12:17 Massdot - 59:17 Massworks - 45:3, 62:3 Master - 105:11 MASTRANGELO - 30:1 5, 30:18, 30:20, 33:2 35:8, 35:12, 35:22 40:21, 40:24, 41:4, 44:3 48:21, 49:21, 52:4, 53:8 53:21, 57:5, 62:19 63:21, 70:3, 71:12, 72:2 72:8, 72:11, 75:2, 75:8 75:17, 77:10, 77:13 78:15, 80:13, 82:6 82:19, 88:18, 88:22 88:23, 89:9, 90:13 90:15, 90:19, 92:13 Match - 81:20, 103:14 Materiality - 31:5 Matter - 29:13, 113:13 Matters - 22:2 Maximum - 25:5, 32:7 Meals - 46:9 MEALY - 51:6, 63:24 64:1, 64:2, 66:14 Mean - 18:15, 18:17 18:21, 18:23, 53:22 54:17, 59:21, 62:21 62:23, 124:21, 139:14 Meaning - 11:9, 76:17 Means - 80:22, 108:10 Meant - 15:14 Meantime - 135:17 Meat - 77:17 Mechanical - 83:21 84:6 Medium - 119:16 Meet - 31:14, 39:16 41:24, 84:7, 86:19, 89:2 91:1, 95:20, 98:13 Meetings - 9:21, 13:17 16:12, 20:22, 82:10 Meier - 10:19, 18:1 19:3, 24:14, 25:6, 26:20 Member - 10:1, 87:20 64:3, 109:8 Members - 118:17 Memberships - 19:21 Memorial - 112:5 130:17, 132:22 Men - 6:1 Mentioned - 124:5 135:11, 140:21 Mentor - 18:15 Merits - 139:2 Met - 67:8, 126:8, 126:9 126:10 Michael - 15:19 MICHELE - 24:15, 25:7 26:21, 29:15, 32:23 35:19, 37:18, 39:18 43:24, 87:10, 89:6 92:10, 95:15, 96:21 98:16, 100:13, 101:22 101:24, 102:3, 102:18 130:3, 130:6, 130:10 130:22, 130:23, 131:15 Microphone - 23:8 49:13, 51:19, 83:2 116:19 Microphones - 22:11 Middle - 7:3 Millstone - 68:19 Millstones - 68:13 Military - 6:3 Million - 44:5, 44:18 45:2, 45:3, 45:4, 45:15 45:17, 49:17, 49:19 60:6, 60:8, 60:15, 67:23 69:1, 69:22, 69:23, 72:4 72:23, 75:6, 76:14, 77:3 79:9, 80:18, 81:8, 82:2 82:5, 83:23, 84:11 137:1 Minimize - 104:17 Minimum - 114:13 Minute - 26:8, 26:10 54:1, 54:2, 54:3, 54:6 Minutes - 65:7, 69:16 Misinformation - 117:1 5, 117:23 Mission - 104:2 108:16, 114:11, 126:19 MLC - 111:20, 114:9 114:13, 114:16 MMA - 144:14, 144:16 Moans - 73:15 Mobil - 106:4, 109:10 Mobilization - 33:13 Model - 7:21 Mom - 104:22 Moment - 6:1, 6:7, 20:7
---	--	--

<b>Money</b> - 50:17, 50:22, 51:1, 52:15, 59:23, 69:14, 69:18, 71:3, 80:3, 80:4, 80:9, 81:4, 81:11, 81:20, 82:1, 104:21, 127:2, 127:3, 141:4, 141:5 <b>Month</b> - 7:24, 84:13, 118:21 <b>Months</b> - 83:19, 87:20 <b>Monument</b> - 63:12, 73:13, 113:6, 113:9 <b>More</b> - 8:14, 14:18, 19:7, 20:9, 35:1, 44:24, 46:18, 47:10, 50:19, 61:23, 68:3, 75:11, 76:7, 76:23, 80:3, 80:4, 81:6, 81:16, 86:4, 104:22, 124:13, 125:8, 128:20, 129:23, 134:18, 135:10 <b>Most</b> - 8:9, 68:17, 84:3, 109:12, 109:19, 134:13 <b>Mostly</b> - 84:2 <b>Mother</b> - 111:18 <b>Motions</b> - 21:12 <b>Move</b> - 21:18, 30:21, 35:13, 37:14, 39:13, 41:5, 74:17, 79:12, 81:15, 86:16, 88:24, 89:2, 90:20, 94:9, 95:10, 96:20, 98:10, 100:4, 100:18, 102:7, 104:15, 106:17, 124:6, 127:7, 127:11, 127:15, 128:7, 128:12, 130:10, 134:24 <b>Moved</b> - 23:19, 24:14, 26:20, 29:14, 107:22, 146:10, 146:12, 147:1 <b>Moving</b> - 67:14, 105:13, 126:11, 127:19, 133:4 <b>MSBA</b> - 31:11, 31:21, 31:24, 32:2, 32:6, 32:8, 32:12, 33:11, 33:14, 36:3, 36:5, 36:6, 52:9 <b>MSBA's</b> - 31:19, 36:7 <b>Much</b> - 6:9, 11:3, 11:17, 15:21, 19:23, 20:7, 51:1, 51:21, 61:23, 66:10, 68:17, 71:1, 74:23, 79:17, 80:9, 80:10, 114:21	<b>Multitude</b> - 135:1 <b>MULVEY</b> - 127:21, 128:4, 135:18, 135:19, 138:13 <b>Mumblng</b> - 121:14, 127:5 <b>Municipal</b> - 63:7, 63:8, 66:21, 94:23 <b>Mutual</b> - 104:24 <b>Mutually</b> - 104:3 <b>Myself</b> - 19:11, 76:24, 139:9 <div style="border: 1px solid black; text-align: center; padding: 2px;">N</div> <b>Name</b> - 4:7, 6:17, 14:11, 55:4, 74:14, 107:19, 111:12, 113:1 <b>Nation</b> - 6:2, 114:8 <b>National</b> - 5:14, 5:15, 102:9, 102:21, 103:19, 104:1, 105:2, 105:7, 105:10, 105:17, 105:24, 107:12, 107:21, 107:24, 108:10, 108:11, 108:21, 109:9, 109:21, 110:18, 110:24, 111:15, 111:22, 112:11, 115:11, 119:23, 122:4, 124:24, 125:2, 126:19 <b>Natural</b> - 106:12 <b>Near</b> - 22:11, 105:6 <b>Nearly</b> - 7:5, 12:22 <b>Necessarily</b> - 58:9 <b>Necessary</b> - 32:22, 36:19, 44:10, 52:17, 68:23, 84:6, 86:2, 91:23, 94:24, 95:4, 128:17, 129:18 <b>Need</b> - 18:6, 20:24, 23:5, 28:20, 31:21, 38:4, 57:24, 58:1, 59:17, 61:11, 63:4, 63:14, 80:3, 99:1, 103:14, 104:7, 105:23, 108:13, 110:10, 111:20, 120:18, 121:22, 123:12, 133:3, 139:20, 140:2 <b>Needed</b> - 7:8, 18:13, 35:17, 45:24, 77:23, 95:8, 97:3 <b>Needing</b> - 132:5	<b>Needs</b> - 36:9, 58:12, 64:17, 64:18, 64:22, 64:23, 66:3, 83:21, 104:9, 118:23, 119:17, 121:10, 121:11, 123:15, 137:5 <b>Negotiate</b> - 97:2, 117:2, 117:5, 120:2, 120:16, 123:8, 131:1, 142:24, 143:1 <b>Negotiated</b> - 102:23, 116:7, 125:10, 131:5, 139:10 <b>Negotiation</b> - 144:20 <b>Negotiations</b> - 118:6, 123:14, 123:24, 126:23, 134:2, 139:21, 143:12, 144:11, 144:22 <b>Neighbor</b> - 10:7, 47:18, 109:7, 110:7 <b>Neighbors</b> - 47:17, 54:22 <b>Never</b> - 17:4, 18:12 <b>New</b> - 7:21, 7:22, 8:10, 8:13, 11:7, 46:3, 46:9, 46:11, 58:12, 60:22, 60:24, 61:1, 62:17, 69:17, 72:14, 72:20, 73:8, 78:6, 78:14, 78:19, 86:18, 95:19, 95:22, 97:4 <b>Newspaper</b> - 119:2 <b>Next</b> - 60:18, 62:22, 79:7, 103:14, 105:3, 112:21, 118:24, 123:6, 136:13, 139:22 <b>Night</b> - 114:4, 145:7, 146:8 <b>Nine</b> - 4:20, 6:21, 6:24, 32:4, 87:20, 120:12, 128:17 <b>Ninety</b> - 34:21 <b>Nodding</b> - 143:17 <b>Noise</b> - 5:9 <b>Non</b> - 29:1, 31:20, 53:4, 74:24 <b>Nohe</b> - 33:20, 33:24, 36:12, 38:19, 40:11, 47:2, 56:2, 89:23, 97:11 <b>Nonexclusive</b> - 76:16 <b>Nonprofits</b> - 104:19	<b>Nonvoters</b> - 21:8, 22:14 <b>Nor</b> - 54:21, 67:12, 106:1 <b>North</b> - 55:5, 62:13, 90:24 <b>Note</b> - 5:4, 94:4 <b>Noted</b> - 131:8, 134:4 <b>Notes</b> - 32:14, 32:17, 42:7, 42:10, 43:16, 43:19, 87:1, 87:4, 92:2, 92:4 <b>Nothing</b> - 124:18, 134:12, 142:13 <b>Noticed</b> - 7:22 <b>November</b> - 141:3 <b>Nullify</b> - 120:13 <b>Number</b> - 10:2, 23:16, 29:12, 72:24, 80:5, 134:14 <b>Numbers</b> - 73:22, 76:15, 80:8, 82:14 <b>Numerous</b> - 12:7, 13:12, 13:22 <div style="border: 1px solid black; text-align: center; padding: 2px;">O</div> <b>Objection</b> - 118:14 <b>Obligations</b> - 42:11 <b>Observing</b> - 143:13 <b>Obvious</b> - 18:18 <b>Occupancy</b> - 46:10 <b>Occur</b> - 46:6 <b>October</b> - 41:23, 42:3, 44:8, 79:15, 80:16, 82:13, 84:15 <b>Off</b> - 16:5, 75:19, 76:4, 112:15, 133:2 <b>Offer</b> - 5:24, 47:24, 109:4, 109:24, 110:3, 110:6 <b>Offered</b> - 15:19, 112:8 <b>Offering</b> - 110:8 <b>Offers</b> - 19:6, 111:23, 112:11 <b>Office</b> - 12:23, 100:10, 130:18 <b>Officer</b> - 34:20 <b>Official</b> - 19:5, 22:21, 26:4, 26:13 <b>Officially</b> - 122:21, 123:2 <b>Officials</b> - 95:4
--	--	---	--

Oil - 106:4, 109:11 Old - 33:7, 33:8 Older - 87:14, 87:17 Oldest - 17:12 One - 4:19, 8:5, 13:3 22:10, 22:11, 25:10 29:5, 48:12, 48:13 50:15, 52:20, 54:13 55:24, 55:19, 65:24 76:5, 81:9, 86:18, 87:14 87:16, 94:5, 111:16 116:16, 116:21, 117:3 121:20, 124:13, 142:2 144:24 Ongoing - 41:17 137:10 Online - 68:1 Only - 18:24, 22:15 44:24, 49:11, 51:9 52:18, 73:20, 81:5 87:18, 124:14, 138:11 138:15, 139:7, 140:7 143:24 Onset - 71:24 Open - 106:13, 110:15 112:6, 136:9, 141:3 Operates - 47:22 Operating - 65:23 Operation - 76:9, 92:21 97:4 Operational - 58:6 58:13, 68:19 Opinion - 119:23 Options - 134:10 Opportunities - 103:13 111:19, 133:10 Opportunity - 135:22 136:18 Oppose - 142:4 Opposed - 24:2, 24:20 27:3, 29:21, 33:20 34:10, 36:12, 37:3 38:24, 40:15, 47:2, 56:9 56:18, 68:2, 85:19 88:11, 90:6, 93:11 96:11, 97:20, 99:13 101:14, 119:1, 128:2 128:12, 129:12, 142:5 142:7, 142:8, 145:20 146:18	Optimize - 133:3 Optimizing - 104:23 132:7 Option - 54:15, 84:10 126:14 Options - 132:14 Order - 4:6, 21:21, 26:2 28:6, 30:9, 34:17, 45:23 48:17, 108:18, 120:18 132:16, 145:24 Original - 33:6, 54:9 Originally - 54:1, 55:9 57:3, 57:7, 118:3, 118:4 Other - 5:8, 31:18 32:21, 41:10, 42:9 42:14, 48:13, 50:17 57:17, 59:6, 63:12, 64:9 64:15, 65:8, 71:21 78:10, 83:15, 91:6 91:12, 91:20, 94:16 118:18, 139:24 Others - 107:5, 114:7 Otherwise - 31:7, 43:5 139:23 Outlay - 76:6 Outside - 54:16, 54:19 54:24 Ovation - 14:15 Over - 11:12, 13:22 14:10, 18:11, 18:15 26:8, 33:7, 33:8, 47:10 49:17, 50:16, 57:19 60:19, 64:24, 71:10 72:13, 76:6, 76:18 84:22, 103:14, 105:3 105:8, 111:15, 111:23 120:12, 134:6 Overbuild - 53:23 Overide - 44:9, 44:10 Overseeing - 17:1 Overtum - 120:19 Own - 8:8, 136:4 141:13 Owned - 95:22, 106:3 130:15, 138:5, 140:9 Owners - 54:12, 78:7 80:14, 85:3 Owners' - 83:6 P Package - 58:10, 68:18	Page - 23:17, 24:9 24:13, 75:3, 94:20 131:9 Pagors - 5:8 Pages - 21:6, 94:22 Paid - 45:16, 45:17 69:12, 69:13, 72:5 72:20, 80:6, 89:15 Parady's - 13:23 Parcel - 94:19 Parcels - 18:24 Park - 13:9, 41:14 47:19, 48:8, 61:17, 80:2 110:2, 125:19, 125:21 137:1 Parliamentary - 22:2 128:24 Part - 61:11, 62:15 62:23, 64:17, 71:4 77:12, 77:21, 108:22 112:2, 118:16, 121:5 121:7, 132:10 Partial - 30:23 Participant - 108:5 Participants - 19:24 Participate - 22:24 Participating - 12:9 Particular - 20:9 Particularly - 13:4 136:5, 136:20 Parties - 59:13, 110:12 122:11, 123:14 Partner - 109:7 Parts - 58:24, 63:12 63:13 Party - 16:13, 16:20 131:6 Pass - 34:22, 56:24 Passed - 6:5, 24:5 24:22, 25:4, 27:6, 29:24 35:3, 37:5, 39:3, 40:18 86:6, 88:14, 90:9, 93:21 96:14, 97:23, 99:16 101:17, 128:22, 129:23 129:24, 146:21 Passes - 24:3, 27:4 29:22, 34:24, 35:1, 37:3 39:1, 40:16, 86:3, 88:12 90:7, 93:19, 96:12 97:21, 99:14, 101:15 146:7, 128:20, 129:20	Past - 17:2, 108:20 Pastor - 5:20 Paths - 68:24 Patuisset - 63:13 Pause - 26:11 Pay - 32:17, 33:14 41:6, 43:23, 61:13, 63:4 69:19, 72:16, 73:4 81:23, 87:8, 92:9, 141:4 141:5 Payers - 78:8 Paying - 30:22, 63:3 72:19 Payment - 31:2, 32:15 43:17, 43:19, 87:2, 87:4 92:3, 92:5 Payments - 39:24 44:11, 44:14 People - 7:17, 9:1 142:3, 18:19, 50:24 52:14, 54:10, 57:7, 59:8 59:9, 59:22, 60:1, 60:23 61:3, 61:6, 61:12, 61:19 61:24, 68:17, 69:12 69:18, 69:19, 85:11 110:3, 111:24, 114:13 134:5, 140:14, 141:4 Percent - 32:4, 32:5 33:10, 45:12, 45:13 49:7, 54:5, 81:2, 83:12 84:21 Perfect - 11:10 Period - 124:7, 132:21 Permanent - 11:24 94:15, 113:2 Permit - 48:24, 49:4 52:5, 52:20, 58:20, 60:5 60:14, 61:16 Permits - 59:16 Permitting - 58:19 59:14, 68:20, 68:23 Person - 11:11, 20:21 81:18, 122:1, 123:16 143:3 Personal - 6:11, 6:13 8:7, 9:10, 19:19, 23:3 107:5, 108:8, 119:23 131:24, 134:10 Personally - 52:16 121:9
--	--	---	--

<b>Person's</b> - 143:15 <b>Perspective</b> - 53:15 <b>Pertinent</b> - 41:10 <b>Pete</b> - 19:1 <b>Peter</b> - 10:19, 18:1, 19:3, 19:16, 24:14, 25:6, 26:20 <b>Petition</b> - 94:11, 95:7 <b>Phase</b> - 7:24, 60:19 <b>Phones</b> - 5:7 <b>PICKARD</b> - 120:9, 120:10, 120:21, 121:20, 121:21 <b>Piece</b> - 60:20, 62:22, 66:1, 98:24 <b>Pieces</b> - 60:21, 77:20 <b>Piped</b> - 59:2 <b>Piping</b> - 59:1, 77:7 <b>Place</b> - 8:21, 11:13, 12:10, 61:9, 61:11, 61:17, 62:1, 65:5, 67:12, 67:16, 67:19, 68:21, 113:12, 118:12 <b>Places</b> - 57:17 <b>Plan</b> - 47:11, 50:14, 51:2, 57:20, 58:1, 58:4, 58:16, 62:24, 64:8, 64:20, 66:2, 100:9, 103:17, 105:12, 106:17, 118:12, 118:23, 130:18, 132:6, 134:17, 134:19, 140:2 <b>Planners</b> - 48:10 <b>Planning</b> - 12:14, 16:23, 18:8, 62:24, 72:18, 90:21, 103:23, 104:11, 105:19, 106:19, 106:21, 115:21, 116:2, 117:11, 117:18, 117:19, 119:2, 126:10, 134:21, 139:11, 139:18, 139:22 <b>Plans</b> - 67:12, 139:17, 139:23, 139:24 <b>Plant</b> - 55:8, 57:8, 57:10, 58:5, 58:6, 58:10, 58:21, 58:23, 59:1, 62:15, 65:13, 67:22, 68:15, 77:6, 79:5, 79:20 <b>Plants</b> - 65:11, 65:21, 83:14 <b>Play</b> - 61:10	<b>Playing</b> - 5:14 <b>Pleases</b> - 106:16 <b>Pleasure</b> - 11:16, 145:10 <b>Pledge</b> - 5:17, 5:18 <b>Plenty</b> - 20:9 <b>Plymouth</b> - 58:24 <b>Pocasset</b> - 63:13, 74:15, 113:18, 113:20, 116:1, 120:10 <b>Point</b> - 6:10, 6:13, 9:9, 13:10, 19:19, 22:17, 23:3, 28:18, 47:17, 47:24, 48:4, 67:11, 83:8, 119:21, 123:16, 131:2, 132:1, 133:12, 137:21, 145:5 <b>Pointed</b> - 65:6 <b>Points</b> - 125:4 <b>Police</b> - 13:13, 34:19, 41:14, 44:20, 53:5, 54:21, 77:7, 77:21, 95:23, 97:4 <b>Political</b> - 12:16 <b>Pop</b> - 104:22 <b>Portable</b> - 23:7 <b>Portion</b> - 41:15, 42:5, 42:19, 42:24, 116:5, 130:15, 138:5 <b>Portions</b> - 29:3 <b>Position</b> - 12:13 <b>Positive</b> - 13:1, 13:24, 30:14, 34:22, 35:6, 37:8, 39:6, 40:22, 46:13, 86:9, 88:17, 90:14, 93:17, 93:24, 96:17, 98:4, 99:23, 101:20, 128:17, 129:18, 130:4 <b>Possibility</b> - 66:20 <b>Possible</b> - 66:16, 67:22, 133:11 <b>Posted</b> - 5:1, 5:6, 20:14, 26:17, 28:14 <b>Posts</b> - 12:7 <b>Potential</b> - 105:20, 132:7, 133:2 <b>Potter</b> - 19:12, 68:5, 68:8, 70:8, 70:19 <b>Power</b> - 16:24 <b>Practical</b> - 13:1 <b>Practices</b> - 7:12	<b>Pre</b> - 8:5 <b>Premature</b> - 79:14, 79:23, 80:12 <b>Premium</b> - 32:13, 32:15, 32:20, 43:15, 43:17, 86:24, 87:2, 92:1, 92:3 <b>Preparation</b> - 107:8 <b>Prepared</b> - 31:4 <b>Present</b> - 4:23, 14:11, 28:12, 47:2, 132:1 <b>Presentation</b> - 67:21, 137:17 <b>Presented</b> - 55:9 <b>Preserve</b> - 31:6 <b>Preserving</b> - 106:11 <b>President</b> - 15:14, 15:17 <b>Presides</b> - 11:11 <b>Press</b> - 66:19 <b>Pretty</b> - 11:11, 71:1 <b>Previous</b> - 40:1, 83:18, 133:22 <b>Previously</b> - 7:2, 42:2 <b>Prices</b> - 54:13 <b>Principal</b> - 44:14, 45:14, 122:5 <b>Printed</b> - 22:5, 24:8, 24:12, 37:17, 94:5, 102:5, 138:6 <b>Prior</b> - 26:2, 30:9, 49:23, 121:3, 132:1 <b>Private</b> - 42:14, 59:23, 70:1, 70:17, 84:24, 126:24, 132:15, 133:16 <b>Privilege</b> - 6:11, 6:13, 9:10, 19:19, 20:1, 23:3, 42:17 <b>Probably</b> - 68:22, 69:2, 80:17 <b>Problem</b> - 109:21, 125:23, 132:4, 137:11, 141:15, 142:3 <b>Problems</b> - 12:24, 136:4, 136:6, 136:8 <b>Proceed</b> - 6:15, 25:14, 37:21, 37:22, 144:22 <b>Proceeding</b> - 22:22, 26:16 <b>Process</b> - 49:24, 50:4, 70:9, 83:17, 95:20,	107:10, 119:15 <b>Processes</b> - 58:19 <b>Procurement</b> - 131:3, 131:7, 139:11 <b>Professional</b> - 8:7, 108:7 <b>Program</b> - 31:8, 31:20, 31:21, 36:4, 45:4, 141:12 <b>Programming</b> - 109:4 <b>Programs</b> - 108:24, 111:18, 111:23, 112:8 <b>Progress</b> - 118:21, 119:5 <b>Projections</b> - 82:15 <b>Projects</b> - 13:12, 36:6, 45:6, 45:10, 66:22, 76:10, 78:12, 83:5, 84:1, 85:1 <b>Promote</b> - 45:7 <b>Prop</b> - 76:17 <b>Properties</b> - 41:16 <b>Property</b> - 46:8, 60:8, 65:14, 95:22, 106:3, 106:5, 106:7, 109:11, 109:16, 116:5, 116:11, 117:8, 127:1, 133:1, 136:7, 137:9, 137:23 <b>Proponent</b> - 120:23, 142:21 <b>Proposal</b> - 134:2, 143:24 <b>Proposals</b> - 143:23 <b>Proposed</b> - 31:4, 131:8, 138:14, 142:20 <b>Proposition</b> - 24:11, 135:9 <b>Protect</b> - 63:17 <b>Protection</b> - 43:7, 43:14, 49:2 <b>Protects</b> - 46:20 <b>Proud</b> - 14:3, 15:20, 18:16, 20:23, 111:13 <b>Proven</b> - 134:6 <b>Provide</b> - 39:23, 58:7, 105:5, 108:24, 132:24, 133:8, 138:16 <b>Provided</b> - 32:1 <b>Provides</b> - 33:3, 46:16, 114:10, 133:18 <b>Providing</b> - 102:13,
---	---	--	--

103:1, 114:16, 143:7	Province/town - 44:20	Public - 6:2, 13:12	13:19, 42:14, 103:13	105:5, 106:13, 110:6	116:10, 118:8, 132:14	133:7, 133:16, 136:7	136:19, 136:22, 137:5	137:9, 138:17	Public/Private - 132:5	Public/Public - 133:17	Pull - 119:18	Pulled - 62:16, 119:13	Pump - 38:7, 41:7	57:18, 77:15	Pumping - 69:17, 77:8	Purchase - 86:18	Purpose - 26:15, 30:22	90:21, 94:22, 102:12	106:13, 117:6	Purposes - 36:17	39:15, 91:23, 95:5	95:14, 98:12, 106:8	Pursuant - 31:18, 32:9	43:2, 86:22, 91:19	Reason - 117:21, 125:5	Reasons - 52:21	Reauthorize - 143:12	Receive - 32:2	Puzzle - 60:21, 66:1	Q	Qualified - 33:10	Quality - 63:8	Quality - 12:6	Queen - 41:13, 47:19	48:8, 61:16	Question - 21:1, 24:23	49:15, 59:19, 66:16	67:17, 69:9, 72:3, 79:2	80:15, 84:9, 112:18	115:4, 115:19, 116:3	116:4, 122:23, 123:6	124:14, 124:19, 126:1	126:18, 126:22, 127:15	127:20, 128:7, 128:12	142:19, 144:17	Questions - 54:9, 57:6	74:16	Quickly - 105:16	119:13	Quorum - 4:23, 28:12
R	Railroad - 59:18	Railway - 59:3	Raise - 21:12, 25:3	29:4	Raised - 54:9, 125:4	Randy - 17:21	Rapid - 44:22	Rate - 44:22, 60:10	Reached - 4:2, 28:2	145:2	Read - 21:23, 23:14	29:10, 30:19, 48:6	66:18, 75:4, 102:4	130:8	Reading - 23:11, 29:7	Ready - 55:1, 62:17	79:12, 81:15	Realizing - 7:16	Realistic - 140:5	Realize - 68:18, 110:13	Realized - 83:17	Rear - 21:7, 28:24	Reason - 117:21, 125:5	Reasons - 52:21	Reauthorize - 143:12	Receive - 32:2	Puzzle - 60:21, 66:1	Q	Qualified - 33:10	Quality - 63:8	Quality - 12:6	Queen - 41:13, 47:19	48:8, 61:16	Question - 21:1, 24:23	49:15, 59:19, 66:16	67:17, 69:9, 72:3, 79:2	80:15, 84:9, 112:18	115:4, 115:19, 116:3	116:4, 122:23, 123:6	124:14, 124:19, 126:1	126:18, 126:22, 127:15	127:20, 128:7, 128:12	142:19, 144:17	Questions - 54:9, 57:6	74:16	Quickly - 105:16	119:13	Quorum - 4:23, 28:12		
97:8, 99:3, 101:2	Recommended - 25:1	Record - 5:4, 11:18	Record - 5:4, 11:18	11:24, 36:15, 48:19	48:22	Recover - 42:19, 91:12	Redevelopment - 46:3	Reduce - 50:12, 54:4	Reduced - 32:10, 32:19	Reducing - 43:22	54:15, 87:7, 92:8	Reel - 112:15	Reel - 112:15	Reelection - 18:4	Refer - 23:16, 29:11	Reference - 34:16	Referenced - 94:20	Refresh - 105:11	Refilled - 139:4	Refused - 58:12	Refuse - 135:21, 137:12	Regarding - 132:14	139:9	Regardless - 16:21	131:23	Region - 103:24	106:24, 109:1	Regional - 57:9, 58:4	58:16, 58:21, 58:23	62:23, 68:15, 68:21	Regionally - 57:21	Registered - 4:22, 10:6	29:1, 73:17	Registry - 94:21	Regular - 76:9, 87:17	Regulatory - 43:13	Rehabilitate - 108:16	Rehabilitation - 106:8	108:23, 126:21	Reimbursed - 42:20	Reimbursement - 33:11	REINHARDT - 51:14	51:20, 53:6, 53:9	Relating - 104:10	Reject - 137:12	Rejection - 52:3	Rejuvenate - 137:1	Relate - 29:3	Related - 30:23, 31:3	41:8
Relating - 122:3	Relationship - 78:5	Relationships - 8:8	Relative - 117:7	Relatively - 51:16	Relax - 26:9	Release - 106:9, 108:16	Remain - 5:11	Remained - 12:8	Remaining - 46:1	Remains - 38:9	Remember - 16:1	Remembered - 13:18	Remind - 34:15	Removing - 13:6	RENÉE - 37:10, 37:14	37:20, 37:24, 38:17	86:11, 86:14, 86:16	87:13, 88:2, 102:15	130:20	Renegotiate - 125:15	Renegotiated - 121:12	121:22	Renegotiation - 125:15	Renovating - 13:14	Rent - 120:24, 139:3	Renting - 121:6	Repair - 36:4, 91:18	100:7, 100:23	Repairs - 30:24	Repetitive - 22:16	Replace - 33:17, 35:15	69:15, 86:19, 92:15	100:7, 100:23	Replaced - 38:12	Replacement - 30:23	87:14, 99:1	Replacements - 38:1	Replacing - 33:4, 98:23	Reportedly - 105:18	Reports - 66:18, 66:24	Represent - 125:1	Representative - 10:12	10:13, 11:1, 11:22, 16:8	16:17, 17:7, 17:8	Representatives - 17:4	2	Represented - 122:1	Reproach - 136:3	Reps - 17:20	

<b>Republican</b> - 16:13 16:15, 16:20, 17:20 <b>Request</b> - 134:1, 143:23 <b>Requested</b> - 44:11 <b>Requesting</b> - 73:14 <b>Requests</b> - 44:4 <b>Require</b> - 25:3, 89:13, 138:22, 143:11 <b>Required</b> - 5:1, 23:14, 28:15, 29:10, 31:8, 34:22, 53:23, 93:17, 95:20, 110:5, 146:1 <b>Requirements</b> - 84:7, 131:4 <b>Requires</b> - 25:10, 34:1, 36:5, 40:6, 40:8, 50:1, 74:1, 84:19, 85:13, 88:4, 89:23, 93:3, 96:2, 99:8, 101:7, 127:15, 127:17, 129:3, 145:15 <b>Rescind</b> - 35:13, 35:23 <b>Rescinded</b> - 36:9 <b>Rescue</b> - 106:8 <b>Resident</b> - 107:20, 111:13, 113:2, 124:23 <b>Residents</b> - 107:2 <b>Resolution</b> - 24:8, 24:12, 104:8 <b>Resolutions</b> - 23:15 <b>Resources</b> - 46:21, 133:15 <b>Respect</b> - 43:7 <b>Respects</b> - 11:15 <b>Responds</b> - 4:21, 5:5, 28:11, 28:17 <b>Response</b> - 108:12, 110:9 <b>Responsibilities</b> - 64:7 <b>Responsibility</b> - 11:12, 31:24 <b>Responsible</b> - 79:22, 104:16, 109:10 <b>Rest</b> - 8:10 <b>Restate</b> - 144:16 <b>Restaurant</b> - 105:9 <b>Restaurants</b> - 46:9, 60:23, 60:24, 61:1, 61:2 <b>Result</b> - 64:10 <b>Resume</b> - 5:12 <b>Retained</b> - 38:3, 89:4, 89:15, 98:14, 98:21	<b>Retire</b> - 113:11 <b>Retired</b> - 113:3 <b>Retirement</b> - 12:3, 14:8 <b>Return</b> - 20:16, 23:12, 26:17, 29:8 <b>Revenue</b> - 46:7, 46:8, 46:9, 46:10, 46:12, 46:17, 60:2, 60:11, 60:16, 73:11, 125:19, 140:12, 141:22, 141:24 <b>Reverend</b> - 5:20, 5:22 <b>Review</b> - 49:2 <b>Reviewing</b> - 103:11 <b>Revisions</b> - 102:22 <b>Revitalization</b> - 46:20 <b>Revolving</b> - 45:11, 72:12 <b>RFP</b> - 134:1, 143:23 <b>RICK</b> - 51:14, 51:20, 53:6, 53:9 <b>Rise</b> - 6:12, 8:23, 9:9, 12:2, 44:23, 135:21 <b>Rising</b> - 44:22 <b>Road</b> - 31:1, 97:5 <b>Robert</b> - 4:7, 12:3, 14:3, 17:15, 17:19, 19:7, 121:16, 121:17 <b>Robert's</b> - 21:21 <b>Rolled</b> - 7:7 <b>Roof</b> - 30:23, 33:4, 33:5, 33:7, 33:8, 33:11, 35:15, 36:1, 36:3, 36:4 <b>Roofs</b> - 33:9, 75:12 <b>Room</b> - 18:3, 46:10, 64:5 <b>Roots</b> - 113:21 <b>Route</b> - 59:3, 59:17 <b>Rows</b> - 21:7, 28:23 <b>RTA</b> - 133:5 <b>Rule</b> - 24:8 <b>Rules</b> - 21:21, 22:3 <b>Run</b> - 13:16, 20:22 <b>Running</b> - 18:4, 71:23, 141:20 <div style="border: 1px solid black; text-align: center; width: 50px; margin: 10px auto;">S</div> <b>Safety</b> - 6:2 <b>Sagamore</b> - 49:15, 55:5, 62:13, 64:2, 90:24 <b>Sale</b> - 32:14, 43:15, 86:24, 92:1	<b>Sample</b> - 52:8, 52:10, 52:11 <b>Sampson</b> - 83:10 <b>Sandwich</b> - 17:10 <b>Sat</b> - 16:2, 16:4, 18:11 <b>Satisfaction</b> - 23:1, 123:15 <b>Satisfied</b> - 36:18 <b>Savary</b> - 90:23, 91:16, 92:15 <b>Saves</b> - 22:12 <b>Savings</b> - 33:12 <b>Say</b> - 9:5, 10:21, 11:14, 29:18, 61:12, 80:3, 80:15, 122:5, 126:7, 127:9, 136:11, 140:15, 144:9 <b>Saying</b> - 23:23, 24:18, 26:24, 36:24, 38:21, 40:12, 53:10, 56:6, 62:14, 82:9, 88:8, 90:3, 96:8, 97:17, 99:10, 101:11, 127:23 <b>School</b> - 5:13, 6:19, 6:20, 7:3, 7:20, 7:23, 12:15, 12:18, 13:18, 17:4, 31:1, 31:6, 31:11, 31:13, 33:5, 33:6, 35:24, 58:11, 65:19, 65:20, 75:13, 112:7, 141:16, 141:17 <b>Schoolers</b> - 112:10 <b>Schools</b> - 6:23, 7:17, 109:5 <b>Science</b> - 12:16, 106:10, 108:18, 108:23 <b>Screenings</b> - 54:16 <b>Screens</b> - 54:18 <b>Sea</b> - 106:9, 108:17 <b>Season</b> - 114:14, 133:2 <b>Seat</b> - 16:24, 22:9, 23:6, 23:8, 34:17 <b>Seated</b> - 6:9 <b>Seating</b> - 21:8, 29:1 <b>Seats</b> - 5:12, 22:11 <b>Seaver</b> - 84:19, 84:20, 85:5, 85:8 <b>Second</b> - 23:22, 24:15, 24:17, 26:21, 26:23, 29:15, 29:17, 32:23, 35:19, 37:18, 39:18,	43:24, 48:15, 68:12, 87:10, 89:6, 92:10, 95:15, 96:21, 98:16, 100:13, 102:15, 130:20, 146:12, 146:13 <b>Seconded</b> - 23:20, 145:13, 147:1 <b>Secret</b> - 73:14, 73:18 <b>Section</b> - 22:6, 25:18, 41:19, 43:21, 86:23, 87:7, 91:19, 92:7, 116:3, 116:4 <b>Sections</b> - 33:4 <b>Secure</b> - 13:8 <b>Security</b> - 43:4 <b>See</b> - 18:2, 18:6, 18:19, 21:1, 28:21, 50:12, 65:22, 73:20, 74:10, 114:6, 115:22, 120:14, 121:2, 126:13, 134:5 <b>Seeing</b> - 33:24, 38:19, 40:11, 56:2, 65:11, 84:10, 89:23, 97:11 <b>Seeking</b> - 87:14 <b>Seen</b> - 66:9 <b>Sees</b> - 48:13 <b>Select</b> - 103:11, 107:11, 122:1, 124:1, 124:10 <b>Selectman</b> - 12:22 <b>Selectmen's</b> - 4:4, 137:8 <b>Self</b> - 136:8 <b>Selfless</b> - 11:17 <b>Semester</b> - 124:11 <b>Senate</b> - 15:4, 15:12, 15:15, 15:17, 15:18 <b>Senator</b> - 10:16, 14:16, 15:20, 15:24 <b>Send</b> - 141:18 <b>Sense</b> - 26:7 <b>Sent</b> - 77:4 <b>Sentence</b> - 48:3 <b>Sentiments</b> - 121:18 <b>Septic</b> - 57:13, 58:13, 78:7, 90:23, 90:24 <b>Sergeant</b> - 34:19 <b>Serious</b> - 78:18 <b>Seriously</b> - 134:23 <b>Servant</b> - 13:19 <b>Serve</b> - 4:12, 6:2, 13:16,
--	--	--	--

41:14	Served - 12:3, 12:21, 14:5, 17:4	Service - 9:23, 10:2, 11:17, 14:13, 15:9, 17:18, 19:8, 23:13, 29:9, 44:11, 44:13, 61:20, 72:13, 72:17, 72:19, 72:20, 72:22, 74:19, 74:23, 75:10, 75:16, 75:20, 75:23, 76:11, 87:21, 100:8, 109:1, 114:6, 114:17	Servicing - 13:22, 113:4	Set - 21:6, 32:10	Settled - 123:14	Seven - 32:4, 73:21	Seventy - 4:20	Several - 15:8, 64:12, 64:18, 65:13, 70:10	Sewage - 69:16, 69:21, 100:8, 137:2	Sewell - 41:13, 47:19, 48:8, 61:16	Sewer - 43:11, 45:16, 53:4, 57:24, 61:13, 63:2, 66:17, 67:8, 67:21, 69:9, 69:10, 69:13, 69:20, 70:7, 70:14, 70:20, 70:24, 71:6, 72:4, 72:13, 72:16, 72:18, 72:22, 73:3, 78:17, 78:22	Sewerage - 100:24	Sewered - 41:16	Shall - 31:24, 32:3, 32:9, 32:19, 41:20, 42:10, 106:7, 116:5	Shannon - 8:17	Share - 11:18, 12:1	Shared - 8:13, 16:9	Sharing - 133:15	Shes - 37:20	Shifting - 104:21	Shop - 61:7	Short - 103:15, 106:14																								
107:14, 119:16, 120:3	Should - 38:5, 38:8, 47:17, 52:2, 61:13, 62:16, 79:15, 119:24, 122:12, 122:14, 134:11, 136:21, 141:20	Shown - 14:22, 100:9, 130:18	Showplace - 61:9	Side - 11:2, 18:12	Sign - 13:7, 79:12	Signed - 15:14, 15:17, 17:19, 19:11, 28:14	Significant - 108:13	Signify - 23:22, 24:18, 26:24, 36:24, 38:21, 40:12, 56:5, 88:8, 90:3, 96:8, 97:17, 99:10, 101:11, 127:23	Silence - 5:7, 6:1, 6:7, 69:14, 83:16	Similar - 63:14, 83:16	Simple - 99:8	Simply - 138:22	Since - 6:5, 44:18, 49:15, 57:11, 110:9	Single - 20:7, 65:24, 108:15	Sit - 122:2	Site - 41:14, 53:5, 53:23	Sitting - 18:3	Situation - 83:16, 117:1, 125:17, 133:20, 140:19	Situations - 84:8	Six - 32:4, 54:2, 54:3, 83:19, 137:1	Size - 47:15, 54:4	SKIP - 69:6, 69:7, 69:8, 70:4, 70:5, 70:13, 70:17, 71:15, 71:19	Slade - 19:12	Sleeves - 7:7	Slips - 140:11, 141:5	Smaller - 65:10, 69:3	Smith - 5:20, 5:22, 49:14	Soil - 52:23																		
Sole - 31:24, 57:22	Solve - 12:24, 118:23, 136:6, 136:8, 137:10	Solving - 125:23	Somebody - 61:14, 140:20	Someone - 6:10, 13:20, 21:14, 109:18, 115:8	Someplace - 125:21	Something - 9:5, 10:21, 47:9, 61:18, 62:24, 63:15, 67:10, 68:3, 78:16, 78:22, 120:2, 135:12, 137:16	Somewhat - 126:6	Somewhere - 70:4	Sooner - 66:6	Sophisticated - 104:23	Sore - 79:24	Sort - 47:14	Sounds - 55:11	Source - 57:22	Sources - 75:3	Southeastern - 84:2	Space - 106:13	Spaces - 103:1, 105:5, 105:24, 130:16, 131:2, 133:8, 135:14, 137:20, 138:1, 138:2, 140:22, 141:7	Spans - 7:16	Speak - 22:8, 22:15, 22:24, 23:5, 23:8, 49:12, 51:5, 51:18, 72:3, 78:5, 80:15, 83:1, 116:18, 117:11, 131:19	Speaker - 14:2, 17:19	Speaking - 55:3, 55:11, 119:10, 138:8, 138:11, 139:6, 139:9, 140:6, 142:6, 143:19	Special - 6:1, 11:9, 11:12, 11:13, 20:15, 20:17, 22:4, 26:16, 26:19, 28:1, 28:4, 28:5, 28:8, 28:13, 28:21, 29:3, 30:3, 30:6, 33:24, 39:23, 40:7, 41:23, 44:7, 45:11, 61:21, 66:21, 84:15	Sole - 31:24, 57:22	Solved - 12:3, 12:21, 14:5, 17:4	Service - 9:23, 10:2, 11:17, 14:13, 15:9, 17:18, 19:8, 23:13, 29:9, 44:11, 44:13, 61:20, 72:13, 72:17, 72:19, 72:20, 72:22, 74:19, 74:23, 75:10, 75:16, 75:20, 75:23, 76:11, 87:21, 100:8, 109:1, 114:6, 114:17	Servicing - 13:22, 113:4	Set - 21:6, 32:10	Settled - 123:14	Seven - 32:4, 73:21	Seventy - 4:20	Several - 15:8, 64:12, 64:18, 65:13, 70:10	Sewage - 69:16, 69:21, 100:8, 137:2	Sewell - 41:13, 47:19, 48:8, 61:16	Sewer - 43:11, 45:16, 53:4, 57:24, 61:13, 63:2, 66:17, 67:8, 67:21, 69:9, 69:10, 69:13, 69:20, 70:7, 70:14, 70:20, 70:24, 71:6, 72:4, 72:13, 72:16, 72:18, 72:22, 73:3, 78:17, 78:22	Sewerage - 100:24	Sewered - 41:16	Shall - 31:24, 32:3, 32:9, 32:19, 41:20, 42:10, 106:7, 116:5	Shannon - 8:17	Share - 11:18, 12:1	Shared - 8:13, 16:9	Sharing - 133:15	Shes - 37:20	Shifting - 104:21	Shop - 61:7	Short - 103:15, 106:14
94:12, 95:12, 133:22	Specific - 36:5, 118:6, 123:7	Specifically - 102:24, 105:3, 107:23, 123:7	Specifications - 50:3, 80:20	Species - 125:9	Spend - 50:19, 104:20, 113:14	Spends - 109:18	Spent - 136:24	Spilled - 15:18	Spoke - 121:3	Staff - 7:11, 103:24, 107:2, 109:3, 110:4, 120:23, 120:24, 134:20	Stage - 10:4, 119:22	Staggering - 76:15	Stakeholders - 107:7, 119:18, 132:16	Stand - 5:10, 34:7, 34:11, 56:15, 56:19, 73:17, 79:16, 85:16, 85:20, 93:8, 93:12, 108:14, 128:8, 128:13, 129:9, 129:13, 145:17, 145:22, 146:22	Standalone - 71:6	Standard - 18:22, 53:24	Standing - 5:11, 10:20, 14:15, 73:19	Start - 78:4, 124:3, 136:16	Started - 47:8, 63:1, 70:9, 78:21	Starting - 12:22, 13:17, 26:7, 59:22, 76:19	State - 10:11, 15:4, 15:20, 17:20, 37:12, 39:11, 41:2, 42:13, 42:20, 43:8, 45:3, 45:10, 48:22, 62:2, 63:9, 72:12, 84:1, 86:14, 88:22, 90:17, 95:21, 98:8, 100:2, 102:1, 115:13, 115:16, 136:9	Stated - 106:23, 114:12																								



<p>138:13  <b>Statement</b> - 11:19,  117:19, 140:16, 143:16,  144:17  <b>Statements</b> - 120:22  <b>States</b> - 14:11, 113:4  <b>State's</b> - 131:3  <b>Stating</b> - 106:6  <b>Station</b> - 13:13, 38:7,  41:7, 41:14, 44:20, 53:5,  57:18, 77:7, 77:15,  95:23, 97:4  <b>Stationed</b> - 113:13  <b>Stations</b> - 69:17  <b>Staying</b> - 75:24  <b>Steel</b> - 84:5  <b>STEM</b> - 111:23  <b>Stenographer</b> - 5:4,  22:21  <b>Step</b> - 13:5, 58:1  <b>Steve</b> - 8:11, 9:5, 51:4,  51:6, 63:24, 64:1  <b>STEVEN</b> - 9:3, 9:6, 64:2  <b>Steve's</b> - 8:17  <b>Stick</b> - 112:16, 113:22,  114:3  <b>Stimulate</b> - 118:8  <b>Stop</b> - 58:9, 59:20  <b>Stores</b> - 61:5  <b>Stories</b> - 16:9  <b>Straits</b> - 121:1  <b>Stranded</b> - 108:17  <b>Strategy</b> - 132:17  <b>Stream</b> - 140:12,  141:22, 141:24  <b>Street</b> - 13:5, 13:11,  38:7, 59:4, 77:9, 105:6,  109:19, 110:24, 114:20,  118:7, 118:10, 118:12,  119:1, 125:24, 136:17  <b>Strive</b> - 109:6  <b>Strived</b> - 12:24  <b>Struck</b> - 145:1  <b>Struggles</b> - 134:13  <b>Stuck</b> - 54:5  <b>Student</b> - 136:2, 136:12  <b>Students</b> - 7:3, 110:8,  112:12, 133:14, 134:9,  134:11  <b>Studies</b> - 57:12, 57:13  <b>Studio</b> - 7:19</p>	<p><b>Subject</b> - 29:12, 79:24,  80:23  <b>Sublet</b> - 116:6, 124:15  <b>Subletting</b> - 116:12  <b>Substantial</b> - 7:24  <b>Subsurface</b> - 47:16,  48:3, 48:7, 48:23, 49:5,  52:18, 52:19, 52:22,  53:1, 53:4, 53:7, 54:24,  55:21, 56:5, 94:23,  100:7, 100:24  <b>Succeeds</b> - 110:18  <b>Success</b> - 15:13, 46:19,  107:4  <b>Sufficient</b> - 50:23,  73:22, 81:22, 82:1,  119:5  <b>Suffolk</b> - 12:18  <b>Suggested</b> - 121:21  <b>Suggestion</b> - 139:10  <b>SULLIVAN</b> - 83:3, 83:4,  94:2, 94:3, 95:17, 95:18,  96:16, 96:19, 96:24  <b>Sum</b> - 39:14, 39:17,  88:17, 88:22, 88:24,  89:3, 90:21, 91:5, 98:11,  98:14  <b>Summarize</b> - 46:15  <b>Summer</b> - 87:16,  113:15, 133:12  <b>Superintendent</b> - 6:21,  7:6, 8:20, 8:22  <b>Support</b> - 4:13, 11:23,  45:6, 47:13, 62:7, 65:13,  65:15, 66:5, 107:11,  110:20, 114:8, 120:5,  126:19, 134:17  <b>Supporter</b> - 124:24  <b>Supporting</b> - 31:7,  94:24, 104:14, 108:10,  121:10  <b>Supports</b> - 107:3  <b>Suppose</b> - 50:16  <b>Surface</b> - 48:11, 53:14  <b>Surplus</b> - 137:23,  140:21  <b>Surprise</b> - 9:12, 11:3,  20:2  <b>Surrounding</b> - 134:14  <b>Switched</b> - 38:4  <b>Sympathies</b> - 138:13</p>	<p><b>System</b> - 7:1, 48:23,  49:3, 52:19, 52:22, 53:1,  54:11, 62:18, 68:18,  69:3, 73:2, 73:3, 73:9,  78:14, 90:23, 90:24,  91:17, 91:18, 92:16,  92:20, 92:21, 100:24  <b>Systems</b> - 48:14, 63:15</p> <p style="text-align: center;"><b>T</b></p> <p><b>Table</b> - 16:2  <b>Tackled</b> - 13:6  <b>Take</b> - 7:15, 8:10, 32:21,  34:7, 34:12, 56:15,  56:19, 58:17, 59:11,  64:17, 65:5, 68:21,  69:21, 78:17, 85:16,  85:21, 91:22, 93:8,  93:13, 95:4, 97:13,  112:1, 118:16, 128:9,  128:14, 129:9, 129:14,  134:23, 136:10, 145:22  <b>Taken</b> - 26:2, 30:9,  64:10  <b>Takeover</b> - 136:16  <b>Taking</b> - 62:6, 69:23,  71:22, 134:6  <b>Talked</b> - 69:15, 124:5  <b>Talking</b> - 48:11  <b>Tangent</b> - 112:16  <b>Tanks</b> - 48:12  <b>Tap</b> - 70:14  <b>Tapped</b> - 71:1  <b>Tariff</b> - 84:4  <b>Tax</b> - 25:5, 46:8, 46:9,  46:10, 46:17, 60:2, 60:7,  60:9, 60:11, 77:1, 78:9,  104:17, 136:10  <b>Taxes</b> - 44:9, 136:10  <b>Taxpayer</b> - 104:18  <b>Taylor's</b> - 13:10, 131:2,  133:11, 137:20  <b>Team</b> - 7:14  <b>Technical</b> - 52:6  <b>Technicalities</b> - 51:15,  51:22  <b>Technically</b> - 53:14  <b>Teeth</b> - 138:16  <b>Televising</b> - 22:18  <b>Tell</b> - 11:5, 54:12, 74:22,  79:17, 81:6, 84:23,</p>	<p>85:11, 140:13, 141:10  <b>Teller</b> - 21:13  <b>Tellers</b> - 34:2, 34:7,  34:8, 34:12, 34:13,  56:12, 56:15, 56:16,  56:19, 56:20, 74:2,  85:12, 85:16, 85:17,  85:21, 85:22, 93:4, 93:8,  93:9, 93:13, 93:14,  128:5, 128:8, 128:10,  128:14, 128:15, 129:6,  129:9, 129:10, 129:14,  129:15, 145:14, 145:18,  145:22, 145:23  <b>Temporary</b> - 47:9, 55:7,  57:8, 62:15, 95:1  <b>Tenant</b> - 122:20, 124:14  <b>Tenants</b> - 138:14  <b>Term</b> - 46:19, 58:4,  58:16, 68:17, 103:16,  104:10, 107:14, 119:16,  120:3, 123:9, 132:8,  132:9, 132:17, 134:17,  134:18, 138:18, 139:4,  139:17, 139:18  <b>Terminate</b> - 128:8,  128:13, 128:19, 145:4  <b>Terminates</b> - 127:16  <b>Terminating</b> - 127:20  <b>Terminology</b> - 52:7  <b>Terms</b> - 63:16, 77:22,  78:18, 95:1, 100:10,  100:20, 102:10, 102:21,  121:22, 130:12, 131:4  <b>Terrible</b> - 73:21  <b>Thai</b> - 105:9  <b>That's</b> - 7:23, 11:14,  52:6, 55:24, 58:11,  58:21, 59:24, 60:13,  60:15, 65:7, 69:17, 71:1,  71:4, 72:21, 73:7, 74:12,  76:4, 77:17, 78:16, 94:5,  114:12, 122:22, 127:4,  128:23, 140:15, 142:16,  143:2, 143:4, 143:5  <b>Theme</b> - 133:21  <b>Then</b> - 12:18, 13:8,  14:2, 20:16, 49:18,  67:17, 71:3, 72:10,  75:24, 80:6, 85:10,  85:11, 114:6, 122:11,</p>
--	--	---	--

122:13, 123:6, 123:10, 125:20, 126:14, 136:5, 136:12, Thereby - 43:22, 87:7, Therefore - 15:16, 42:7, Thereof - 41:18, 43:10, 106:14, There's - 20:9, 21:10, 26:6, 28:12, 40:10, 59:22, 59:24, 64:4, 65:19, 66:15, 66:20, 68:24, 69:18, 119:20, 124:7, 124:8, 124:18, 126:18, 129:5, Thereto - 31:3, Therewith - 43:3, These - 20:22, 22:11, 25:23, 26:1, 30:7, 30:8, 36:18, 40:7, 44:22, 60:20, 65:11, 65:20, 65:24, 73:24, 76:10, 78:10, 78:12, 82:9, 83:14, 117:21, 118:2, 118:4, 118:10, 126:12, 126:13, 141:4, 141:5, They're - 10:20, 34:14, 40:4, 58:14, 60:21, 68:11, 78:19, 121:1, 121:5, 122:19, 122:20, 136:14, 141:19, 141:23, They've - 78:20, Thing - 18:11, 52:9, 71:21, 116:24, 132:5, Things - 54:14, 69:14, 76:5, 76:14, 111:16, 112:3, Think - 4:9, 9:20, 14:18, 48:1, 48:9, 49:7, 51:24, 52:2, 52:5, 52:16, 52:17, 53:17, 53:18, 53:19, 54:20, 59:11, 68:16, 68:20, 71:1, 71:9, 78:16, 78:20, 79:1, 79:13, 79:14, 82:23, 104:11, 109:20, 118:19, 121:9, 124:11, 124:19, 126:18, 126:22, 127:4, 140:1, 144:2, Thinks - 141:22, Third - 138:6	Thids - 34:1, 34:23, 35:1, 74:1, 86:2, 86:4, 88:4, 93:4, 93:18, 96:3, 101:7, 127:16, 127:17, 128:18, 128:21, 129:3, 129:19, 129:23, Thought - 16:4, 57:17, 110:11, Thoughts - 77:5, Thousand - 58:6, 60:10, 69:19, 71:2, 78:13, Thousand - 108:14, Three - 5:13, 21:12, 33:4, 34:21, 47:18, 53:22, 53:24, 99:19, 114:11, 114:24, 134:3, 135:10, 139:13, 139:15, Through - 8:5, 25:24, 26:1, 30:7, 52:23, 57:12, 58:18, 59:13, 68:6, 70:8, 94:13, 114:11, Throughout - 11:7, 84:1, 107:10, 108:4, 112:10, Ticking - 135:17, Time - 4:3, 6:24, 10:3, 10:11, 12:23, 14:8, 17:1, 20:14, 21:22, 22:13, 23:10, 26:4, 26:13, 33:12, 33:14, 50:11, 57:19, 58:9, 59:12, 59:15, 59:19, 62:14, 67:11, 68:20, 70:19, 83:14, 83:15, 104:21, 110:13, 113:15, 124:7, 124:24, 126:8, 132:2, 132:24, 133:18, 134:8, 140:4, 142:1, 143:20, 145:5, Timeframe - 139:16, Timeline - 68:1, 68:9, 123:7, Timelines - 67:18	Times - 74:21, 82:9, Timing - 126:2, Tip - 65:7, Tireless - 8:12, Tirrell - 47:5, 47:6, 48:20, 56:18, Tirrell's - 55:2, 55:18, 56:4, 56:14, 56:22, Today - 7:23, 12:2, 65:5, 121:23, Today's - 7:1, Toddlers - 112:9, Together - 61:20, 61:22, 64:20, 68:10, 71:5, 119:13, 132:12, Told - 68:2, 118:1, Tom - 67:4, 74:10, 123:20, Tomorrow - 21:19, 79:13, 145:7, 148:8, Tonight - 9:22, 45:20, 146:4, 124:6, 124:24, Took - 58:17, 67:19, Total - 32:7, 38:8, 42:1, 42:6, 42:24, 45:15, 86:1, 111:24, Tough - 7:8, 47:8, Tourism - 109:2, Toward - 68:10, 71:3, Towards - 22:9, 120:2, 125:22, 139:17, Towne - 39:7, 39:9, 39:13, 39:20, 39:21, Towns - 45:9, 64:15, Towns - 12:13, 25:22, 30:5, 63:16, 124:15, Townspeople - 133:19, Traced - 117:24, Tradition - 11:8, Traffic - 60:22, Trailer - 47:14, Transcript - 22:22, Transfer - 39:16, 89:3, 98:13, 98:21, Transferred - 89:16, Translated - 15:16, Treasurer - 31:15, 42:3, 42:22, 86:20, 91:2, Treatment - 41:7, 41:12, 47:10, 48:6, 48:12, 48:14, 55:8, 58:10, 96:14, 97:7, 97:23, 99:3, 99:9, 92:23, 93:21, 87:23, 88:14, 89:19, 37:5, 38:14, 39:3, 40:18, Unanimously - 35:3, 127:18, 146:20, 101:8, 101:16, 107:16, 97:13, 97:22, 99:15, 93:20, 96:5, 96:13, 40:17, 88:5, 88:13, 90:8, 35:2, 37:4, 39:2, 40:9, 24:21, 27:5, 29:23, 34:2, Unanimous - 24:4, Unanimous - 24:4	Types - 139:24, Typing - 62:17, 135:10, 140:2, 129:3, 129:18, 129:23, 127:17, 128:18, 128:20, 118:17, 122:11, 127:16, 118:2, 118:4, 118:6, 96:2, 101:7, 113:3, 86:4, 88:4, 93:4, 93:17, 67:13, 74:1, 84:19, 86:2, 37:24, 38:9, 58:1, 67:8, 32:6, 34:1, 34:22, 35:1, Two - 9:21, 21:12, 28:9, 112:4, Furtles - 106:9, 108:17, Turning - 136:5, Turned - 79:10, Turnaround - 140:4, Turn - 21:6, 104:17, 135:14, 141:10, 78:8, 79:8, 80:16, 135:6, Trying - 68:10, 77:2, Truthful - 68:16, Truthful - 67:1, 134:22, 43:5, 43:6, 104:6, Trust - 7:9, 43:1, 43:2, Trumpeters - 5:13, True - 7:14, 117:19, Truck - 47:15, Troy - 121:16, 121:17, Tried - 57:15, 80:24, 119:14, Tremendous - 118:21, 79:5, 79:19, 65:11, 65:13, 65:17, U
---	---	--	--

<p>99:16, 101:2, 101:17, 135:1</p> <p><b>Unanticipated</b> - 89:13</p> <p><b>Unclear</b> - 75:5</p> <p><b>Under</b> - 8:1, 17:13, 22:5, 31:12, 31:17, 32:14, 37:15, 38:1, 41:22, 48:24, 49:8, 50:10, 54:2, 57:11, 59:3, 59:17, 59:18, 64:8, 72:11, 94:17, 131:7, 145:3</p> <p><b>Understand</b> - 82:12, 118:20, 143:9, 143:11</p> <p><b>Understanding</b> - 60:2, 67:11, 143:22</p> <p><b>Undertake</b> - 95:9, 132:16</p> <p><b>Unfortunately</b> - 117:16</p> <p><b>UNIDENTIFIED</b> - 122:24, 127:9, 140:8, 141:1, 142:8, 142:14, 142:13, 142:16</p> <p><b>Unissued</b> - 35:14</p> <p><b>United</b> - 14:10, 113:4</p> <p><b>University</b> - 12:17</p> <p><b>Unless</b> - 34:18, 85:2, 137:24, 145:5</p> <p><b>Unpaid</b> - 40:7</p> <p><b>Unrelentlessly</b> - 13:20</p> <p><b>Unsolvable</b> - 137:10</p> <p><b>Until</b> - 5:11, 55:24, 58:21, 80:8, 84:15, 105:18, 113:16, 141:3, 145:6, 146:7</p> <p><b>Upcoming</b> - 123:9, 139:22</p> <p><b>Upgrade</b> - 90:23</p> <p><b>Upkeep</b> - 33:16</p> <p><b>Upper</b> - 65:20</p> <p><b>Urge</b> - 66:4, 110:16, 111:1, 114:14, 119:6, 120:5</p> <p><b>Use</b> - 52:11, 52:12, 58:15, 66:22, 71:6, 78:14, 79:19, 87:17, 91:16, 103:2, 106:6, 106:13, 106:15, 109:16, 109:24, 123:12, 131:1, 132:22, 133:7, 133:11, 137:20, 140:16</p>	<p><b>Used</b> - 36:7, 52:7, 87:20, 118:7, 123:8, 123:16, 133:2, 136:8, 136:21</p> <p><b>Useful</b> - 31:5</p> <p><b>User</b> - 72:16</p> <p><b>Users</b> - 71:2, 72:14, 72:18, 72:20, 72:21, 72:24, 73:4, 73:5, 73:6, 73:8, 78:19, 92:20</p> <p><b>Uses</b> - 75:3</p> <p><b>Using</b> - 76:7, 76:8, 134:19, 138:1</p> <p><b>Usually</b> - 50:24</p> <p><b>Utilize</b> - 133:1</p> <p><b>Utilized</b> - 70:21</p> <p><b>Utilizing</b> - 124:4</p> <p style="text-align: center;"><b>V</b></p> <p><b>Vacation</b> - 112:7</p> <p><b>Validity</b> - 66:24</p> <p><b>Valuable</b> - 8:9, 108:24</p> <p><b>Valuation</b> - 60:7, 60:8</p> <p><b>Variety</b> - 108:2, 110:2</p> <p><b>Various</b> - 68:14, 97:2, 107:7</p> <p><b>Vehicles</b> - 134:14</p> <p><b>Venue</b> - 140:18</p> <p><b>Verbatim</b> - 23:14, 29:11</p> <p><b>Versus</b> - 107:4</p> <p><b>Viability</b> - 107:14</p> <p><b>Viable</b> - 105:3, 134:7</p> <p><b>Vibrant</b> - 61:5</p> <p><b>Videotaped</b> - 22:18</p> <p><b>Vieira</b> - 10:12, 10:13, 15:24, 16:8, 16:17, 17:7, 17:21</p> <p><b>View</b> - 13:7</p> <p><b>Village</b> - 38:5, 47:7, 79:9</p> <p><b>VINNY</b> - 14:16</p> <p><b>Violated</b> - 120:14</p> <p><b>Violation</b> - 103:21, 120:19, 122:20, 123:3</p> <p><b>Vision</b> - 7:9, 62:5</p> <p><b>Visited</b> - 112:5</p> <p><b>Visiting</b> - 118:9</p> <p><b>Visitors</b> - 104:20, 109:2, 114:19</p> <p><b>Vitality</b> - 46:18</p> <p><b>Vocational</b> - 65:20</p>	<p><b>Voice</b> - 40:9, 68:5, 89:24, 101:8, 122:24, 127:9, 127:18</p> <p><b>Voiced</b> - 118:14</p> <p><b>Void</b> - 119:21</p> <p><b>Volatile</b> - 84:3</p> <p><b>Volunteering</b> - 111:14</p> <p><b>Volunteerism</b> - 15:8</p> <p><b>Volunteers</b> - 109:3</p> <p><b>Voted</b> - 11:19, 25:12, 25:21, 30:4, 33:18, 34:23, 35:15, 36:1, 36:10, 38:13, 40:2, 46:24, 56:22, 76:17, 79:15, 86:2, 87:22, 89:18, 92:22, 93:18, 97:6, 99:2, 101:1, 107:15, 128:18, 129:19, 135:1, 146:2</p> <p><b>Voter</b> - 10:6, 21:9, 22:1, 23:17, 24:12, 29:2</p> <p><b>Voters</b> - 4:17, 4:22, 28:7, 29:1, 48:10, 73:17, 73:19</p> <p><b>Votes</b> - 34:22, 86:1, 93:17, 128:17, 129:6, 129:18, 146:1</p> <p><b>Voting</b> - 80:12, 112:18, 114:8, 114:15, 116:24</p> <p><b>Vulnerability</b> - 63:7, 63:9</p> <p style="text-align: center;"><b>W</b></p> <p><b>Wait</b> - 55:24, 71:17, 71:18, 80:23, 81:5</p> <p><b>Waiting</b> - 84:9, 84:15</p> <p><b>Waking</b> - 109:19</p> <p><b>Walk</b> - 23:9, 111:24</p> <p><b>Walking</b> - 22:13</p> <p><b>Want</b> - 8:24, 9:5, 10:21, 18:5, 19:20, 34:15, 51:14, 51:20, 52:11, 52:12, 54:22, 59:20, 69:21, 70:5, 70:6, 76:24, 79:23, 80:4, 80:5, 80:15, 82:23, 117:15, 119:19, 122:9, 122:10, 122:13, 126:13</p> <p><b>Wanted</b> - 15:4, 70:11</p> <p><b>Wants</b> - 34:4, 122:3</p> <p><b>Wareham</b> - 58:23,</p>	<p>58:24, 62:18, 65:1, 65:3, 66:21, 67:9</p> <p><b>Warrant</b> - 4:4, 5:1, 5:6, 23:12, 23:13, 23:15, 28:3, 28:14, 29:8, 29:9, 29:10, 37:17, 118:11, 138:7</p> <p><b>Wasn't</b> - 57:16, 135:9, 135:10</p> <p><b>Wasterwater</b> - 64:3</p> <p><b>Wastewater</b> - 41:7, 41:12, 44:6, 44:21, 46:1, 46:21, 47:10, 48:6, 48:14, 55:8, 57:8, 57:10, 57:21, 57:23, 58:2, 58:7, 58:10, 59:15, 62:15, 62:22, 62:24, 63:18, 64:17, 64:18, 65:10, 65:12, 65:17, 66:3, 79:5, 79:19</p> <p><b>Water</b> - 43:1, 45:10, 48:24, 52:8, 52:15, 63:17, 63:19, 94:23, 95:22</p> <p><b>Waterhouse</b> - 31:1</p> <p><b>Wave</b> - 21:2</p> <p><b>Waving</b> - 21:4</p> <p><b>We'd</b> - 50:5, 50:18, 139:12</p> <p><b>Week</b> - 4:9</p> <p><b>Weekends</b> - 133:13</p> <p><b>Welcome</b> - 63:22</p> <p><b>Welcomed</b> - 114:18</p> <p><b>Welcomes</b> - 114:13</p> <p><b>We'll</b> - 5:16, 20:16, 23:7, 29:5, 62:20, 114:4</p> <p><b>Went</b> - 18:11, 57:11, 57:23, 63:6, 81:21, 83:12</p> <p><b>We're</b> - 48:11, 49:11, 49:24, 50:9, 55:17, 57:2, 63:3, 63:11, 65:11, 66:7, 74:20, 76:2, 77:2, 79:8, 79:18, 80:11, 80:19, 82:2, 83:24, 85:3, 99:19, 110:14, 115:5, 116:24, 119:15, 119:17, 123:3, 123:4, 123:13, 128:24, 129:1, 136:11, 140:1, 141:3, 142:6, 142:23, 143:6, 145:7</p>
--	--	--	---

[illegible]

<p>98:5, 99:7, 99:16  11-0 - 92:23, 103:5  112 - 24:9, 24:13  12 - 8:5, 9:24, 101:18,  101:19, 101:21, 104:7,  109:18, 110:17, 111:2,  112:18, 114:9, 114:15,  126:15, 128:19, 129:2,  129:8, 129:13, 129:17,  129:24, 142:2  126 - 146:2  13 - 130:1, 130:2, 130:5,  134:17  130 - 105:24, 125:20,  146:1  133 - 86:19  14 - 107:23, 108:4,  108:6  145 - 129:17, 140:11  146 - 56:23  15 - 68:22, 73:16, 99:17,  99:21, 99:23, 101:6,  101:10, 101:17, 123:10  16 - 9:24, 91:20, 129:19  167 - 93:16  179 - 4:21  18 - 4:12, 12:4, 15:9,  17:2, 17:17, 86:3  181 - 94:20  185 - 86:1  19.4 - 94:20  196 - 128:18  1977 - 12:23</p> <p>2</p> <p>2.8 - 44:5  20 - 7:5, 33:7, 43:21,  58:6, 58:8, 61:22, 68:22,  69:10, 72:13, 84:21,  87:7, 92:7, 111:15  2001 - 13:15  2007 - 57:11  2009 - 110:9  2012 - 98:23  2017 - 37:16, 38:2,  41:23, 42:3, 44:8, 44:18,  58:18, 87:16  2018 - 35:16, 58:18,  58:21, 83:7  2019 - 4:4, 19:10, 28:4,  95:2</p>	<p>202 - 129:19  2020 - 74:24  208 - 57:20, 64:8, 66:2  2-1/2 - 24:11  2-1/2s - 76:17  22 - 25:11, 25:14,  108:20, 113:10  23 - 25:12, 25:13  235 - 34:23  24 - 112:13  245 - 28:12  25 - 33:8, 64:24, 113:4  251 - 93:18  259 - 86:3  26 - 18:2  269 - 111:23  27 - 18:2  28 - 59:3, 59:18  29C - 41:19, 42:9, 43:3</p> <p>3</p> <p>3.8 - 49:18  30 - 41:23, 42:3, 44:8  30B - 131:3  35 - 97:5  37 - 146:2  39 - 9:22</p> <p>4</p> <p>4/5ths - 145:5, 145:15,  146:1  40 - 76:21, 141:19  44 - 31:17, 42:8, 43:21,  86:23, 87:6, 91:6, 92:7  46.79 - 32:5, 33:10</p> <p>5</p> <p>50 - 19:8, 54:5  55 - 60:19  594 - 100:8, 100:19</p> <p>6</p> <p>60 - 66:19  67 - 94:22  68 - 94:22  6th - 19:9</p> <p>7</p> <p>7:28 - 26:5</p>	<p>7:30 - 20:13, 26:13,  26:17, 27:7  7-1/2 - 84:11  75 - 31:1</p> <p>8</p> <p>80 - 42:18, 65:15, 91:11,  130:15, 131:1, 135:13  8-0-1 - 131:12  83 - 42:18, 91:11, 91:19  877 - 94:22</p> <p>9</p> <p>9,300 - 111:24  9/10ths - 40:8  90 - 49:6, 83:12  9-0-0 - 40:2  9-7 - 35:15</p>	
---	--	--	--