

COMMONWEALTH OF MASSACHUSETTS

TOWN OF BOURNE

TRANSCRIPT OF A
SPECIAL TOWN MEETING AND
ANNUAL TOWN MEETING

HELD ON MONDAY, MAY 4, 2015

TRANSCRIPT of a SPECIAL TOWN MEETING and ANNUAL TOWN MEETING before Robert W. Parady, Moderator, taken by Linda L. Wesson, Professional Court Reporter and Notary Public in and for the Commonwealth of Massachusetts, at the Beth Bourne High School Auditorium, 75 Waterhouse Road, Bourne, Massachusetts, commencing at 7:00 p.m.

ORIGINAL

* * * * *

CANAL COURT REPORTING
15 Lakewood Road
Sagamore Beach, MA 02562
(508) 888-4676

A P P E A R A N C E S

Mr. Robert W. Parady, Moderator
Mr. Barry Johnson, Town Clerk
Mr. Robert Troy, Town Counsel
Mr. Thomas Guerino, Town Administrator

BOARD OF SELECTMEN:

Peter Meier, Chairman
Donald Pickard
Linda Zuern
Donald Ellis
Stephen Mealy

FINANCE COMMITTEE MEMBERS:

Mary Jane Mastrangelo, Chair
Michele Ford, Co-Vice Chair
John Redman, Co-Vice Chair
Judith Conron
Rich Lavoie
Kathleen LeGacy
George Slade
Jeff Perry
William Scotti, III
Christine Crane
Brian Lemée
William Towne

PLANNING BOARD MEMBERS:

Christopher Farrell, Chairman
Daniel Doucette, Vice Chairman
John Howarth
Louis Gallo
Shaun Handy
Elmer Clegg
Vincent Michienzi
Joseph Agrillo, Jr.
Rui Campos
Daniel Chauvin

SPECIAL TOWN MEETING
(Page 28)
I N D E X

ARTICLE NUMBER		PAGE
1	Pass - Unanimous	33
2	Pass	32
3	Pass - Unanimous	36
4	Pass	39
5	Pass - Unanimous	30

ANNUAL TOWN MEETING
(Page 5)
I N D E X

ARTICLE NUMBER		PAGE
1	Pass - Unanimous	14
2	Pass	16
3	Pass	18
4	Pass	64
5	Pass - Unanimous	66
6	Pass	68
7	Pass - Unanimous	70

ANNUAL TOWN MEETING (CONT'D)
I N D E X

ARTICLE NUMBER		PAGE
8	Pass - Unanimous	73
9	Pass	76
10	Pass	87
11	Pass	85
12	Pass	83
13	Pass - Unanimous	113
14	Pass	80
15	Pass	96
16	Pass - Unanimous	111
17	Pass	108
18	Pass - Unanimous	105
19	Pass	115
20	Pass	98

1 silence your cell phones and pagers.

2 I'd ask you to please stand and
3 remain standing until I ask you to resume
4 your seats. You're on.

5 (National Anthem sung.)

6 MR. MODERATOR: The Pledge of
7 Allegiance.

8 (Pledge of Allegiance.)

9 MR. MODERATOR: I'll call on the
10 Reverend Edwin Smith, Pastor of the Bay
11 Community Alliance Church in Buzzards Bay to
12 give the invocation.

13 (Invocation.)

14 MR. MODERATOR: For what purpose
15 does the gentleman rise?

16 MR. JOHN REDMAN: For personal
17 preference, Mr. Moderator.

18 MR. MODERATOR: Personal priv -- I
19 can't say it.

20 MR. JOHN REDMAN: Privilege.

21 MR. MODERATOR: Privilege. I
22 shall allow it.

23 MR. JOHN REDMAN: Thank you. I
24 would like to ask this Town Meeting to

1 observe a moment of silence in the memory of
2 Bill Ware. Bill died suddenly last winter.

3 Bill served the Town as a member
4 of the Capital Outlay Committee, ISWM
5 Business Model Working Group, and the new
6 DPW Building Committee. Bill was a major
7 contributor to these committees and his
8 expertise will be greatly missed. Bourne
9 was fortunate to have Bill serve on these
10 various committees.

11 Thank you, Mr. Moderator.

12 MR. MODERATOR: Thank you. Let us
13 offer a special moment of silence to those
14 brave men and women who serve our nation in
15 public safety, military, and intelligence
16 services at home and abroad, and for those
17 Town employees who have passed away since
18 the last Town Meeting.

19 (Moment of silence.)

20 MR. MODERATOR: Thank you. You
21 may be seated.

22 Later, I'll call for a motion to
23 recess this Annual Town Meeting at or about
24 7:30 to convene a Special Town Meeting.

1 Then we will return to the Annual Town
2 Meeting at the conclusion of the Special.

3 I've appointed John Fuller as my
4 Deputy Moderator. John is seated down front
5 of the stage to your right. If you need
6 help with a motion or other matter, please
7 see John.

8 If for any reason it is necessary
9 to elect a temporary Moderator, I
10 respectfully request that John be elected.

11 I designate the four rows of seats
12 on my right at the rear of the auditorium as
13 seating for non-voters.

14 Now does everyone have a voter
15 handbook? If not, please raise your hand
16 and the tellers will bring you one.

17 I'm informed that if the Town
18 Meeting does not conclude this evening, it
19 is the intention to move and recess and
20 reconvene tomorrow evening here at 7 p.m.

21 Town Meeting is governed by
22 Robert's Rules of Order as interpreted by
23 the book *Town Meeting Time*.

24 I will not read all of the

1 Moderator's usual instructions which are
2 detailed in your voter handbook starting on
3 page 19. I will deal with matters as they
4 arise during the course of the meeting.

5 When an Article is called and you
6 intend to speak on that Article, please
7 leave your seat and come down to the front
8 and sit near one of the two microphones, so
9 that I may recognize you.

10 And everyone knows, I don't have
11 to say this; I don't tolerate any personal
12 attacks or other similar behavior from any
13 speakers.

14 When you are speaking, speak only
15 to the motion on the floor. Do not be
16 repetitive, be concise and to the point.

17 The meeting is being videotaped
18 for later televising on the local cable
19 access channel.

20 There is also a stenographer down
21 front keeping an official written transcript
22 of the proceedings.

23 As a matter of long-term custom
24 and usage within the Town, it is solely

1 within the discretion of the Moderator to
2 allow nonvoters to address the Town Meeting.

3 If anything interferes with your
4 ability to hear, speak, or otherwise
5 participate in the Town Meeting to your
6 satisfaction, you may interrupt the meeting
7 by declaring a point of personal privilege,
8 and your concern will be heard and hopefully
9 addressed.

10 If you do need to speak from your
11 seat and are unable to come down to the
12 front, please get my attention or the
13 attention of one of the tellers and we will
14 get you, hopefully, a portable microphone.

15 At this time, I'll entertain a
16 motion the meeting dispense with the reading
17 of the Warrant and of the Constable's return
18 of service, and that the Moderator not be
19 required to read the Warrant articles
20 verbatim but may refer to them instead by
21 article number and/or page in the handbook.

22 (So moved.)

23 (Seconded.)

24 MR. MODERATOR: A motion and a

1 second. All those in favor, please signify
2 by saying "Aye."

3 THE AUDIENCE: Aye.

4 MR. MODERATOR: All those opposed,
5 "No." The ayes have it. The motion passes.

6 (Motion passed.)

7 MR. MODERATOR: I'm informed by
8 the Board of Selectmen that there is a
9 Bourne Rule Resolution. Mr. Chairman of the
10 Board of Selectmen, please read your
11 Resolution and offer it to the body.

12 MR. PETER MEIER: Mr. Moderator --
13 can you hear me out in the audience?

14 THE AUDIENCE: Yes.

15 MR. PETER MEIER: Mr. Moderator,
16 on behalf of the Board of Selectmen, I move
17 the following Resolution:

18 Be It Resolved that, at the
19 commencement of the Annual Town
20 Meeting, the Moderator shall ask the
21 Finance Committee and the Board of
22 Selectmen to certify whether or not all
23 Finance Committee funding
24 recommendations on all matters to be

1 voted at this Annual Town Meeting and
2 contained in the Warrant for this Town
3 Meeting if voted are equal to the
4 maximum property tax levy limit for the
5 Town of Bourne established by law for
6 FY2016.

7 If the answer is in the
8 negative, the Finance Committee and the
9 Board of Selectmen shall certify the
10 dollar amount which exceeds the Finance
11 Committee dollar recommendations on all
12 the dollar amounts in the Warrant, but
13 is less than the maximum tax levy
14 limit, which certified dollar amount
15 shall be available for appropriation by
16 this Town Meeting.

17 If the answer is in the
18 affirmative, then during this Town
19 Meeting and in motion to raise and
20 appropriate funds in order to increase
21 any appropriation recommended by the
22 Finance Committee must state an equal
23 dollar amount reduction in another
24 recommended appropriation or

1 appropriations.

2 A recommendation of
3 indefinite postponement by the Finance
4 Committee shall be construed as a zero
5 dollar funding recommendation.

6 (Seconded.)

7 MR. MODERATOR: Is that your
8 Resolution?

9 MR. PETER MEIER: Yes, sir.

10 MR. MODERATOR: On that
11 Resolution, all those in favor, please
12 signify by saying "Aye."

13 THE AUDIENCE: Aye.

14 MR. MODERATOR: All those opposed,
15 no.

16 And I'll ask the Finance Committee
17 and the Board of Selectmen if all of the
18 funding recommendations in this Warrant were
19 to be voted as recommended, will the maximum
20 tax levy limit for fiscal '16 be attained?

21 MR. PETER MEIER: Yes.

22 MS. FORD: Yes.

23 MR. MODERATOR: Yes. They both
24 answer "Yes." So the Bourne Rule shall be

1 in effect.

2 Are there any articles in the
3 Warrant that require action on another
4 article?

5 MR. PETER MEIER: No.

6 MS. FORD: No.

7 MR. MODERATOR: I'm informed that
8 there are none.

9 Mr. Chairman of the Board of
10 Selectmen in accordance with Section 1.1.9
11 of the Town Bylaws, are there any articles
12 which the Selectmen and the Finance
13 Committee have each voted are essential to
14 the exercise of the Town's corporate
15 functions?

16 MR. PETER MEIER: Yes. Articles 1
17 through 9.

18 MR. MODERATOR: He responds
19 "Articles 1 through 9." This is in the
20 Annual Town Meeting Warrant. These articles
21 will be taken up in order prior to any
22 articles drawn by the lottery.

23 Okay. With that, we've got some
24 time, so I will move to **ARTICLE 1** in the

1 Annual Town Meeting Warrant, which is on
2 page 29 of the handbook.

3 I recognize Bill Scotti from the
4 Finance Committee. Does the Finance
5 Committee have a positive motion on Article
6 1?

7 MR. BILL SCOTTI: Yes, Mr.
8 Moderator.

9 MR. MODERATOR: Please state your
10 motion.

11 MR. BILL SCOTTI: We move the Town
12 so vote.

13 (Seconded.)

14 MR. MODERATOR: You have the floor
15 on that motion.

16 MR. BILL SCOTTI: This is a
17 housekeeping article that comes before the
18 Annual Town Meeting each year. State law
19 requires us to vote to authorize various
20 Town officials to take certain actions such
21 as enter into contracts, agreements, apply
22 for grants and take other actions that are
23 necessary to conduct the Town's business.

24 The Finance Committee voted

1 unanimously 12 to 0 to recommend approval of
2 this article.

3 MR. MODERATOR: Any further
4 discussion of the Motion of the Finance
5 Committee on Article 1? Seeing none.

6 On that motion, all those in favor
7 please signify by saying "Aye."

8 THE AUDIENCE: Aye.

9 MR. MODERATOR: All those opposed,
10 "No." I declare the ayes have it. I
11 declare the motion passes. I declare it was
12 a unanimous vote.

13 (Motion passed.)

14 MR. MODERATOR: **ARTICLE 2** on page
15 30. I recognize Judy Conron from the
16 Finance Committee. Does the Finance
17 Committee have a positive motion on Article
18 2?

19 MS. JUDITH CONRON: Yes, Mr.
20 Moderator, we do.

21 MR. MODERATOR: Please state your
22 motion.

23 MS. JUDITH CONRON: We move that
24 the Town vote to fix the salaries and

1 compensation of all elected officials of the
2 Town for the fiscal year 2016 as provided by
3 Section 108 of Chapter 41 of the
4 Massachusetts General Laws as amended, as
5 follows:

6 The Moderator, \$597;
7 The Selectmen, four of them, at
8 3,570, a total for \$14,280;
9 One Selectman at 4,590; and
10 The Town Clerk at \$38,607.

11 We further move that the sum of
12 \$58,074 be raised and appropriated for the
13 purpose of this Article.

14 (Seconded.)

15 MR. MODERATOR: You have the floor
16 on your motion.

17 MS. JUDITH CONRON: The amounts in
18 this motion are all increased from last year
19 by 2 percent. And just to note that in
20 addition to the compensation of the
21 Selectmen, they also are able to participate
22 in the Town's group health insurance.

23 The Finance Committee voted
24 unanimously to approve this Article.

1 MR. MODERATOR: Is there any
2 discussion on the Motion of the Finance
3 Committee on Article 2? Seeing none.

4 On that motion, all those in
5 favor, please signify by saying "Aye."

6 THE AUDIENCE: Aye.

7 MR. MODERATOR: All those opposed,
8 "No."

9 THE AUDIENCE: No.

10 MR. MODERATOR: I declare the ayes
11 have it. I declare the motion passes.

12 (Motion passed.)

13 MR. MODERATOR: I'm kind of caught
14 betwixt in between here. Can we start
15 **ARTICLE 3** or do we wait eight minutes?

16 MS. MICHELE FORD: Read the
17 article.

18 MR. MODERATOR: Yeah, we'll get
19 the motion on the floor and whatever. All
20 right. Does the Finance Committee have a
21 position motion on Article 3?

22 MS. MARY JANE MASTRANGELO: Yes,
23 we do.

24 MR. MODERATOR: I recognize Mary

1 Jane Mastrangelo, state your motion, please.

2 MS. MARY JANE MASTRANGELO: We
3 move that the Town vote to appropriate the
4 sum of \$57,674,883 for the regular annual
5 expenses of the Town for the fiscal year
6 July 1, 2015, to June 30, 2016, of which
7 \$12,574,074 shall be for salaries and wages
8 and \$45,100,809 shall be for expenses, all
9 segregated to the accounts as printed in the
10 Town Administrator's recommendations
11 attached to this motion and incorporated
12 therein by reference, except that the
13 amounts for town and regional schools may
14 wholly or in part be used for salaries and
15 wages.

16 And to meet this appropriation, we
17 further move the sum of \$220,621 be
18 transferred from PL874 grant funds for the
19 Town's school expenses; the sum of \$1
20 million be transferred from the Ambulance
21 Fund to the Town Ambulance operation; the
22 sum of \$30,000 be transferred from
23 Conservation Commission Receipts reserved
24 for appropriation for the Conservation

1 Commission; the sum of \$637,444 be
2 appropriated from fiscal year 2016 Estimated
3 Community Preservation Fund Reserves for
4 debt expense for Open Space and Recreation
5 purposes; the sum of \$30,602 be transferred
6 from the Community Septic Management
7 Program; the sum of \$110,986 be transferred
8 from the Waterway Improvement Fund; the sum
9 of \$1,792,345 transferred from Free Cash,
10 and the sum of \$53,852,885 be raised and
11 appropriated.

12 (Secoded.)

13 MS. MARY JANE MASTRANGELO: The
14 Town Administrator's recommendations are
15 included in this budget are in the handbook
16 on pages 45 to 57.

17 So I need to make one correction,
18 that \$637,444 that is being appropriated
19 from FY2016 Estimated Community Preservation
20 Fund Revenues not Reserves for Debt Expense
21 for Open Space and Recreation purposes.

22 MR. MODERATOR: Thank you. You
23 have the floor on your motion if we can
24 start. You've got about seven minutes.

1 MS. MARY JANE MASTRANGELO: I'll
2 get about halfway through. Thank you, Mr.
3 Moderator. Rather than use a PowerPoint, I
4 will be referring to specific pages in the
5 voter handbook for my comments. So please
6 have your voter handbook ready.

7 This is the fiscal year that the
8 Town Administrator and the Finance Committee
9 have been warning the Town to expect. The
10 pressure to maintain service levels in a low
11 tax rate has met the reality of increased
12 costs and modest revenue increases.

13 The main issue we are facing is
14 that the Town is not in control of certain
15 expenses that are continually going up. And
16 the Town is also not in control of revenues
17 that don't keep up with expenses.

18 In addition to a trend of expenses
19 exceeding revenues, several recent budget
20 impacts have contributed to the current
21 fiscal situation in the town.

22 In the last two winters, snow and
23 ice deficits have totaled \$923,000.

24 Increase group health insurance

1 costs have caused a \$350,000 deficit in
2 fiscal year '15 that would be covered at the
3 Special Town Meeting tonight.

4 And the proposed fiscal year '16
5 group health insurance is an increase of
6 \$820,000 over the fiscal year '15
7 appropriation.

8 Over the last two years, the Upper
9 Cape Tech assessment to the Town of Bourne
10 has increased a little over \$1.1 million.

11 A new requirement that the Town
12 account for future other than pension
13 employee benefit expenses or retired
14 employees health insurance on the balance
15 sheet has increased the amount that needs to
16 be set aside each year for this future
17 liability. At the Special Town Meeting last
18 fall, the Town set aside \$200,000 for this
19 purpose.

20 Please turn to page 23 of the
21 voter handbook. This is the fiscal 2015-16
22 Sources and Uses of Funds. The Sources and
23 Uses is in a slightly different format this
24 year based on the input of the Finance

1 Project Working Group and the Finance
2 Committee.

3 The chart on page 23 shows the
4 general revenue received by the Town for the
5 current fiscal year '15 budget in the first
6 column. In the second column, the proposed
7 FY16 budget. Then the increase or decrease
8 over last year and then the percentage of
9 increase or decrease over last year's
10 budget.

11 The revenue categories shown are
12 first Property Taxes, then State Aid, then
13 Local Receipts, then Other Sources of
14 Revenues, and then Special Revenues.

15 There are a few revenue sources
16 that I would like to talk about. First, the
17 tax levy. The tax levy increase by the 2-
18 1/2 percent allowed by Massachusetts state
19 law plus new growth, debt exclusions, and
20 revenue from Cape Cod Commission's tax.
21 Overall, the tax levy is up 3.2 percent.

22 State aid has steadily declined
23 since the high point in 2008. We are now
24 receiving less state aid in fiscal -- than

1 we were in fiscal year 2006, the year we
2 passed a Proposition 2-1/2 override.

3 In addition, assessments which
4 reduce the amount of state aid that is
5 actually received by the Town have
6 increased. While Chapter 70 (cell phone
7 ringing.) while Chapter 70 and Cherry Sheet
8 aid is budgeted to be level, net Cherry
9 Sheet revenue received by the Town for FY16
10 is down \$101,277 because the Cherry Sheet
11 assessments are up.

12 This year, local receipts are up
13 \$802,000 compared to last year. This
14 increase is due primarily to two reasons.
15 First, \$200,000 additional revenue is
16 expected for the meals tax. Last year, the
17 local-options meals tax was adopted by Town
18 Meeting with a projected income of \$150,000.
19 This year, the local-option meals tax is
20 expected to bring \$350,000 of revenue to the
21 Town.

22 Second, a new revenue source and
23 local receipts, near the bottom of Local
24 Receipts is Miscellaneous Recurring Energy

1 Credits which is approximately \$600,000 of
2 new revenue to the Town. The Town has
3 contracted with a solar energy provider.
4 All of the electricity used by the Town is
5 now sourced through the solar provider.

6 Electricity expenditures are now
7 listed in Shared Costs category called
8 "Public Utilities" and "Energy Credits
9 Revenue" \$600,000 will offset the
10 electricity expenses and provide a net
11 savings to the Town of approximately
12 \$254,000.

13 After the Special Revenues near
14 the bottom of the page, the total General
15 Fund Revenue for FY16 is shown as
16 \$60,863,705, which is a \$2.1 million or 3.6
17 percent increase over FY15.

18 Now turn to page -- the next page,
19 page 24. The chart at the top of this page
20 shows the General Fund Expenses including a
21 Town Budget by Department, then the Schools,
22 then Shared Costs, and then Debt Service,
23 which comprised the Total General Fund
24 budget of \$57,674,883. This is the General

1 Fund Operating Budget, or G-F-O-B, that is
2 referred to in the Town's financial
3 policies.

4 Below the total General Fund
5 Budget are additional expenses for general
6 articles and off-budget expenses. In the
7 bottom of the chart is the grand total
8 Expenses, which is shown as \$62,729,550.

9 MR. MODERATOR: I'll interrupt you
10 right here. Sorry.

11 MS. MARY JANE MASTRANGELO: Okay.

12 MR. MODERATOR: I'll entertain a
13 motion that we recess the Annual Town
14 Meeting until the conclusion of a Special
15 Town Meeting.

16 (So moved.)

17 MR. MODERATOR: Second?

18 (Seconded.)

19 MR. MODERATOR: A motion and a
20 second. All those in favor, please signify
21 by saying "Aye."

22 THE AUDIENCE: Aye.

23 MR. MODERATOR: All those opposed,
24 "No." I declare the ayes have it. I

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24

declare the motion passes.

(Motion passed.)

MR. MODERATOR: We stand in recess
on the Annual Town Meeting.

(Annual Town Meeting stands in recess
at 7:30 p.m.)

1 get you one.

2 I'll entertain a motion at this
3 time at this meeting we'll dispense with the
4 reading of the Warrant and of the
5 Constable's return of service on that
6 Warrant.

7 That the Moderator not be required
8 to read Warrant Articles verbatim but may
9 refer to them instead by article number.

10 MR. JOHN FULLER: So moved.

11 (Seconded.)

12 MR. MODERATOR: I have a motion
13 and a second. All those in favor, please
14 signify by saying "Aye."

15 THE AUDIENCE: Aye.

16 MR. MODERATOR: All those opposed,
17 "No." I declare the ayes have it. I
18 declare the motion passes. I declare it was
19 a unanimous vote.

20 (Motion passed.)

21 MR. MODERATOR: With that, we will
22 proceed with the articles in the Special
23 Town Meeting.

24 And Mr. Town Clerk, please draw

1 the first article for the Special Town
2 Meeting.

3 **ARTICLE 5.** I recognize John
4 Redman from the Finance Committee. Does the
5 Finance Committee have a positive motion on
6 Article 5?

7 MR. JOHN REDMAN: We do, Mr.
8 Moderator.

9 MR. MODERATOR: Please state your
10 motion.

11 MR. JOHN REDMAN: We move that the
12 Town vote to appropriate the sum of \$300,000
13 to supplement ISWM Expenses, and to meet
14 this appropriation to transfer the sum of
15 \$300,000 from ISWM Retained Earnings.

16 (Secoded.)

17 MR. MODERATOR: You have the floor
18 on that motion.

19 MR. JOHN REDMAN: Thank you. Due
20 to an unanticipated increase in business
21 activity at the Construction and Demolition
22 transfer station, ISWM anticipates the
23 potential exceeding its FY15 Expense Budget.

24 This increase in C&D is due in

1 part to the temporary unscheduled shutdown
2 of a competing facility. As of March 31,
3 2015, the tonnage increase has been over
4 8,400 tons, resulting in an additional
5 483,272 for transport and process fees from
6 the same period in FY14.

7 The good news in this increase is
8 contributing to an increase in gross revenue
9 at ISWM of \$2,896,179 over the same period
10 last year.

11 The Finance Committee voted 12-0
12 to approve this Article.

13 MR. MODERATOR: Thank you, Mr.
14 Redman. Is there any discussion of the
15 motion of the Finance Committee on Article
16 5? Seeing none.

17 All those in favor, please signify
18 by saying "Aye."

19 THE AUDIENCE: Aye.

20 MR. MODERATOR: All those opposed,
21 "No." I declare the ayes have it. I
22 declare the motion passes. I declare it was
23 a unanimous vote.

24 (Motion passed.)

1 MR. MODERATOR: **ARTICLE 2** on page
2 26 of your handbook. I recognize Mary Jane
3 Mastrangelo from the Finance Committee. Do
4 you have a positive motion?

5 MS. MARY JANE MASTRANGELO: Yes,
6 we do, Mr. Moderator.

7 MR. MODERATOR: Please state your
8 motion.

9 MS. MARY JANE MASTRANGELO: We
10 move that the Town vote to appropriate the
11 sum of \$865,000 to supplement the following
12 FY2015 budgets:

13 Snow and Ice Overtime,
14 \$216,500;
15 Snow and Ice Expenses
16 \$298,500;
17 Group Insurance Account
18 \$350,000;

19 and to meet this appropriation to transfer
20 the sum of \$865,000 from Free Cash.

21 (Seconded.)

22 MR. MODERATOR: You have the floor
23 on your motion.

24 MS. MARY JANE MASTRANGELO: This

1 article is needed to balance the current
2 year budget and funds the deficits that have
3 occurred during the year including Snow and
4 Ice Overtime, Snow and Ice Expenses, and
5 Group Insurance.

6 The Finance Committee voted
7 unanimously 12 to 0 to recommend approval of
8 this article.

9 MR. MODERATOR: Thank you. Any
10 discussion on that motion? Seeing none.

11 It requires a majority vote. All
12 those in favor please signify by saying
13 "Aye."

14 THE AUDIENCE: Aye.

15 MR. MODERATOR: All those opposed,
16 "No."

17 THE AUDIENCE: No.

18 MR. MODERATOR: I declare the ayes
19 have it. I declare the motion passes.

20 (Motion passed.)

21 MR. MODERATOR: **ARTICLE 1.** I
22 recognize Rich Lavoie from the Finance
23 Committee. Does the Finance Committee have
24 a positive motion on Article 1?

1 MR. RICHARD LAVOIE: Yes, we do,
2 Mr. Moderator.

3 MR. MODERATOR: Please state your
4 motion.

5 MR. RICHARD LAVOIE: We move that
6 the Town vote upon recommendation of the
7 Community Preservation Committee to
8 appropriate the sum of \$143,960 for the
9 projects listed in Article 1. And to meet
10 this appropriation to transfer 143,960 from
11 the Community Preservation Fund Open Space
12 Reserves.

13 (Seconded.)

14 MR. MODERATOR: You have the floor
15 on that motion.

16 MR. RICHARD LAVOIE: The Town
17 adopted the Community Preservation Act at
18 its April 2005 election replacing the Open
19 Space Act and allowing the Town to receive
20 matching states funds based on a 3 percent
21 tax levy surcharge. The provisions of the
22 CPA allow money to be allocated to Open
23 Space, Historic Preservation, Affordable
24 Housing and Recreation.

1 Passage of this article will allow
2 the Town to move forward with seven
3 recreations projects that will provide
4 improved recreation opportunities throughout
5 our Town.

6 This is being included in the
7 Special Town Meeting in the hope that the
8 passage of this Article working and
9 initiating immediately in the courts and
10 playgrounds might see those needed
11 improvement in time for the summer season.

12 The Finance Committee voted
13 unanimously 12 to 0 to recommend approval of
14 this article.

15 MR. MODERATOR: Did the CPA
16 Committee recommend these projects and these
17 appropriations?

18 MR. BARRY JOHNSON: Yes, we did.

19 MR. MODERATOR: Mr. Johnson is
20 Chairman of the committee is responding that
21 they do so recommend.

22 Any discussion of the motion of
23 the Finance Committee on Article 1? Seeing
24 none. It requires a majority vote.

1 All those in favor, please signify
2 by saying "Aye."

3 THE AUDIENCE: Aye.

4 MR. MODERATOR: All those opposed,
5 "No." I declare the ayes have it. I
6 declare the motion passes. I declare it was
7 a unanimous vote.

8 (Motion passed.)

9 MR. MODERATOR: **ARTICLE 3.** I
10 recognize Michele Ford from the Finance
11 Committee. Does the Finance Committee have
12 a positive motion on this article?

13 MS. MICHELE FORD: Yes, Mr.
14 Moderator, we do.

15 MR. MODERATOR: Please state your
16 motion.

17 MS. MICHELE FORD: We move that
18 the Town vote to appropriate the sum of
19 \$40,000 to undertake environmental
20 assessments and remediation to Town leased
21 land to the National Marine Life Center, and
22 to meet this appropriation to transfer the
23 sum of \$21,115.98 from Article 14 Canal
24 Centennial Celebration of the May 2013

1 Annual Town Meeting; \$3,848 from Article 38
2 Wage and Classification Study of the May
3 2012 Annual Town Meeting; \$3,302 from
4 Article 3, Electric/Hybrid Vehicles of the
5 October 2013 Special Town Meeting; \$4,063.38
6 from Article 3, Town Hall Server Room Air
7 Conditioning of the October 2013 Special
8 Town Meeting; \$4,038.67 from Article 3 Fire
9 Station I Bathroom Repairs of the October
10 2013 Special Town Meeting; \$1,159.58 from
11 Article 3 Fire Parapet Walls of the October
12 2013 Special Town Meeting; \$2,066.58 from
13 Article 6, Emergency Repairs to Sagamore
14 Beach of the 2013 May Special Town Meeting;
15 \$20 from Article 9-10 Marina Security
16 Cameras of the 2013 May Annual Town Meeting;
17 \$385.81 from Article 9-6 Fire Laptops of the
18 May 2013 Annual Town Meeting.

19 (Seconded.)

20 MR. MODERATOR: You have the floor
21 on that motion.

22 MS. MICHELE FORD: The Town, like
23 any other landowners, are responsible for
24 the land which it owns. In this case, the

1 Commonwealth's Department of Environmental
2 Protection is requiring certain
3 environmental assessment and remediation on
4 a town-owned parcel.

5 In this instance, the parcel is
6 leased to the National Marine Life Center.
7 The Town is responsible for the
8 environmental remediation costs associated
9 with cleaning up issues from previous
10 owners. We are obtaining the money by
11 closing out articles from numerous articles
12 that were appropriated and the purposes have
13 been fully completed so the balance is
14 because they were voted at Town Meeting now
15 need to be revoted at Town Meeting to be
16 reused.

17 The Finance Committee voted 12-0
18 to recommend approval of this article.

19 MR. MODERATOR: Thank you. I have
20 asked Linda Marzelli, the Finance Director,
21 to affirm to me that all of the purposes of
22 the article cited for which there are
23 balances have been satisfied, and she
24 informed me that they have. So those funds

1 are available for appropriation this
2 evening.

3 Any discussion on the motion of
4 the Finance Committee on Article 3? Seeing
5 none.

6 All those in favor, signify by
7 saying "Aye."

8 THE AUDIENCE: Aye.

9 MR. MODERATOR: All those opposed,
10 "No." I declare the ayes have it. I
11 declare the motion passes. I declare it was
12 a unanimous vote.

13 (Motion passed.)

14 MR. MODERATOR: **ARTICLE 4** on page
15 27. I recognize Mary Jane Mastrangelo. Do
16 you have a positive motion?

17 MS. MARY JANE MASTRANGELO: No, we
18 do not.

19 MR. MODERATOR: Is there a
20 positive motion on the floor? Seeing none.
21 I'll entertain your motion.

22 MS. MARY JANE MASTRANGELO: We
23 move that the Town vote to indefinitely
24 postpone this Article.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24

(Seconded.)

MR. MODERATOR: You have the floor
on that motion.

MS. MARY JANE MASTRANGELO: This
article is being postponed because Town
Meeting approval of the funding is no longer
required. It was originally thought that
Town Meeting approval was required to pay
this contractual obligation. However, the
obligation is the result of a legal
settlement, and legal settlements can be
paid without Town Meeting approval. The
obligation has already been paid and as a
result the article is not necessary.

MR. MODERATOR: Any discussion on
the motion of the Finance Committee on
Article 4? It requires a majority vote.

All those in favor, please signify
by saying "Aye."

THE AUDIENCE: Aye.

MR. MODERATOR: All those opposed,
"No."

THE AUDIENCE: No.

MR. MODERATOR: I declare the ayes

1 have it. I declare the motion passes.

2 (Motion passed.)

3 MR. MODERATOR: Is there any
4 further business to come before this Special
5 Town Meeting? Seeing none.

6 I will entertain a motion that we
7 dissolve this Special Town Meeting and we
8 reconvene the Annual Town Meeting.

9 MR. JOHN FULLER: So moved.

10 (Seconded.)

11 MR. MODERATOR: Motion and a
12 second on that motion.

13 All those in favor, please signify
14 by saying "Aye."

15 THE AUDIENCE: Aye.

16 MR. MODERATOR: All those opposed,
17 "No." I declare the motion passes. I
18 declare it was a unanimous vote.

19 (Motion passed.)

20 MR. MODERATOR: The Special Town
21 Meeting is hereby dissolved.

22 (Special Town Meeting
23 dissolved at 7:45 p.m.)

24

1 we provided in last year's budget.

2 The initial budget presented by
3 the Town Administrator included about
4 \$149,500 of personnel reductions. During
5 the budget process, an additional 186,000
6 personnel reductions was made. Overall,
7 this budget includes the elimination of
8 three full-time positions and the
9 restructuring of several others. The Human
10 Resource Director, the Community Building
11 Director, and a DPW Mechanic are eliminated,
12 and their duties have been shifted to
13 others.

14 Restructuring and other reductions
15 include a position in the Assessor's
16 Department, the downgrading of four
17 Lieutenant positions in the Fire Department,
18 reduction of Inspections, Council on Aging,
19 DPW Administrative Support, and the
20 reduction in the hours of the IT Support
21 position.

22 There are also expense reductions
23 in many departments. The Bourne School
24 Budget also includes reductions in personnel

1 and expenses. While these reductions are
2 difficult, we simply do not have the revenue
3 to keep them in the budget.

4 Now go back to page 23. At the
5 bottom of page 23, below the General Fund
6 Revenues, there is a section entitled, "Use
7 of Reserves." This section shows that the
8 proposed budget exceeds revenues by
9 \$1,792,345 and that Free Cash will be used
10 to cover this deficit.

11 In addition, there are two
12 articles at Town Meeting that will use
13 \$73,000 of Free Cash for a total of
14 \$1,865,845 of Free Cash to be used to
15 balance the budget at the Annual Town
16 Meeting.

17 Since the general override had
18 passed in 2005, the towns has had Free Cash
19 Reserves in excess of our financial policy
20 and has been able to use this excess Free
21 Cash to balance the budget each year.

22 At the end of every fiscal year,
23 there have been budget turn backs that
24 because we are conservative in estimating

1 revenues, there are higher than anticipated
2 revenues that have replenished Free Cash and
3 kept our Free Cash Reserves solid.

4 The problem this year is that the
5 use of Free Cash to cover deficits in the
6 current budget, and to balance the proposed
7 budget will leave no Free Cash available to
8 cover any additional expenses or deficits
9 that may occur in the upcoming year or to
10 fill the gap between revenues and expenses
11 in future budgets.

12 Now turn to page 7 in the
13 handbook. On page 7, you will see the Free
14 Cash Analysis for Fiscal Year 2015. This
15 chart shows that we started fiscal year '15
16 with about \$4.9 million in Free Cash and
17 that after this Town Meeting, there will be
18 about \$1.1 million of Free Cash remaining.

19 Free Cash is the unrestricted
20 general fund balance of the Town that is
21 certified each year by the Department of
22 Revenue. The Town's financial policy is to
23 maintain the certified Free Cash balance at
24 the beginning of each year at 5 percent of

1 the General Fund Operating Budget, or G-F-O-
2 B.

3 If you recall from our review of
4 sources and uses of funds, the proposed
5 General Fund Operating Budget for FY16 is
6 \$57.6 million.

7 In order to be within our
8 financial policy at the beginning of our
9 next fiscal year on July 1, we need \$1.8
10 million of turn backs in additional revenues
11 to bring us up to 2.9 million of Free Cash.

12 If we get 1.1 million of turn
13 backs in additional revenues coming into
14 Free Cash, we will start FY16 with \$2.9
15 million of Free Cash. However, we will be
16 \$2 million below -- behind where we were at
17 the beginning of this fiscal year. Unlike
18 prior years, we will have no excess Free
19 Cash for budget adjustments this year and no
20 Free Cash to put towards next year's budget.

21 In addition at this time, only 1.2
22 million of turn backs of revenues is
23 anticipated and it is likely that we will
24 fall below our Free Cash policy on July 1 of

1 this year.

2 Next, go to page 14 of your voter
3 handbook. There's a lot of information in
4 here; huh? On page 14, the Revenue versus
5 Expense Chart shows the gap that currently
6 exists between Revenues and Expenses and how
7 that gap is expected to grow. As you can
8 see, we cannot maintain our current level of
9 spending, the dotted line, with the current
10 level of revenue, the solid line.

11 If you go to page 74 of the
12 handbook, you will see the Long-Term
13 Financial Planning Model. In the middle on
14 page 74, there's a section called, "Balance
15 Surplus or Deficit." If you look at the
16 proposed FY16 Budget column, you will see
17 it's pretty much in the middle of it, you
18 will see that the deficit this year is
19 \$2,235,645.

20 If you move two columns over to
21 the right, you will see that the projected
22 deficit for our next fiscal year, FY17, is
23 2,539,000, and we will have no excess Free
24 Cash to cover this deficit.

1 This projection shows the problem
2 that the Town faces. What will we do if
3 there are budget deficits this year? How
4 will we cover the projected 2.5 million
5 deficit next year? What is the Finance
6 Committee recommendation?

7 The Finance Committee motion on
8 the proposed budget was that the Finance
9 Committee recommends approval of the 2016
10 budget as presented contingent on the
11 agreement and the vote of the Board of
12 Selectmen that either a general override to
13 cover the budget deficit must pass in the
14 fall of 2015, or if such override fails,
15 that the fiscal year 2016 budget will be
16 reduced at a Special Town Meeting in the
17 Fall in at least the amount required to
18 bring the Free Cash up to policy.

19 The Finance Committee
20 recommendation asks the Board of Selectmen
21 to present an override ballot question to
22 the voters in the fall to give the voters
23 the choice of increasing taxes or reducing
24 services. And to recognize that if an

1 override does not pass, the reductions will
2 need to be made to this budget in order to
3 avoid even greater reductions next year.

4 The Finance Committee can support
5 the proposed budget as a temporary budget,
6 subject to adjustment in the fall, but not
7 as a permanent budget for all of fiscal year
8 2016.

9 Without adjustment either by
10 override or reductions, the proposed budget
11 puts the Town in a very precarious financial
12 position.

13 The Finance Committee voted
14 unanimously 12 to 0 to recommend approval of
15 the proposed budget only as a temporary
16 budget.

17 The Board of Selectmen voted
18 tonight to support the Finance Committee
19 recommendation to put an override question
20 to the voters in the fall by a vote of four
21 in favor and one opposed.

22 And then they voted three in favor
23 and two opposed that if the override fails
24 the budget would be reduced by at least the

1 amount required to bring the Free Cash up to
2 the Town's financial policy.

3 The Finance Committee looks
4 forward to working with the Board of
5 Selectmen and the Finance Project Working
6 Group this summer to bring the question to
7 the Town on how much of an override is
8 needed, and if it fails, what reductions
9 will be necessary.

10 MR. MODERATOR: Thank you, Mary
11 Jane. Any further discussion on the motion
12 of the Finance Committee on Article 3?

13 Jim Mulvey.

14 MR. JAMES MULVEY: Good evening.
15 Jim Mulvey of Buzzards Bay, Bourne.

16 MR. JOSEPH AGRILLO: Pull the mic
17 down.

18 MR. JAMES MULVEY: And that would
19 be a button I supposed.

20 MR. MODERATOR: No. It's on. You
21 just have to speak into it.

22 MR. JAMES MULVEY: All right. We
23 can accommodate that. That does sound
24 better. I would like to preface my remarks

1 by stating my appreciation for the amount of
2 work the three committees have done on this
3 difficult budget situation; Finance
4 Committee, the Board of Selectmen, and the
5 Finance Working Group. They worked very,
6 very hard, and I'm not sure they attained a
7 complete agreement within their own
8 committees at this time.

9 But may I, Mr. Moderator, ask a
10 procedural question. Is a positive motion
11 which is predicated on conditions over which
12 they have no control a reasonable motion or
13 is it, indeed, in order? A legal question,
14 I assume, Mr. Moderator.

15 This question, positive motion but
16 they agreed to do something only if other
17 circumstances are complied with. I question
18 if it's a proper motion. Thank you.

19 MR. MODERATOR: The motion on the
20 floor has no contingencies in it. Nothing.
21 It's the same motion with different numbers
22 that we've been voting every year. There
23 are no contingencies in this motion.

24 MS. MARY JANE MASTRANGELO: May I

1 speak? May I speak?

2 MR. MODERATOR: Go ahead.

3 MS. MARY JANE MASTRANGELO: Ten
4 years ago at the Special -- at the Town
5 Meeting, a very similar occurrence happened.
6 The motion for the budget was passed without
7 a contingency because if you put a
8 contingency in the motion, then you have to
9 have the override ballot within 90 days, and
10 you need to state the specific contingency
11 in the motion.

12 So we did not do it at that time.
13 We passed the motion of the budget. The
14 budget will be passed once Town Meeting
15 votes on it.

16 We have the agreement in the Board
17 of Selectmen that they will place an
18 override question to the voters in the fall
19 and there will be further information about
20 how much is going to be on it.

21 But this is the way we did it 10
22 years ago, and it is -- there is no
23 contingent -- there is no contingency. If
24 they don't bring the override question

1 forward, there will not be an override
2 question.

3 MR. MODERATOR: Julie Keene.

4 MS. JULIE KEENE: Good
5 morning/afternoon/evening. Julie Keene from
6 Sagamore Beach. The reason I stand before
7 our voters in our Town tonight is I have
8 questions.

9 As you know, I always try to come
10 prepared, and I have today again, to show
11 you the couple of different things, and I'd
12 like our Finance Committee to try to address
13 this issue with me because this is when we
14 actually -- if this moves forth and we end
15 up in the fall coming back here to vote on
16 the Proposition 2-1/2 whatever amount they
17 try to assess to us voters and taxpayers, I
18 wanted to try to understand what's going on
19 with the money currently because I'm
20 confused. And I need clarification as to
21 why we keep getting higher taxes.

22 So I'm going to just reference out
23 a couple of things here if I may. Just bear
24 with me and I'll tell you what I'm reading

1 from.

2 Each year in the Bourne Enterprise
3 -- I don't know if this was working -- okay.
4 In the Bourne Enterprise, we're lucky enough
5 that they print out the Town's Property
6 Valuations. I have with me today the year
7 2012 and the year 2014 and you might be
8 asking why.

9 In the front of each one of these
10 books it actually states to us what the
11 actual taxes are, the tax rate from year to
12 year. So every homeowner can look up their
13 property in this book and find out what
14 their current property is assessed at.

15 Now, dating back to 2011, I have
16 here that the tax rate was \$8.21 per \$1,000
17 valuation on your property. And for some
18 reason, the book skipped from 2011 to 2013.
19 However, in 2013, it says that the tax rate
20 per thousand dollars valuation went up to
21 \$9.45, which is a .91 cent increase.

22 On 2014, the tax rate is listed in
23 these books for the town of Bourne at \$9.68.
24 That's a difference of .33 cents -- oh,

1 excuse me, \$9.45. That's the difference of
2 .33 cents which is, again, another increase
3 to the homeowners of Bourne.

4 In 2014, the book states the price
5 was now at \$9.68, which is now a .23 cent
6 increase.

7 And in 2015, if you look on the
8 Town's website and looking up assessed
9 values of our properties, it's now listed at
10 \$10.07, which is a .39 cent increase. That
11 total is \$1.86 per thousand dollars revenue
12 that's generated to our Town as an intake.

13 Now I do know that Mary Jane did
14 point out in our annual books here tonight
15 -- those white books that the taxes are
16 actually figured into this.

17 However, along with the tax --
18 this dollar value going up, also from 2011
19 to 2014 printout in these two books, many of
20 the properties across Bourne are seeing an
21 increase even though the market generally
22 crashed five years ago. The property values
23 are now starting to go up. I know my
24 property is up in value which I'm thankful

1 for in some ways. However, the higher my
2 value is on my property, the more money the
3 Town's taking in.

4 So what I don't understand is if
5 we have to vote for a 2-1/2 override, why
6 every year we're getting pushed up pennies
7 and pennies and pennies. All the sudden,
8 we're up dollars. Then our annual
9 assessment on our properties is going up.

10 So now instead of what they are
11 proposing from what I read in the Bourne
12 Enterprise and I believe the Bourne Courier
13 also stated this was that on average a home
14 valuation of \$350,000 is going to see, if
15 the override is approved, an additional \$173
16 to your bottom line pocket.

17 Now is that included, the
18 additional funds that we continually see and
19 are paying? Every year it's creeping up
20 again between .23 and .91 cents per \$1,000
21 valuation on our properties? Can anyone
22 answer this for me?

23 I have one other additional thing
24 to say. This book is our annual book that's

1 printed yearly and it is put up at the Town
2 Hall for all taxpayers to have access to. I
3 think I've seen them at the library too. I
4 don't know where else they put them but I
5 have one.

6 And what concerns me on top of
7 this tax issue is that I've been a
8 registered voter here. I think I've lived
9 in the Town since around 2000. I've been to
10 as many Town Meetings as I possibly could
11 get given that we're Americans; we have the
12 right to vote, and we should exercise our
13 right to vote and so I'm worried about
14 what's going on in our Town.

15 As far back as I can remember in
16 these books, on this specific book, states
17 it's the June -- July 1, 2013 through June
18 30, 2014 book when the fireworks were over
19 the Cape Cod Canal.

20 On pages, in this book, between
21 pages 169 and 184 is listed all of these
22 different things that over the years that
23 I've been a resident here has been voted
24 for. But if you look through these pages at

1 some point and see how much debt because,
2 basically, that's what these pages are
3 showing. Municipal bonds and notes and they
4 show you exactly what's what and how much
5 principal and interest is paid on what we
6 continually vote for.

7 Now my concern is this. In those
8 14 years I've lived here, if our Finance
9 Committee, and I mean no disrespect here but
10 I want it said, if our Finance Committee
11 actually says yes and votes in favor of one
12 of our articles, then 9 times out of 10 the
13 voters vote because we're trusting our
14 Finance Committee to run us straight.

15 When I was here three years ago, I
16 was very upset when I left our Town Meeting
17 and I felt that my Town was going to be
18 bankrupt in five years. Here we are two
19 years later asking for another Proposition
20 2-1/2 override. And if the paper stated it
21 right, and I'm sure it was somewhat just
22 stated by Mary Jane that not only this year
23 are we looking at a 2-1/2 override, but
24 they're also questioning whether we should

1 have another one next year.

2 So my concern is why? Why do we
3 keep saying yes, yes, yes to everything.
4 "Why don't we tighten up our belts," that's
5 what my father used to say. If the budget
6 was challenged, we have to tighten up our
7 belts and say no. We couldn't go with
8 everything we wanted to have.

9 Somewhere along the way someone's
10 got to stand up and say no. We can't do it
11 this way anymore. And we're all going to
12 continue to pay until we stand together and
13 say no more.

14 Thank you.

15 MR. MODERATOR: Thank you. If you
16 look at page 23 in your handbook.

17 MS. JULIE KEENE: Thank you.

18 MR. MODERATOR: At the top, the
19 very top, "Property Taxes" category.

20 MS. JULIE KEENE: I see that, Mr.
21 Moderator. Thank you.

22 MR. MODERATOR: The total tax levy
23 of the Town -- you can't go by individual
24 properties, the total tax levy may only

1 increase each year 2-1/2 percent as you see.

2 The next year, it's \$1,000,195.

3 New growth estimating new construction
4 taking place in the Town, new lots being
5 created, 300,000. It gives you a subtotal.
6 And there's the debt exclusion. These are
7 prior votes that were taken by this Town.
8 Most, I think, were land acquisitions, and
9 that debt is excluded from Proposition 2-
10 1/2. Next year it's a 1,073,000. And the
11 Cape Cod Commission Tax gives you a total
12 tax levy. Without an override, that's it.
13 Nothing that happens here at Town Meeting
14 can increase that number. It can be
15 decreased but it can't be increased.

16 And the tax rate if you double
17 everyone's assessments in Town, what happens
18 to the tax rate? It goes in half. If you
19 cut everybody's assessments in Town, you're
20 still going to cut your assessment in half.
21 Well, the tax -- that sounds great. You
22 say, "Wow, that's wonderful." Well, your
23 tax rate doubles because the Town is allowed
24 by law to collect \$42,563,140. Some of

1 that's estimated for next year. That's it
2 without an override. The only way that
3 number can be increased is with an override.

4 Changes in valuation in different
5 sections of the Town divided into that 42
6 million gives you a tax rate.

7 So, yes, certain people the rate
8 changes from year to year but it's a
9 mathematical thing because the Town can only
10 collect \$42,563,140.

11 I hope that answers your question.

12 MS. JULIE KEENE: Thank you, Mr.
13 Moderator.

14 MR. MODERATOR: Okay. Mr. Mulvey.

15 MR. JAMES MULVEY: Thank you, Mr.
16 Moderator. I previously rose only because
17 there seemed to be a great deal of excess
18 verbiage in the motion where I would've
19 thought that a motion, perhaps properly
20 stated, would be to move to vote yes on the
21 proposed financial budget for year '16. Yes
22 or no period.

23 I just thought I heard a lot of
24 extra verbiage that went along with the

1 request to vote positively. Thank you.

2 MR. MODERATOR: As I said earlier,
3 that is the same motion with minor
4 iterations that we've been voting ever since
5 I've been attending Town Meeting.

6 The numbers have increased. Yes,
7 Mark Tirrell.

8 MR. MARK TIRRELL: Mark Tirrell,
9 Buzzards Bay. I'd like to respond to one
10 phrase or one new line in Ms. Keene's
11 presentation. She always asks good
12 questions and thoughtful questions.

13 The phrase is, "Why don't we
14 tighten our belt? Why do we always say yes?
15 Why does the FinCom always say yes?" I
16 would answer from many years as a
17 participant in this meeting, several years
18 of service on the Finance Committee, and
19 three years on the Board of Selectmen.

20 Those experiences tell me -- have
21 shown that many proposals which start as
22 concepts or thoughts or even well-developed
23 proposals are weeded out, postponed, and
24 outright denied before they get it into the

1 Warrant.

2 I just don't want -- it would be a
3 wrong understanding for voters, especially
4 new voters, at this meeting to understand
5 that we're always saying yes. The fact of
6 the matter is she's absolutely correct. We
7 usually follow the recommendations of the
8 Finance Committee. That's because the
9 Finance Committee is, by our Charter,
10 providing a service to this legislative
11 body, the Town Meeting. And it is well
12 constituted and it has been by all of the
13 Moderators under which I had the pleasure to
14 serve and be moderated by.

15 Lots of ideas of how to spend
16 money have come before the Board of
17 Selectmen and the Finance Committee and
18 various other officials over the years and
19 over this last year and have been weeded
20 out, that the proponent has been convinced
21 that this is not the right time to bring it
22 all the way to Town Meeting or that it just
23 needs more work or whatever. That's much of
24 the work of the Finance Committee and they

1 do it well.

2 Thank you.

3 MR. MODERATOR: Thank you, Mr.
4 Tirrell. Any further discussion on the
5 Motion of the Finance Committee on Article
6 3? Seeing none. It requires a majority
7 vote.

8 All those in favor of the motion
9 of the Finance Committee on Article 3,
10 please signify by saying "Aye."

11 THE AUDIENCE: Aye.

12 MR. MODERATOR: All those opposed,
13 "No."

14 THE AUDIENCE: No.

15 MR. MODERATOR: I declare the ayes
16 have it. I declare the motion passes.

17 (Motion passed.)

18 MR. MODERATOR: **ARTICLE 4** on page
19 31. I recognize George Slade from the
20 Finance Committee. Do you have a positive
21 motion on Article 4?

22 MR. GEORGE SLADE: We do, Mr.
23 Moderator.

24 MR. MODERATOR: Please state your

1 motion.

2 MR. GEORGE SLADE: We move that
3 the sum of \$889,677 be authorized to be
4 expended by the Sewer Commissioners for the
5 operation of the Sewer Department for the
6 fiscal year July 1, 2015 to June 30, 2016 as
7 follows:

8 Salaries and wages, \$181,464;
9 Expenses, \$658,213;
10 Reserve Fund, \$50,000.

11 We further move that the sum of
12 \$131,983 be transferred to the General Fund
13 to Offset Sewer Enterprise Indirect
14 Expenses, and in order to meet this
15 appropriation, we move that the sum of
16 \$1,021,660 be raised from Sewer Enterprise
17 Receipts.

18 (Seconded.)

19 MR. MODERATOR: You have the floor
20 on that motion.

21 MR. GEORGE SLADE: This is a
22 standard, yearly article to fund the sewage
23 treatment system servicing Buzzards Bay and,
24 as such, is a mechanism to make this happen.

1 The proposed budget level funds
2 the department except for minor adjustments
3 for wages and equipment.

4 The Finance Committee voted
5 unanimously 12 to 0 to recommend approval of
6 this article.

7 MR. MODERATOR: Thank you, George.
8 Any further discussion of the Motion of the
9 Finance Committee on Article 4? It requires
10 a majority vote.

11 MR. JOHN FULLER: Wait Bob.

12 MR. MODERATOR: Excuse me?

13 MR. JOHN FULLER: Okay. Sorry.

14 MR. MODERATOR: Okay. It requires
15 a majority vote. All those in favor, please
16 signify by saying "Aye."

17 THE AUDIENCE: Aye.

18 MR. MODERATOR: All those opposed,
19 "No."

20 THE AUDIENCE: No.

21 MR. PETER MEIER: I declare the
22 eyes have it. I declare the motion passes.

23 (Motion passed.)

24 MR. MODERATOR: **ARTICLE 5** on page

1 31. I recognize Jeff Perry from the Finance
2 Committee. Do you have a positive motion?

3 MR. JEFF PERRY: Yes, we do.

4 MR. MODERATOR: Please state that
5 motion.

6 MR. JEFF PERRY: We move that the
7 Town vote to appropriate any sums of money
8 received or to be received from the
9 Commonwealth of Massachusetts for the
10 purposes of this article.

11 (Seconded.)

12 MR. MODERATOR: You have the floor
13 on that motion.

14 MR. JEFF PERRY: Each year the
15 Governor's budget appropriates Chapter 90
16 funds for distribution among the cities and
17 towns in Massachusetts. This local aid is
18 earmarked for maintaining safety and
19 accessibility for roads and bridges within
20 the Commonwealth.

21 Because the dollar amount varies
22 from year to year, we must vote to allow our
23 Department of Public Works to spend the
24 appropriation at the Annual Town Meeting.

1 of \$200,000 for the purpose of this article.

2 (Seconded.)

3 MR. MODERATOR: You have the
4 floor.

5 MR. BILL SCOTTI: Each year we
6 establish a Reserve Fund that can be used at
7 the discretion of the Finance Committee to
8 cover unforeseen or emergency expenses which
9 may arise during the fiscal year.

10 For a second year in a row, due to
11 significant budget pressures, a Reserve Fund
12 is recommended at \$200,000 instead of the
13 usual \$250,000.

14 The Finance Committee voted
15 unanimously 12 to 0 to recommend approval of
16 this article.

17 MR. MODERATOR: Any further
18 discussion of the motion of the Finance
19 Committee on Article 6? Seeing none. It
20 requires a majority vote.

21 All those in favor, please signify
22 by saying "Aye."

23 THE AUDIENCE: Aye.

24 MR. MODERATOR: All those opposed,

1 "No."

2 THE AUDIENCE: No.

3 MR. MODERATOR: I declare the ayes
4 have it. I declare the motion passes.

5 (Motion passed.)

6 MR. MODERATOR: **ARTICLE 7.** I
7 recognize John Redman from the Finance
8 Committee. Do you have a positive motion?

9 MR. JOHN REDMAN: We do, Mr.
10 Moderator.

11 MR. MODERATOR: Please state that
12 motion.

13 MR. JOHN REDMAN: We move that the
14 sum of \$8,535,621 be authorized to be
15 expended for the operation of the Integrated
16 Solid Waste Management Enterprise Fund for
17 fiscal year July 1, 2014 to June 20, 2015 as
18 follows:

19 Salaries and Wages,

20 2,012,554;

21 Expenses, 5,723,067;

22 Reserve Fund, 5 million --

23 excuse me, Reserve Fund \$200,000;

24 Host Community Fee, \$600,000.

1 Operating Revenues and Expenses
2 appropriation of 10,521,985 is a decrease of
3 119,082 from the FY15 budget approved last
4 May.

5 There are contractual increases
6 for Salaries and Wages of 18,592 and
7 decreases and expenses of \$149,535.

8 The Reserve Fund is level-funded
9 at \$200,000, and the Host Community Fee paid
10 to the Town is level-funded at \$600,000.

11 The General Fund Administrative
12 Fee paid to the Town has increased \$11,861.
13 These fees cover the cost associated with
14 ISWM employee benefits as well as disposal
15 of the Town's municipal solid waste,
16 curbside pickup, and curbside recycling.

17 The Finance Committee voted
18 unanimously 12-0 to recommend approval of
19 this article.

20 MR. MODERATOR: Any further
21 discussion of the motion of the Finance
22 Committee on Article 7? Seeing none. It
23 requires a majority vote.

24 All those in favor, please signify

1 by saying "Aye."

2 THE AUDIENCE: Aye.

3 MR. MODERATOR: All those opposed,
4 no. I declare the ayes have it. I declare
5 the motion passes. I declare it was a
6 unanimous vote.

7 (Motion passed.)

8 MR. MODERATOR: **ARTICLE 8.** I
9 recognize Kathleen Legacy from the Finance
10 Committee. Do you have a positive motion?

11 MS. KATHLEEN LEGACY: Yes, Mr.
12 Moderator, we do.

13 MR. MODERATOR: Please state that
14 motion.

15 MS. KATHLEEN LEGACY: We move that
16 the Town vote under the authority of Mass.
17 General Law Chapter 44, Section 53E-1/2 to
18 establish Revolving Funds to be entitled
19 herein and to authorize the spending limits
20 for the Recreation Programs Fund in the
21 amount of \$105,000; the Shellfish
22 Propagation Fund in the amount of \$30,000;
23 the School Transportation Fund in the amount
24 of \$75,000; the Public Library Book Fund in

1 the amount of \$20,000; the Council on Aging
2 Supportive Day Fund in the amount of
3 \$100,000; the Council on Aging Program Fund
4 in the amount of \$100,000, and the Bourne
5 Veterans' Community Building Rental Fund in
6 the amount of \$10,000.

7 (Secoded.)

8 MR. MODERATOR: You have the floor
9 on that motion.

10 MS. KATHLEEN LEGACY: Revolving
11 Funds are created to allow certain
12 departments to raise specific funds to be
13 appropriated without further Town Meeting
14 action.

15 State law requires that these
16 funds be reauthorized every year. The
17 advantage of these funds is that temporary
18 activity can be paid for as they occur
19 rather than having vendors and temporary
20 employees wait until Town Meeting
21 appropriates money for them.

22 The danger in these funds is that
23 there is less accountability once the funds
24 are authorized. For this reason, we are

1 very careful as to which department's
2 activities are appropriate for this type of
3 account. And the law also provides for
4 safeguards as well.

5 These Revolving Funds are
6 described in the tables on pages 32 and 33
7 of the voter's handbook. The number of
8 Revolving Fund accounts is remaining at
9 seven this fiscal year. Spending limits for
10 five of the seven accounts remain the same
11 as last fiscal year.

12 The Revolving Fund for the
13 Recreation Program is being recommended for
14 a spending limit increase from 90,000 to
15 105, an increase of \$15,000 over last year's
16 spending limit.

17 The Council on Aging Program Fund
18 was reduced to \$80,000 last year and is
19 being put back to \$100,000 this year. If
20 approved, the total spending for all seven
21 Revolving Funds will be \$440,000.

22 For voter information and in
23 keeping with state law, the required fiscal
24 activity reports are located on page 69 of

1 the voter's handbook.

2 The Finance Committee voted
3 unaniously 12 to 0 to recommend approval of
4 this article.

5 MR. MODERATOR: Any further
6 discussion on the motion of the Finance
7 Committee on Article 8? It requires a
8 majority vote.

9 All those in favor, please signify
10 by saying "Aye."

11 THE AUDIENCE: Aye.

12 MR. MODERATOR: All those opposed,
13 no. I declare the ayes have it. I declare
14 the motion passes. I declare it was a
15 unanimous vote.

16 (Motion passed.)

17 MR. MODERATOR: **ARTICLE 9.** I
18 recognize Mary Jane Mastrangelo from the
19 Finance Committee. Do you have a positive
20 motion on Article 9?

21 MS. MARY JANE MASTRANGELO: Yes,
22 we do.

23 MR. MODERATOR: Please state that
24 motion.

1 MS. MARY JANE MASTRANGELO: We
2 move that the Town vote to raise and
3 appropriate the sum of \$4,669,700 for the
4 Capital Outlay Projects listed in the
5 voter's handbook on pages 33 to 34, and to
6 meet this appropriation, we move to transfer
7 the sum of \$1,500,000 from ISWM Available
8 Funds; \$50,000 from Sewer Retained Earnings;
9 \$20,000 from ISWM Retained Earnings; 263,000
10 from Waterways Improvement Fund, and
11 \$369,800 from Free Cash.

12 We further move to authorize the
13 Town Treasurer with the approval of the
14 Board of Selectmen to borrow the sum of
15 \$2,466,900 under and pursuant to Chapter 44,
16 Sections 7(6), 7(9), 7(28), 7(29), and 7(31)
17 of the General Laws as amended and
18 supplemented or any other enabling authority
19 and to issue bonds or notes of the Town
20 therefore.

21 (Seconded.)

22 MR. MODERATOR: You have the floor
23 on your motion.

24 MS. MARY JANE MASTRANGELO: This

1 article requests the funding for the FY16
2 Capital Improvement Plan recommendations of
3 the Capital Outlay Committee. The items
4 recommended in this article are those which
5 have been deemed to have the highest
6 priority.

7 The Capital Improvement budget is
8 in Appendix B on pages 63 to 64 of the
9 handbook and the 5-year Capital Outlay
10 Program is on pages 65 through 67 of the
11 handbook.

12 This year's Capital Improvement
13 Plan includes town and school depart -- Town
14 Capital Expenditures of \$1,604,700; School
15 Department Capital Expenditures of \$520,000;
16 ISWM Capital Improvements of \$2,425,000, and
17 Sewer Capital Improvements of \$120,000.

18 The Capital Outlay Committee has
19 been working with department heads to
20 identify priorities and to establish a
21 replacement schedule for equipment.

22 We would like to commend our
23 department heads for their ongoing efforts
24 to seek grant funding and reduce costs to

1 the Town.

2 The Finance Committee voted
3 unanimately 12 to 0 to support this article.

4 MS. MICHELE FORD: It's 34 and 35.

5 MS. MARY JANE MASTRANGELO: Pages
6 34 to 35.

7 MR. MODERATOR: In the main motion
8 they had the wrong pages; its 34 and 35, not
9 33 and 34.

10 MS. MARY JANE MASTRANGELO: Okay.

11 MR. MODERATOR: Any further
12 discussion? Because this article has
13 borrowing, it requires a two-thirds vote.
14 I'll try for a unanimous vote. If not,
15 we'll take a count.

16 All those in favor of the motion
17 of the Finance Committee on Article 9,
18 please signify by saying "Aye."

19 THE AUDIENCE: Aye.

20 MR. MODERATOR: All those opposed
21 "No."

22 THE AUDIENCE: No.

23 MR. MODERATOR: Tellers, please
24 come forward.

1 (Tellers coming forward.)

2 MR. MODERATOR: All those in favor
3 of the motion of the Finance Committee on
4 Article 9, please stand. Tellers, take a
5 count.

6 (Tellers' counting.)

7 MR. MODERATOR: All those opposed
8 to the motion of the Finance Committee on
9 Article 9, please stand. Tellers, take a
10 count.

11 (Tellers' counting.)

12 MR. MODERATOR: A hundred and 34
13 positive votes were required for a two-
14 thirds vote. You have voted "Yes" 191; "No"
15 10. I declare the motion passes. I declare
16 it passed by more than a two-thirds vote.

17 (Motion passed.)

18 MR. MODERATOR: Okay. That
19 finishes the essential articles. Now we go
20 to the lottery.

21 **ARTICLE 14.** It's on page 38 of
22 your handbook. I recognize Rich Lavoie from
23 the Finance Committee. Do you have a
24 positive motion on Article 14?

1 MR. RICHARD LAVOIE: Yes, we do,
2 Mr. Moderator

3 MR. MODERATOR: Please state that
4 motion.

5 MR. RICHARD LAVOIE: We move that
6 the town vote upon recommendation of the
7 Community Preservation Committee to
8 appropriate the sum of \$350,000 for Phase 1
9 of a multiphase project to upgrade and
10 restore the town-owned park located on Main
11 Street in Buzzards Bay, and to meet this
12 appropriation to transfer \$350,000 from the
13 estimated fiscal year 2016 Open Space
14 Reserves.

15 (Secoded.)

16 MR. MODERATOR: You have the floor
17 on that motion.

18 MR. RICHARD LAVOIE: Passage of
19 this article will allow necessary funding in
20 order to initiate design survey and other
21 services that will eventually lead to
22 significant improvements to the town-owned
23 park.

24 Also included are the initial

1 electrical improvements. Significant
2 community involvement and input have already
3 been initiated. All of this could lead to a
4 park and be a gateway for our Town and
5 provide many varied great recreational
6 opportunities for citizens and visitors to
7 our Town.

8 Passage of this article was slow
9 -- show strong community support and could
10 lead to funding from other sources.

11 The Finance Committee voted
12 unanimously 12 to 0 to recommend approval of
13 this article.

14 MR. MODERATOR: Thank you. Does
15 the Community Preservation Committee
16 recommend this article?

17 MR. BARRY JOHNSON: We do.

18 MR. MODERATOR: Mr. Johnson states
19 that they do. Okay. Any further discussion
20 on the Finance Committee's motion on Article
21 14? It requires a majority vote.

22 All those in favor, please signify
23 by saying "Aye."

24 THE AUDIENCE: Aye.

1 MR. MODERATOR: All opposed, "No."

2 THE AUDIENCE: No.

3 MR. MODERATOR: I declare the ayes
4 have it. I declare the motion passes.

5 (Motion passed.)

6 MR. MODERATOR: **ARTICLE 12** on page
7 36. I recognize Rich Lavoie again. Do you
8 have a positive motion on Article 12?

9 MR. RICHARD LAVOIE: Yes, Mr.
10 Moderator, we do.

11 MR. MODERATOR: Please state that
12 motion.

13 MR. RICHARD LAVOIE: We move that
14 the Town vote to raise and appropriate and
15 reserve the sum of \$662,924 for the
16 Community Preservation Fund projects and
17 Special Purposes Reserves listed in the
18 Community Preservation Fund Committee Report
19 as printed in the voter's handbook.

20 And to meet this appropriation and
21 reserve, to appropriate the sum of \$491,039
22 from the fiscal year 2016 estimated CPA
23 Revenues of \$161,256 from Community Housing
24 Reserves, and transfer the sum of \$10,629

1 from the Community Preservation Fund
2 Undesignated Fund Balance.

3 (Seconded.)

4 MR. MODERATOR: You have the floor
5 on that motion.

6 MR. RICHARD LAVOIE: Passage of
7 this article will allow for funding of a
8 number of important community initiatives
9 including affordable housing, fire safety at
10 one of our elderly housing complexes,
11 improvements to the athletic facility at the
12 high school, and needed improvements at
13 town-owned Buzzards Bay Rail Road station.

14 The Finance Committee voted
15 unanimously 12 to 0 to recommend approval of
16 this article.

17 MR. MODERATOR: Any further
18 discussion -- oh, first, I have to ask, has
19 the CPC committee approved this?

20 MR. BARRY JOHNSON: Yes, we have.

21 MR. MODERATOR: Okay. Any further
22 discussion on Article 12? Seeing none. It
23 requires a majority vote.

24 All those in favor please signify

1 by saying "Aye."

2 THE AUDIENCE: Aye.

3 MR. MODERATOR: All those opposed,
4 "No."

5 THE AUDIENCE: No.

6 MR. MODERATOR: I declare the ayes
7 have it. I declare the motion passes.

8 (Motion passed.)

9 MR. MODERATOR: **ARTICLE 11**, page
10 36. Again, I recognize Rich Lavoie from the
11 Finance Committee. Do you have a positive
12 motion?

13 MR. RICH LAVOIE: Yes, we do, Mr.
14 Moderator

15 MR. MODERATOR: Please state your
16 motion.

17 MR. RICHARD LAVOIE: We move that
18 the Town vote upon recommendation of the
19 Community Preservation Committee to
20 appropriate the sum of \$226,300 for the
21 purpose of this article, and to meet this
22 appropriation to transfer \$62,465 from the
23 fiscal year 2016 estimated Historic Revenues
24 and \$163,835 from the Community Preservation

1 Fund Undesignated Fund Balance.

2 (Seconded.)

3 MR. MODERATOR: You have the floor
4 on your motion.

5 MR. RICHARD LAVOIE: This is the
6 second round of CPA funding for the Hoxie
7 School. Initial funding was provided at
8 last year's Town Meeting. Passage of this
9 article will allow for the initiation of key
10 infrastructure improvements at the Hoxie
11 Center.

12 It also includes \$20,000 of
13 funding to allow for the proper design
14 implementation and oversight of these
15 improvements.

16 The Finance Committee voted
17 unanimously 12 to 0 to recommend approval of
18 this article.

19 MR. MODERATOR: Thank you. Does
20 the CPC Committee recommend this article and
21 appropriation?

22 MR. BARRY JOHNSON: Yes, we do.

23 MR. MODERATOR: Thank you.

24 Any further discussion on the motion on

1 Article 11? Seeing none. This requires a
2 majority vote.

3 All those in favor, please signify
4 by saying "Aye."

5 THE AUDIENCE: Aye.

6 MR. MODERATOR: All those opposed,
7 "No."

8 THE AUDIENCE: No.

9 MR. MODERATOR: I declare the ayes
10 have it. I declare the motion passes.

11 (Motion passed.)

12 MR. MODERATOR: **ARTICLE 10.** I
13 recognize Christine Crane from the Finance
14 Committee. Do you have a positive motion?

15 MS. CHRIS CRANE: Yes, Mr.
16 Moderator, I do.

17 MR. MODERATOR: Please state that
18 motion.

19 MS. CHRIS CRANE: As stated in the
20 Warrant, this article gives the Town
21 committees an opportunity to submit a report
22 for Town Meeting.

23 I believe that -- no -- oh, the
24 motion.

1 MR. MODERATOR: You've got to make
2 your motion first.

3 MS. CHRIS CRANE: We move the Town
4 so vote.

5 MR. MODERATOR: Thank you.

6 (Secoded.)

7 MR. MODERATOR: Now you have the
8 floor on that motion.

9 MS. CHRIS CRANE: That can be
10 ignored. This gives the body a chance to
11 listen to reports, and I believe Mr. Mealy
12 has a report from the Financial Working
13 Group.

14 MR. MODERATOR: I recognize Steve
15 Mealy, a Selectman.

16 MR. STEVEN MEALY: Thank you, Mr.
17 Moderator. Good evening, ladies and
18 gentlemen. My name is Stephen Mealy from
19 Sagamore Beach, and I'm a member of the
20 Finance Project Working Group.

21 In May of 2014 of last year, the
22 Town Administrator established a new working
23 group at the request of your Board of
24 Selectmen. This new working group was to

1 bring together members of the Board of
2 Selectmen, the Finance Committee and School
3 Committee to review and refine the Town's
4 one-year and five-year budget plan.

5 The Town Administrator's Finance
6 Project Working Group consisted of two
7 members from the Board of Selectmen, two
8 members of the School Committee, and three
9 members of the Finance Committee.

10 As reported at the Special Town
11 Meeting in October, this approach was added
12 to add a second set of eyes to the Town
13 budget, included the school committee
14 members in a lot of very different forum at
15 which these residents and town officials
16 could discuss, learn, review, and form a
17 consensus to then report back to the
18 respective boards.

19 The group used the following
20 guiding principles. The group is an
21 advisory and exploratory. Recommendations
22 will be made to the Town Administrator, the
23 Board of Selectmen, the Finance Committee
24 and the School Committee. There is no

1 Chairman, rather a facilitator is chosen for
2 each meeting to undertake the role of the
3 Chair, making each and every member
4 responsible and equal. As a group, we may
5 ask for assistance and expertise from any
6 staff as necessary. And we do not duplicate
7 the efforts undertaken by other boards or
8 committees.

9 This year's efforts of the
10 planning group were to undertake and review
11 and look further into the future.
12 Additionally, we are to make recommendations
13 on the question of if and when an override
14 question might be requested and for what
15 amount to sustain our town's operations.

16 Members from the Town-side and the
17 school-side of the budget are working
18 together discussing each other's needs,
19 challenges, and making recommendations to
20 the Town Administrator and to the School
21 superintendent. It is a means to supplement
22 the current budgeting process with improved
23 communications and a better understanding.

24 The group's objectives included a

1 standardization of our vocabulary, as both
2 sides of the canal, the schools and the
3 Town, operates with their own means of
4 communications. We worked many weeks to
5 learn the differences and bring all to the
6 same level.

7 We looked at different levels of
8 the budget, establishing priorities. We
9 reviewed contractual constraints and
10 contacts, excuse me, contracts for current
11 and fiscal (sic) years. We reviewed a five-
12 year outlook for major projects, such as the
13 elementary school and the police station
14 which come to mind as immediate projects
15 before our town.

16 We identified project strategies
17 for the upcoming years for '15 and '16 and
18 into the next five years, fiscal year '16
19 through '20. We organized a structure
20 analysis to allow others to undertake the
21 similar in-depth analysis in the future.
22 And we've initiated a review of other
23 similar sized towns in the Commonwealth on
24 their methods and budget processes in

1 setting priorities and increasing revenues.
2 Since May, we've completed the
3 following ground work for the group. We've
4 established a financial calendar meeting the
5 requirements of our Charter, the
6 Commonwealth's Department of Revenue, and
7 our own departments. We reviewed the
8 history and the current bond rating, which
9 is now excellent, currently at AA+, and what
10 affect this rating and how our financial
11 policies have contributed to our current
12 outstanding rate.

13 We reviewed financial policies and
14 discussed improvements and effects of the
15 changes that were proposed.

16 We reviewed how receipts and
17 payments are made to and from the
18 Commonwealth to the Town and that reflected
19 in the Town's Cherry Sheet and what effect
20 they'd have on our budget.

21 We reviewed and validated
22 assumptions and constraints that are
23 impacting our current and future situation
24 of Free Cash, our Capitalization

1 Stabilization, our General Stabilization
2 Fund, and our Reserve Fund.

3 We've completed an analysis of the
4 Sources and Uses and a Long-Term Financial
5 Plan that's printed in your handbook.

6 We reviewed the Town's full-time
7 equivalent employees and found that the
8 number of Town and school employees in 2016
9 will be about the same or slightly less than
10 it was in 2011.

11 We have discussed community
12 outreach; how to provide you, our citizens,
13 the results of our findings to enable
14 feedback to the town managers and to enable
15 voters to use the information for decision-
16 making at future Town Meetings.

17 We recommended the Town adopt a
18 Visual Budget model that will make financial
19 information more available and easier to use
20 to our taxpayers on our website.

21 We've recommended that the Town
22 adopt the Priority Based Budgeting model to
23 help us make some of the tough financial
24 decision we will face in the upcoming years.

1 As we complete our year's work and
2 now find ourselves at what we thought was
3 going to be the finishing line, i.e., this
4 Town Meeting.

5 The challenge before the group is
6 addressing how to reduce the annual deuce --
7 sorry -- the annual use of our Free Cash to
8 balance our budgets. Although this has
9 worked successfully since 2005, this year as
10 we've heard, we have exceeded the adopted
11 policy by dipping into our savings accounts
12 too deeply to balance our budget.

13 We are recommending a Proposition
14 2-1/2 Override ballot question this fall in
15 the amount of approximately 2 to \$3 million.
16 If this override should fail, we are
17 recommending that the Town Budget be reduced
18 immediately following the Town election.
19 This is a similar approach that was taken in
20 2005, the last time that we held a general
21 Override of Proposition 2-1/2.

22 The Committee will continue its
23 work into the summer and may be used to
24 develop the Override and what affects may be

1 made as a result of reducing the budget
2 should the question fail.

3 The current members of the project
4 group are Peter Meier and myself from the
5 Board of Selectmen, Mary Jane Mastrangelo,
6 Kathleen LeGacy and Rich Lavoie of the
7 Finance Committee, Matt Stuck and Chris
8 Hyldborg for the School Committee.

9 On behalf of the members of the
10 working group, we would like to extend our
11 thanks to the Town Administrator, Mr. Thomas
12 Guerino and Financial Director Linda
13 Marzelli, and School Superintendent Steven
14 Lamarche for the support and latitude given
15 to us as members through the year.

16 Thank you, Mr. Moderator.

17 MR. MODERATOR: Thank you. I
18 neglected to take a vote, so you're going to
19 have to do it all over again. (Laughter.)

20 All those in favor of the motion
21 of the Finance Committee on Article 10,
22 please signify by saying "Aye."

23 THE AUDIENCE: Aye.

24 MR. MODERATOR: All those opposed,

1 "No."

2 THE AUDIENCE: No. (Laughter.)

3 MR. MODERATOR: I declare the ayes
4 have it. I declare the motion passes.

5 (Motion passed.)

6 MR. MODERATOR: Are there any
7 other reports? Seeing none. Thank you.

8 **ARTICLE 15.** I recognize Michele
9 Ford from the Finance Committee. Do you
10 have a positive motion?

11 MS. MICHELE FORD: Yes, we do.

12 MR. MODERATOR: Please state your
13 motion.

14 MS. MICHELE FORD: We move the
15 Town vote to appropriate the sum of \$55,000
16 to commence a program of Priority Based
17 Budgeting, and to meet this appropriation to
18 transfer the sum of \$55,000 from Free Cash.

19 (Secoded.)

20 MR. MODERATOR: You have the floor
21 on that motion.

22 MS. MICHELE FORD: The Town
23 Administrator, the Finance Committee, the
24 Board of Selectmen reviewed an innovative

1 approach to government budgets. It's called
2 "Priority Based Budgeting." This is a set
3 of technical and advisory services that can
4 help any local government organization,
5 address its fiscal realities in the short-
6 term, the fiscal health, and long-term
7 fiscal wellness.

8 The Center for Priority Based
9 Budgeting has developed the fiscal health
10 and wellness process to help cities,
11 counties, and school districts to find
12 answers to such questions as, "How do we
13 best address our budget crisis? How can we
14 spend within our means? How do we allocate
15 scarce resources to top priority programs?
16 How can we link the budget with our
17 strategic goals and objectives and with
18 performance measures? How does our
19 organization head down a path of long-term
20 financial sustainability?"

21 This article, if approved, will
22 engage the services for the Center for
23 Priority Based Budgeting for three years.
24 Given the issues facing the Town in the

1 budget that was under consideration and
2 voted this evening in the comments that you
3 just heard, on behalf of the Financial
4 Planning Working Group, the need for this
5 tool is immediate. It addresses the very
6 issues we've been bringing forward to you.

7 The Finance Committee voted 12 to
8 0 to recommend approval of this article.

9 MR. MODERATOR: Thank you,
10 Michele. Any further discussion on the
11 motion on Article 15? Seeing none. It
12 requires a majority vote.

13 All those in favor, please say
14 "Aye."

15 THE AUDIENCE: Aye.

16 MR. MODERATOR: All those opposed,
17 "No."

18 THE AUDIENCE: No.

19 MR. MODERATOR: I declare the ayes
20 have it. I declare the motion passes.

21 (Motion passed.)

22 MR. MODERATOR: **ARTICLE 20**, page
23 42. I recognize George Slade. Does the
24 Finance Committee have a positive motion on

1 Article 20?

2 MR. GEORGE SLADE: We do not.

3 MR. MODERATOR: Is there a
4 positive motion from the floor? I recognize
5 Selectmen Linda Zuern. I move that we
6 approve this article.

7 MR. MODERATOR: Move the Town so
8 vote?

9 Ms. ZUERN: Yes.

10 MR. MODERATOR: Thank you.

11 Ms. ZUERN: Sorry.

12 MR. MODERATOR: That's all right.
13 You have the floor -- oh, is there a second?

14 (Seconded.)

15 MR. MODERATOR: I have a second.
16 You have the floor on your motion.

17 Ms. ZUERN: The reason this
18 Article is in the Warrant is because after
19 we had the incident of going to the Board of
20 Appeals with an appeal of the Building
21 Inspector's decision, on the way out Lee
22 Berger, who is the Chairman of the Board of
23 Appeals, said that we really should have
24 something in the bylaw that would make it

1 very clear that we could not change any
2 residential lot to a commercial lot.

3 So that's why this is in the Town
4 Warrant. The first part that's in the
5 Warrant we're not deleting. The motion that
6 we would be voting on is I move that the
7 Town vote to amend Section 1233, C 4. of the
8 town of Bourne Zoning Bylaw by adding the
9 following language:

10 "However, the Planning Board may
11 not approve any plan that allows any use in
12 a residential zone other than those allowed
13 under Section 220 (sic)."

14 This was actually written by Lee
15 Berger. I brought it to the Board of
16 Selectmen to submit this article in the Town
17 Warrant. I would just make sure that in the
18 future no residential lot or use could be
19 changed without -- it just wouldn't be able
20 to be changed into a commercial use.

21 So I'm asking for your support on
22 this vote. Thank you.

23 MR. MODERATOR: It's a motion.
24 You need to sign it and give it to us,

1 please.

2 Does the Finance Committee have a
3 report on this Article? I said finance --
4 I'm sorry; Planning Board. Thank you. The
5 Planning Board has a report.

6 MR. FARRELL: We know what you
7 meant, Mr. Moderator.

8 MR. MODERATOR: I know. Chris
9 Farrell, Chairman of the Planning Board.

10 MR. FARRELL: Thank you, Mr.
11 Moderator. The Planning Board held a Public
12 Hearing at the Bourne Community Building 7
13 p.m. April 23. It was advertised in the
14 Bourne Courier on April 2 and 9th of 2015.

15 The following members of the
16 Planning Board were present: Christopher
17 Farrell, Daniel Doucette, John Howarth,
18 Louis Gallo, Daniel Chauvin, Vincent
19 Michienzi. There were at least 40 people
20 from the public present.

21 After discussion, the Board voted
22 unanimously not to recommend this article
23 for a change to the Zoning Bylaw.

24 MR. MODERATOR: Thank you, Mr.

1 Farrell. Any discussion on the motion of --
2 motion made from the floor on this article
3 by Linda Zuern? Joe Agrillo.

4 MR. JOSEPH AGRILLO: Joe Agrillo.
5 Thank you, very much. Can you hear me all
6 right?

7 THE AUDIENCE: Fine. Yes.

8 MR. JOSEPH AGRILLO: This here
9 article I studied them all pretty much. All
10 I see here in this article here is putting a
11 load of work on the people that give all
12 their time now very generously.

13 I, personally, feel we got along
14 many years as we've been going and why
15 change a good thing? So the way I read it,
16 the way I decided it in my dim view here to
17 pass it would be dim. I feel that we should
18 let these people on these boards give of
19 themselves like they've been doing. Why put
20 another workload on them?

21 So with your support, I recommend
22 we defeat this article. Thank you.

23 MR. MODERATOR: Thank you. I
24 recognize George Slade from the Finance

1 Committee for their position on this
2 article.

3 MR. GEORGE SLADE: Our motion was
4 that we move the Town indefinitely postpone
5 this article. The reasoning while inserting
6 a new check and balance on the Planning
7 Board may have merit, the Zoning Bylaws are
8 quite complex and as such could create the
9 possibility of an unintended consequence.

10 The Planning Board has reviewed
11 the original version of this motion and
12 reacted unfavorably. The motion after being
13 reviewed by Town Counsel was changed late
14 last week. Without the proper time for
15 vetting, we feel that this article should be
16 reconsidered at a later time.

17 The Finance Committee voted 10-0
18 with one abstention to recommend indefinite
19 postponement of this article.

20 MR. MODERATOR: Okay. We have a
21 main motion, so we can't entertain another
22 motion -- another main motion. So,
23 essentially, the Finance Committee is asking
24 you to vote no on the motion; is that

1 correct?

2 MR. GEORGE SLADE: Correct.

3 MR. MODERATOR: Okay. Any further
4 discussion on Article 20? Linda.

5 Ms. ZUERN: Mr. Moderator, I
6 withdraw my motion.

7 MR. MODERATOR: Who made the
8 second; Jerry (sic)? Do you withdraw your
9 second?

10 MALE VOICE: (Inaudible).

11 MR. MODERATOR: Okay. Main motion
12 has been withdrawn by the maker and the
13 second.

14 So I'll entertain the Finance
15 Committee's motion.

16 MR. GEORGE SLADE: The motion was
17 we move that the Town indefinitely postpone
18 this article.

19 (Seconded.)

20 MR. MODERATOR: That's fine.
21 That's fine. I still need your motion, and
22 I have a second.

23 (Seconded.)

24 MR. MODERATOR: So now you're

1 voting to indefinitely postpone the article
2 which only requires a majority vote. It
3 would have required a two-thirds vote to
4 pass the original motion.

5 So we're voting to indefinitely
6 postpone the article. Any further
7 discussion on that motion? Seeing none.

8 All those in favor, please say
9 "Aye."

10 THE AUDIENCE: Aye.

11 MR. MODERATOR: All those opposed,
12 "No."

13 THE AUDIENCE: No.

14 MR. MODERATOR: I declare the ayes
15 have it. I declare the motion passes.

16 (Motion passed.)

17 MR. MODERATOR: **ARTICLE 18** on page
18 42 of your handbook. I recognize Brian
19 LeMée from the Finance Committee. Do you
20 have a positive motion?

21 MR. BRIAN LEMÉE: Yes, we do.

22 MR. MODERATOR: Please state that
23 motion.

24 MR. BRIAN LEMÉE: We move the Town

1 vote to appropriate the sum of \$20,091.11
2 for the purpose of accepting proceeds from
3 the Insurance Recovery Fund for the loss at
4 the Community Building, and to transfer that
5 amount, 20,091.11 from the Insurance
6 Recovery Fund for the Facilities Maintenance
7 Expenses.

8 (Seconded.)

9 MR. MODERATOR: You have the floor
10 on your motion.

11 MR. BRIAN LEMÉE: The comments are
12 as follows. This article concerns insurance
13 proceeds that were received for water damage
14 at the Bourne Community Building in the
15 middle of February 2015. Since the amount
16 received is over 20,000, Town rules require
17 that a vote at Town Meeting approve the
18 transfer of this amount to Facilities
19 Maintenance Expenses.

20 The Finance Committee has voted
21 unanimously 12 to 0 to recommend approval of
22 this article.

23 MR. MODERATOR: Thank you. Is
24 there any discussion on the motion of the

1 Finance Committee on Article 18? Joe
2 Agrillo.

3 MR. JOSEPH AGRILLO: Just a
4 question on this here, accepting money from
5 the insurance company. Is that on the
6 damages from water leaks and so on and so
7 forth?

8 If so, what liability lies with
9 the people that did the water, you know,
10 that put on the roof, built the building? I
11 think it's been an ongoing problem there,
12 and I think we're kind of lax on moving
13 forward in claiming some of the resources
14 from the person that built the building, the
15 person who redid the roof; whatever. This
16 is where we should go and leave the
17 insurance companies out of it.

18 MR. TOM GUERINO: Mr. Moderator,
19 this wasn't so much of a roof issue as it
20 was an insulation issue on the heads of the
21 fire suppression devices froze or cracked
22 and leaked.

23 In regards to going after the
24 company, the first several years after the

1 building was erected, the town did, in fact,
2 take aggressive actions to go after the
3 company that built the building.
4 Unfortunately, they went out of business.

5 Town Counsel and I actually worked
6 hard with the bonding company at the time
7 that we had started to have problems with
8 the building. The insurance receipts on
9 this were we need to be able to take those
10 so we can continue to finish fixing the
11 building. We fixed it. It came out of a
12 budget; we need to replenish that budget.

13 MR. MODERATOR: Thank you. Any
14 further discussion? Seeing none. It
15 requires a majority vote.

16 All those in favor, please say
17 "Aye."

18 THE AUDIENCE: Aye.

19 MR. MODERATOR: All opposed, "No."
20 I declare the ayes have it. I declare the
21 motion passes. I declare it was a unanimous
22 vote.

23 (Motion passed.)

24 MR. MODERATOR: **ARTICLE 17** on page

1 41. I recognize Mary Jane Mastrangelo from
2 the Finance Committee. Do you have a
3 positive motion?

4 MS. MARY JANE MASTRANGELO: Yes,
5 we do.

6 MR. MODERATOR: Please state your
7 motion.

8 MS. MARY JANE MASTRANGELO: We
9 move that the Town vote to transfer any sums
10 of money received from the ISWM Host
11 Community Fees in excess of \$600,000 in
12 FY2016 into a fund entitled "Capital
13 Stabilization Fund."

14 (Seconded.)

15 MR. MODERATOR: You have the
16 floor.

17 MS. MARY JANE MASTRANGELO:
18 Passage of this article will allow any Host
19 Community Fees generated by ISWM in the
20 upcoming year, which are in excess of the
21 \$600,000 budgeted to be added to the Capital
22 Stabilization Fund that was established at
23 the 2007 Annual Town Meeting.

24 The current balance in the fund is

1 \$35,636. After \$850,000 from this fund was
2 used to help pay the cost of the DPW
3 facility. Monies accumulated in the fund
4 will help defray the cost of future capital
5 projects approved by the Town.

6 The Finance Committee voted
7 unanimously 12 to 0 to recommend approval of
8 this article.

9 MR. MODERATOR: Because this is
10 transferring funds into a Stabilization
11 Fund, it requires a two-thirds vote. So if
12 there's no discussion, I'll put it to a
13 voice vote for a unanimous vote. If not,
14 we'll take a count.

15 All those in favor of the motion
16 of the Finance Committee on Article 17,
17 please say, "Aye."

18 THE AUDIENCE: Aye.

19 MR. MODERATOR: All opposed, "No."

20 THE AUDIENCE: No.

21 MR. MODERATOR: I wish my hearing
22 wasn't as good as it is. (Laughter.)
23 Tellers, please come forward.

24 All those in favor of the motion

1 of the Finance Committee on Article 17,
2 please stand. Tellers, take a count.

3 (Tellers' counting.)

4 MR. MODERATOR: All those opposed,
5 please stand. Tellers, take a count.

6 (Tellers' counting.)

7 MR. MODERATOR: A hundred and
8 seven positive votes were needed for a two-
9 thirds vote. You voted "Yes" 160; "No" 1.
10 I declare the motion passes. I declare it
11 passed by more than a two-thirds vote.

12 (Motion passed.)

13 MR. MODERATOR: **ARTICLE 16** on page
14 39. I recognize George Slade from the
15 Finance Committee. Do you have a positive
16 motion?

17 MR. GEORGE SLADE: We do, Mr.
18 Moderator.

19 MR. MODERATOR: Please state your
20 motion.

21 MR. GEORGE SLADE: We move that
22 the Town vote to amend the Town of Bourne
23 Bylaws, Article 2.5 Council on Aging, by
24 deleting in its entirety and inserting a new

1 Article 2.5 Council on Aging as printed in
2 the Town Meeting Warrant or act anything in
3 relation thereto.

4 (Seconded.)

5 MR. MODERATOR: You don't need
6 that language in the motion, "Or act
7 anything in relation thereto." Just the
8 article.

9 MR. GEORGE SLADE: Okay.

10 MR. MODERATOR: Future reference.
11 You have the floor.

12 MR. GEORGE SLADE: Passage of this
13 article will replace the existing 2.5 of the
14 Town Bylaws. The proposed version
15 strengthens the Bylaw and brings it in line
16 with the Town Charter.

17 Further, it addresses the Town's
18 mission and purpose as well as membership
19 and meeting procedures, outlines officers'
20 duties and succession, and includes a
21 provision for amendments. It also clarifies
22 the lines of reporting responsibility.

23 The Finance Committee voted 12 to
24 0 to recommend approval of this article.

1 MR. MODERATOR: Any further
2 discussion of the motion of the Finance
3 Committee on Article 16? This is a Town
4 Bylaw amendment. It only requires a
5 majority vote.

6 On the motion of the Finance
7 Committee, all those in favor, please
8 signify by saying "Aye."

9 THE AUDIENCE: Aye.

10 MR. MODERATOR: All those opposed,
11 "No." I declare the ayes have it. I
12 declare the motion passes. I declare it was
13 a unanimous vote.

14 (Motion passed.)

15 MR. MODERATOR: **ARTICLE 13.** I
16 recognize Bill Towne of the Finance
17 Committee. Do you have a positive motion?

18 DR. BILL TOWNE: Yes, I do, Mr.
19 Moderator.

20 MR. MODERATOR: Please state your
21 motion.

22 DR. BILL TOWNE: We move the Town
23 vote to appropriate from the Community
24 Preservation Undesignated Fund Balance, upon

1 the recommendation of the Community
2 Preservation Committee the sum of \$50,000
3 for the purpose of the administrative and
4 operating expenses of the Community
5 Preservation Committee.

6 (Secoded.)

7 MR. MODERATOR: You have the
8 floor.

9 DR. BILL TOWNE: Thank you. This
10 article comes before the Annual Town Meeting
11 each year to provide funding from the CPA
12 Fund for the administrative support that the
13 CPA Committee needs in order to evaluate and
14 to coordinate the many proposals and
15 projects that come before the committee.

16 The Finance Committee voted
17 unanimously 12 to 0 to recommend approval of
18 this article.

19 MR. MODERATOR: Does the CPC
20 Committee recommend approval of this
21 article, Mr. Johnson?

22 MR. BARRY JOHNSON: Yes, we do.

23 MR. MODERATOR: Thank you. Any
24 further discussion of the motion of the

1 Finance Committee on Article 13? Seeing
2 none.

3 All those in favor, please signify
4 by saying "Aye."

5 THE AUDIENCE: Aye.

6 MR. MODERATOR: All those opposed,
7 "No." I declare the ayes have it. I
8 declare the motion passes. I declare it was
9 a unanimous vote.

10 (Motion passed.)

11 MR. MODERATOR: Last one. **ARTICLE**
12 **19.** Judy Conron from the Finance Committee,
13 do you have a positive motion?

14 MS. JUDITH CONRON: Yes, we do.

15 MR. MODERATOR: Please state that
16 motion.

17 MS. JUDITH CONRON: We move that
18 the Town vote to appropriate the sum of
19 \$18,500 for wastewater needs in Buzzards
20 Bay, and to meet this appropriation to
21 transfer the sum of 18,500 from Free Cash.

22 (Seconded.)

23 MR. MODERATOR: You have the floor
24 on that motion.

1 MS JUDITH CONRON: The money in
2 this article will be primarily used to pay
3 our Wastewater Project Coordinator to start
4 the implementation of \$100,000 -- 100,000
5 gallons per day packaged treatment plant for
6 Buzzards Bay.

7 The Wastewater Advisory Committee
8 and the Board of Sewer Commissioners have
9 approved this plan.

10 The completion of this project
11 will give the Town the ability to accept new
12 commercial and residential projects in
13 Buzzards Bay. This will mean increased tax
14 revenue for the Town.

15 Our project coordinator has worked
16 for the committee since the beginning of
17 this plan. He works at a modest
18 compensation of \$40 an hour. We get this
19 rate because he is a Bourne resident. His
20 going rate for other projects could be up to
21 \$150 an hour. This article will fund his
22 position for 12 months.

23 Before we hired a coordinator,
24 several studies were completed on wastewater

1 but no action was ever taken to increase
2 wastewater capacity. With his guidance and
3 research and organizational skills, we have
4 learned it is possible to have a package
5 treatment plant in Buzzards Bay and that
6 there are grants and loans available to help
7 fund the project.

8 The Finance Committee unanimously
9 approved this article.

10 MR. MODERATOR: Thank you. Any
11 further discussion on the motion of the
12 Finance Committee? Mr. Agrillo.

13 MR. JOSEPH AGRILLO: Just a simple
14 question. What needs/material do they need
15 in Buzzards Bay for wastewater? What do
16 they do with the material? What kind of
17 material is it? That's all. What kind of
18 material are they using? I'm curious.

19 MS. JUDITH CONRON: I'm not clear
20 what --

21 MR. MODERATOR: We don't know what
22 you mean by your question.

23 MS. JUDITH CONRON: I don't know
24 what you mean.

1 MR. MODERATOR: No one understands
2 your question. It's wastewater treatment
3 plant.

4 MR. JOSEPH AGRILLO: But it said
5 "material." What are they -- that's in
6 there. It says "material."

7 MS. JUDITH CONRON: I don't see
8 "material" in there?

9 MR. JOSEPH AGRILLO: Am I right?

10 MS. JUDITH CONRON: No.

11 MR. MODERATOR: The motion does
12 not say "materials."

13 MR. JOSEPH AGRILLO: I'm just
14 curious what they needed for material and it
15 says "material."

16 MR. MODERATOR: Well, it doesn't
17 matter because the motion doesn't include
18 that word and the motion governs. You're
19 voting on the motion not what's printed in
20 the book.

21 MS. JUDITH CONRON: Oh, okay.

22 MR. MODERATOR: On that motion --
23 first of all, I want to thank you, all, for
24 your attendance and your attentiveness, both

1 of which I'm very proud and thank you for a
2 job well done.

3 On the motion of the Finance
4 Committee, all those in favor, please
5 signify by saying "Aye."

6 THE AUDIENCE: Aye.

7 MR. MODERATOR: All those opposed,
8 "No."

9 THE AUDIENCE: No.

10 MR. MODERATOR: I declare the ayes
11 have it. I declare the motion passes.

12 (Motion passed.)

13 MR. MODERATOR: I will at this
14 time entertain a motion to dissolve this
15 Annual Town Meeting.

16 (So moved.)

17 (Seconded.)

18 MR. MODERATOR: I have a motion
19 and a second. All those in favor, please
20 say "Aye."

21 THE AUDIENCE: Aye.

22 MR. MODERATOR: All those opposed,
23 "No." The ayes have it. The motion passes.
24 It was a unanimous vote.

1
2
3
4
5

(Motion passed.)

MR. MODERATOR: Thank you.

(Whereupon, the Annual
Town Meeting concluded at
9:19 p.m.)

C E R T I F I C A T E

COMMONWEALTH OF MASSACHUSETTS

COUNTY OF BARNSTABLE, SS

I, Linda L. Wesson, a Court Reporter and Notary Public in and for the Commonwealth of Massachusetts, do hereby certify that the foregoing volume is a true and accurate transcript, prepared to the best of my ability, of the Special and Annual Town Meeting, which was held on Monday, May 4, 2015, at The Beth Bourne High School Auditorium, 75 Waterhouse Road, Bourne, Massachusetts.

5/12/15
Date

Linda L. Wesson
Linda L. Wesson, Notary Public
My Commission Expires: June 15, 2015

ORIGINAL

\$		0
\$1 [1] 19:19	\$254,000 [1] 25:12	0 [16] 16:1 33:7 35:13 49:14 66:5 69:15 76:3
\$1,000 [2] 54:16 56:20	\$298,500 [1] 32:16	79:3 82:12 84:15 86:17 98:8 106:21 110:7
\$1,000,195 [1] 60:2	\$3 [1] 94:15	112:24 114:17
\$1,021,660 [1] 65:16	\$3,302 [1] 37:3	1
\$1,159.58 [1] 37:10	\$3,848 [1] 37:1	1 [19] 14:16,19,24 15:6 16:5 19:6 33:21,24
\$1,500,000 [1] 77:7	\$30,000 [2] 19:22 73:22	34:9 35:23 42:13 46:9,24 57:17 65:6 70:17
\$1,604,700 [1] 78:14	\$30,602 [1] 20:5	71:18 81:8 111:9
\$1,792,345 [2] 20:9 44:9	\$300,000 [2] 30:12,15	1,073,000 [1] 60:10
\$1,865,845 [1] 44:14	\$35,636 [1] 110:1	1,986,364 [1] 71:2
\$1.1 [2] 22:10 45:18	\$350,000 [6] 22:1 24:20 32:18 56:14 81:8, 12	1.1 [1] 46:12
\$1.8 [1] 46:9	\$369,800 [1] 77:11	1.1.9 [1] 14:10
\$1.86 [1] 55:11	\$38,607 [1] 17:10	1.2 [1] 46:21
\$10,000 [1] 74:6	\$385.81 [1] 37:17	1.3 [1] 42:16
\$10,629 [1] 83:24	\$4,038.67 [1] 37:8	1/2 [2] 23:18 60:10
\$10.07 [1] 55:10	\$4,063.38 [1] 37:5	10 [5] 52:21 58:12 80:15 87:12 95:21
\$100,000 [4] 74:3,4 75:19 116:4	\$4,669,700 [1] 77:3	10,521,985 [2] 71:6 72:2
\$101,277 [1] 24:10	\$4.9 [1] 45:16	10-0 [1] 103:17
\$105,000 [1] 73:21	\$40 [1] 116:18	100,000 [1] 116:4
\$11,861 [1] 72:12	\$40,000 [1] 36:19	105 [1] 75:15
\$110,986 [1] 20:7	\$42,563,140 [2] 60:24 61:10	108 [1] 17:3
\$12,574,074 [1] 19:7	\$440,000 [1] 75:21	11 [2] 85:9 87:1
\$120,000 [1] 78:17	\$446,500 [1] 42:13	119,082 [1] 72:3
\$131,983 [1] 65:12	\$45,100,809 [1] 19:8	12 [20] 16:1 33:7 35:13 49:14 66:5 69:15 76:3
\$14,280 [1] 17:8	\$491,039 [1] 83:21	79:3 82:12 83:6,8 84:15,22 86:17 98:7 106:21
\$143,960 [1] 34:8	\$50,000 [3] 65:10 77:8 114:2	110:7 112:23 114:17 116:22
\$149,500 [1] 43:4	\$520,000 [1] 78:15	12-0 [3] 31:11 38:17 72:18
\$149,535 [1] 72:7	\$53,852,885 [1] 20:10	1233 [1] 100:7
\$15,000 [1] 75:15	\$55,000 [2] 96:15,18	13 [2] 113:15 115:1
\$150 [1] 116:21	\$57,674,883 [2] 19:4 25:24	135 [1] 5:12
\$150,000 [1] 24:18	\$57.6 [1] 46:6	14 [7] 36:23 47:2,4 58:8 80:21,24 82:21
\$161,256 [1] 83:23	\$58,074 [1] 17:12	143,960 [1] 34:10
\$163,835 [1] 85:24	\$597 [1] 17:6	15 [7] 22:2,6 23:5 45:15 91:17 96:8 98:11
\$173 [1] 56:15	\$60,863,705 [1] 25:16	16 [7] 13:20 22:4 61:21 91:17,18 111:13 113:3
\$18,500 [1] 115:19	\$600,000 [6] 25:1,9 70:24 72:10 109:11,21	160 [1] 111:9
\$181,464 [1] 65:8	\$62,465 [1] 85:22	169 [1] 57:21
\$2 [1] 46:16	\$62,729,550 [2] 26:8 42:11	17 [3] 108:24 110:16 111:1
\$2,066.58 [1] 37:12	\$637,444 [2] 20:1,18	18 [2] 105:17 107:1
\$2,235,645 [1] 47:19	\$658,213 [1] 65:9	18,500 [1] 115:21
\$2,425,000 [1] 78:16	\$662,924 [1] 83:15	18,592 [1] 72:6
\$2,466,900 [1] 77:15	\$73,000 [1] 44:13	184 [1] 57:21
\$2,896,179 [1] 31:9	\$75,000 [1] 73:24	186,000 [1] 43:5
\$2.1 [1] 25:16	\$8,535,621 [1] 70:14	19 [2] 9:3 115:12
\$2.9 [1] 46:14	\$8.21 [1] 54:16	191 [1] 80:14
\$20 [1] 37:15	\$80,000 [1] 75:18	2
\$20,000 [3] 74:1 77:9 86:12	\$802,000 [1] 24:13	2 [9] 16:14,18 17:19 18:3 23:17 32:1 60:9 94:15
\$20,091.11 [1] 106:1	\$820,000 [1] 22:6	101:14
\$200,000 [6] 22:18 24:15 69:1,12 70:23 72:9	\$850,000 [1] 110:1	2,012,554 [1] 70:20
\$21,115.98 [1] 36:23	\$865,000 [3] 32:11,20 42:14	2,539,000 [1] 47:23
\$216,500 [1] 32:14	\$889,677 [1] 65:3	2.5 [4] 48:4 111:23 112:1,13
\$220,621 [1] 19:17	\$9.45 [2] 54:21 55:1	2.9 [1] 46:11
\$226,300 [1] 85:20	\$9.68 [2] 54:23 55:5	
\$250,000 [1] 69:13	\$923,000 [1] 21:23	

<p>20 [5] 70:17 91:19 98:22 99:1 104:4 20,000 [1] 106:16 20,091.11 [1] 106:5 2000 [1] 57:9 2005 [4] 34:18 44:18 94:9,20 2006 [1] 24:1 2007 [1] 109:23 2008 [1] 23:23 2011 [4] 54:15,18 55:18 93:10 2012 [2] 37:3 54:7 2013 [11] 36:24 37:5,7,10,12,14,16,18 54:18, 19 57:17 2014 [7] 54:7,22 55:4,19 57:18 70:17 88:21 2015 [12] 5:5 19:6 28:5 31:3 45:14 48:14 55: 7 65:6 70:17 71:18 101:14 106:15 2015-16 [1] 22:21 2016 [12] 17:2 19:6 20:2 48:9,15 49:8 65:6 71:19 81:13 83:22 85:23 93:8 2-1/2 [8] 24:2 53:16 56:5 58:20,23 60:1 94: 14,21 212 [1] 28:11 220 [1] 100:13 23 [8] 22:20 23:3 44:4,5 55:5 56:20 59:16 101:13 24 [2] 25:19 42:10 26 [1] 32:2 263,000 [1] 77:9 27 [1] 39:15 29 [1] 15:2</p>	<p>45 [1] 20:16 483,272 [1] 31:5</p> <hr/> <p style="text-align: center;">5</p> <hr/> <p>5 [7] 30:3,6 31:16 45:24 66:24 68:6 70:22 5,723,067 [1] 70:21 53e-1/2 [1] 73:17 57 [1] 20:16 5-year [1] 78:9</p> <hr/> <p style="text-align: center;">6</p> <hr/> <p>6 [3] 37:13 68:16 69:19 63 [1] 78:8 64 [1] 78:8 65 [1] 78:10 67 [1] 78:10 69 [1] 75:24</p> <hr/> <p style="text-align: center;">7</p> <hr/> <p>7 [6] 8:20 45:12,13 70:6 72:22 101:12 7(28 [1] 77:16 7(29 [1] 77:16 7(31 [1] 77:16 7(6 [1] 77:16 7(9 [1] 77:16 7:00 [1] 5:2 7:30 [3] 7:24 27:6 28:2 7:45 [2] 41:23 42:2 70 [2] 24:6,7 74 [2] 47:11,14</p> <hr/> <p style="text-align: center;">8</p> <hr/> <p>8 [2] 73:8 76:7 8,400 [1] 31:4</p> <hr/> <p style="text-align: center;">9</p> <hr/> <p>9 [8] 14:17,19 58:12 76:17,20 79:17 80:4,9 90 [2] 52:9 67:15 90,000 [1] 75:14 91 [2] 54:21 56:20 9-10 [1] 37:15 9-6 [1] 37:17 9th [1] 101:14</p> <hr/> <p style="text-align: center;">A</p> <hr/> <p>aa+ [1] 92:9 ability [2] 10:4 116:11 able [5] 17:21 42:24 44:20 100:19 108:9 abroad [1] 7:16 absolutely [1] 63:6 abstention [1] 103:18 accept [1] 116:11 accepting [2] 106:2 107:4 access [2] 9:19 57:2 accessibility [1] 67:19 accommodate [1] 50:23</p>	<p>accordance [1] 14:10 account [3] 22:12 32:17 75:3 accountability [1] 74:23 accounts [4] 19:9 75:8,10 94:11 accumulated [1] 110:3 acquisitions [1] 60:8 across [1] 55:20 act [4] 34:17,19 112:2,6 action [3] 14:3 74:14 117:1 actions [3] 15:20,22 108:2 activities [1] 75:2 activity [3] 30:21 74:18 75:24 actual [1] 54:11 actually [7] 24:5 53:14 54:10 55:16 58:11 100:14 108:5 add [1] 89:12 added [3] 42:15 89:11 109:21 adding [1] 100:8 addition [5] 17:20 21:18 24:3 44:11 46:21 additional [10] 24:15 26:5 31:4 43:5 45:8 46:10,13 56:15,18,23 additionally [1] 90:12 address [5] 10:2 53:12 71:16 97:5,13 addressed [1] 10:9 addresses [2] 98:5 112:17 addressing [1] 94:6 adjustment [2] 49:6,9 adjustments [2] 46:19 66:2 administrative [4] 43:19 72:11 114:3,12 administrator [7] 21:8 43:3 88:22 89:22 90:20 95:11 96:23 administrators [3] 19:10 20:14 89:5 adopt [2] 93:17,22 adopted [3] 24:17 34:17 94:10 advantage [1] 74:17 advertised [1] 101:13 advisory [3] 89:21 97:3 116:7 affect [1] 92:10 affects [1] 94:24 affirm [1] 38:21 affirmative [1] 12:18 affordable [2] 34:23 84:9 aggressive [1] 108:2 aging [6] 43:18 74:1,3 75:17 111:23 112:1 ago [4] 52:4,22 55:22 58:15 agreed [1] 51:16 agreement [3] 48:11 51:7 52:16 agreements [1] 15:21 agrillo [12] 50:16 102:3,4,4,8 107:2,3 117: 12,13 118:4,9,13 ahead [1] 52:2 aid [6] 23:12,22,24 24:4,8 67:17 air [1] 37:6 allegiance [2] 6:7,8</p>
<hr/> <p style="text-align: center;">3</p> <hr/> <p>3 [13] 18:15,21 34:20 36:9 37:4,6,8,11 39:4 42:4 50:12 64:6,9 3,570 [1] 17:8 3.2 [1] 23:21 3.6 [2] 25:16 42:16 30 [5] 16:15 19:6 57:18 65:6 71:19 300,000 [1] 60:5 31 [3] 31:2 64:19 67:1 32 [1] 75:6 33 [5] 54:24 55:2 75:6 77:5 79:9 34 [6] 77:5 79:4,6,8,9 80:12 35 [3] 79:4,6,8 36 [2] 83:7 85:10 38 [2] 37:1 80:21 39 [2] 55:10 111:14</p> <hr/> <p style="text-align: center;">4</p> <hr/> <p>4 [8] 5:5 28:5 39:14 40:17 64:18,21 66:9 100: 7 4,590 [1] 17:9 40 [1] 101:19 41 [2] 17:3 109:1 42 [3] 61:5 98:23 105:18 44 [2] 73:17 77:15</p>		

<p>alliance [1] 6:11 allocate [1] 97:14 allocated [1] 34:22 allow [12] 6:22 10:2 34:22 35:1 67:22 74:11 81:19 84:7 86:9,13 91:20 109:18 allowed [3] 23:18 60:23 100:12 allowing [1] 34:19 allows [1] 100:11 already [2] 40:13 82:2 although [1] 94:8 ambulance [2] 19:20,21 amend [2] 100:7 111:22 amended [2] 17:4 77:17 amendment [1] 113:4 amendments [1] 112:21 americans [1] 57:11 among [1] 67:16 amount [22] 12:10,14,23 22:15 24:4 48:17 50:1 51:1 53:16 67:21 73:21,22,23 74:1,2,4, 6 90:15 94:15 106:5,15,18 amounts [3] 12:12 17:17 19:13 analysis [4] 45:14 91:20,21 93:3 and/or [1] 10:21 annual [31] 5:1,5,15 7:23 8:1 11:19 12:1 14: 20 15:1,18 19:4 26:13 27:4,5 37:1,3,16,18 41:8 42:1,4,18 44:15 55:14 56:8,24 67:24 94: 6,7 109:23 114:10 another [8] 12:23 14:3 55:2 58:19 59:1 102: 20 103:21,22 answer [5] 12:7,17 13:24 56:22 62:16 answers [2] 61:11 97:12 anthem [1] 6:5 anticipated [2] 45:1 46:23 anticipates [1] 30:22 appeal [1] 99:20 appeals [2] 99:20,23 appendix [1] 78:8 apply [1] 15:21 appointed [1] 8:3 appreciation [1] 51:1 approach [3] 89:11 94:19 97:1 appropriate [18] 12:20 19:3 30:12 32:10 34:8 36:18 67:7 68:24 75:2 77:3 81:8 83:14, 21 85:20 96:15 106:1 113:23 115:18 appropriated [7] 17:12 20:2,11,18 38:12 42:17 74:13 appropriates [2] 67:15 74:21 appropriation [22] 12:15,21,24 19:16,24 22:7 30:14 32:19 34:10 36:22 39:1 65:15 67: 24 71:5 72:2 77:6 81:12 83:20 85:22 86:21 96:17 115:20 appropriations [2] 13:1 35:17 approval [24] 16:1 33:7 35:13 38:18 40:6,8, 12 48:9 49:14 66:5 68:2 69:15 72:18 76:3 77:</p>	<p>13 82:12 84:15 86:17 98:8 106:21 110:7 112: 24 114:17,20 approve [5] 17:24 31:12 99:6 100:11 106: 17 approved [8] 56:15 72:3 75:20 84:19 97: 21 110:5 116:9 117:9 approves [1] 71:23 approximately [3] 25:1,11 94:15 april [3] 34:18 101:13,14 arise [2] 9:4 69:9 around [1] 57:9 article [155] 9:5,6 10:21 14:4,24 15:5,17 16: 2,5,14,17 17:13,24 18:3,15,17,21 29:9 30:1,3, 6 31:12,15 32:1 33:1,8,21,24 34:9 35:1,8,14, 23 36:9,12,23 37:1,4,6,8,11,13,15,17 38:18, 22 39:4,14,24 40:5,14,17 42:4 50:12 64:5,9, 18,21 65:22 66:6,9,24 67:10 68:3,6,16 69:1, 16,19 70:6 71:8,22 72:19,22 73:8 76:4,7,17, 20 78:1,4 79:3,12,17 80:4,9,21,24 81:19 82: 8,13,16,20 83:6,8 84:7,16,22 85:9,21 86:9,18, 20 87:1,12,20 95:21 96:8 97:21 98:8,11,22 99:1,6,18 100:16 101:3,22 102:2,9,10,22 103:2,5,15,19 104:4,18 105:1,6,17 106:12,22 107:1 108:24 109:18 110:8,16 111:1,13,23 112:1,8,13,24 113:3,15 114:10,18,21 115:1, 11 116:2,21 117:9 articles [15] 10:19 14:2,11,16,19,20,22 26: 6 29:8,22 38:11,11 44:12 58:12 80:19 aside [2] 22:16,18 asks [2] 48:20 62:11 assess [1] 53:17 assessed [2] 54:14 55:8 assessment [4] 22:9 38:3 56:9 60:20 assessments [5] 24:3,11 36:20 60:17,19 assessor's [1] 43:15 assistance [1] 90:5 associated [2] 38:8 72:13 assume [1] 51:14 assumptions [1] 92:22 athletic [1] 84:11 attached [1] 19:11 attacks [1] 9:12 attained [2] 13:20 51:6 attendance [1] 118:24 attending [1] 62:5 attention [2] 10:12,13 attentiveness [1] 118:24 audience [46] 11:3,13,14 13:13 16:8 18:6, 9 26:22 29:15 31:19 33:14,17 36:3 39:8 40: 20,23 41:15 64:11,14 66:17,20 68:10 69:23 70:2 73:2 76:11 79:19,22 82:24 83:2 85:2,5 87:5,8 95:23 96:2 98:15,18 102:7 105:10,13 108:18 110:18,20 113:9 115:5 auditorium [1] 8:12</p>	<p>authority [2] 73:16 77:18 authorize [3] 15:19 73:19 77:12 authorized [3] 65:3 70:14 74:24 available [6] 12:15 39:1 45:7 77:7 93:19 117:6 average [1] 56:13 avoid [1] 49:3 away [1] 7:17 aye [58] 11:2,3 13:12,13 16:7,8 18:5,6 26:21, 22 29:14,15 31:18,19 33:13,14 36:2,3 39:7,8 40:19,20 41:14,15 64:10,11 66:16,17 68:9, 10 69:22,23 73:1,2 76:10,11 79:18,19 82:23, 24 85:1,2 87:4,5 95:22,23 98:14,15 105:9,10 108:17,18 110:17,18 113:8,9 115:4,5 eyes [25] 11:5 16:10 18:10 26:24 29:17 31: 21 33:18 36:5 39:10 40:24 64:15 66:22 68: 12 70:3 73:4 76:13 83:3 85:6 87:9 96:3 98: 19 105:14 108:20 113:11 115:7</p> <hr/> <p style="text-align: center;">B</p> <hr/> <p>back [8] 42:3,10 44:4 53:15 54:15 57:15 75: 19 89:17 backs [4] 44:23 46:10,13,22 balance [16] 22:14 33:1 38:13 44:15,21 45: 6,20,23 47:14 84:2 86:1 94:8,12 103:6 109: 24 113:24 balances [1] 38:23 ballot [3] 48:21 52:9 94:14 bankrupt [1] 58:18 barry [10] 5:7,10,18 28:9,16 35:18 82:17 84: 20 86:22 114:22 based [7] 22:24 34:20 93:22 96:16 97:2,8, 23 basically [1] 58:2 bathroom [1] 37:9 bay [12] 6:10,11 50:15 62:9 65:23 81:11 84: 13 115:20 116:6,13 117:5,15 beach [3] 37:14 53:6 88:19 bear [1] 53:23 beginning [4] 45:24 46:8,17 116:16 behalf [3] 11:16 95:9 98:3 behavior [1] 9:12 behind [1] 46:16 believe [3] 56:12 87:23 88:11 below [4] 26:4 44:5 46:16,24 belt [1] 62:14 belts [2] 59:4,7 benefit [1] 22:13 benefits [1] 72:14 berger [2] 99:22 100:15 best [1] 97:13 better [2] 50:24 90:23 between [5] 18:14 45:10 47:6 56:20 57:20 betwixt [1] 18:14 bill [17] 7:2,2,3,6,9 15:3,7,11,16 68:17,19,23</p>
---	---	---

69:5 113:16,18,22 114:9
board [35] 11:8,10,16,21 12:9 13:17 14:9
 48:11,20 49:17 50:4 51:4 52:16 62:19 63:16
 77:14 88:23 89:1,7,23 95:5 96:24 99:19,22
 100:10,15 101:4,5,9,11,16,21 103:7,10 116:8
boards [3] 89:18 90:7 102:18
bob [1] 66:11
body [3] 11:11 63:11 88:10
bond [1] 92:8
bonding [1] 108:6
bonds [2] 58:3 77:19
book [11] 8:23 54:13,18 55:4 56:24,24 57:
 16,18,20 73:24 118:20
books [6] 54:10,23 55:14,15,19 57:16
borrow [1] 77:14
borrowing [1] 79:13
both [3] 13:23 91:1 118:24
bottom [5] 24:23 25:14 26:7 44:5 56:16
bourne [21] 7:8 11:9 12:5 13:24 22:9 43:23
 50:15 54:2,4,23 55:3,20 56:11,12 74:4 100:8
 101:12,14 106:14 111:22 116:19
brave [1] 7:14
break [1] 42:9
brian [4] 105:18,21,24 106:11
bridges [1] 67:19
bring [10] 8:16 24:20 46:11 48:18 50:1,6 52:
 24 63:21 89:1 91:5
bringing [1] 98:6
brings [1] 112:15
brought [1] 100:15
budget [70] 20:15 21:19 23:5,7,10 25:21,24
 26:1,5 30:23 33:2 42:17,20 43:1,2,5,7,24 44:
 3,8,15,21,23 45:6,7 46:1,5,19,20 47:16 48:3,
 8,10,13,15 49:2,5,5,7,10,15,16,24 51:3 52:6,
 13,14 59:5 61:21 66:1 67:15 69:11 71:23 72:
 3 78:7 89:4,13 90:17 91:8,24 92:20 93:18 94:
 12,17 95:1 97:13,16 98:1 108:12,12
budgeted [2] 24:8 109:21
budgeting [6] 90:22 93:22 96:17 97:2,9,23
budgets [4] 32:12 45:11 94:8 97:1
building [13] 7:6 43:10 74:5 99:20 101:12
 106:4,14 107:10,14 108:1,3,8,11
built [3] 107:10,14 108:3
business [5] 7:5 15:23 30:20 41:4 108:4
button [1] 50:19
buzzards [11] 6:11 50:15 62:9 65:23 81:11
 84:13 115:19 116:6,13 117:5,15
bylaw [5] 99:24 100:8 101:23 112:15 113:4
bylaws [4] 14:11 103:7 111:23 112:14

C

c&d [1] 30:24
cable [1] 9:18
calendar [1] 92:4
call [4] 5:6 6:9 7:22 28:6

called [4] 9:5 25:7 47:14 97:1
came [1] 108:11
cameras [1] 37:16
canal [3] 36:23 57:19 91:2
cannot [1] 47:8
capacity [1] 117:2
cape [4] 22:9 23:20 57:19 60:11
capital [15] 7:4 77:4 78:2,3,7,9,12,14,15,16,
 17,18 109:12,21 110:4
capitalization [1] 92:24
careful [1] 75:1
case [1] 37:24
cash [30] 20:9 32:20 44:9,13,14,18,21 45:2,
 3,5,7,14,16,18,19,23 46:11,14,15,19,20,24
 47:24 48:18 50:1 77:11 92:24 94:7 96:18
 115:21
categories [1] 23:11
category [2] 25:7 59:19
caught [1] 18:13
caused [1] 22:1
celebration [1] 36:24
cell [3] 6:1 24:6 28:22
cent [3] 54:21 55:5,10
centennial [1] 36:24
center [5] 36:21 38:6 86:11 97:8,22
cents [3] 54:24 55:2 56:20
certain [5] 15:20 21:14 38:2 61:7 74:11
certified [3] 12:14 45:21,23
certify [2] 11:22 12:9
chair [1] 90:3
chairman [6] 11:9 14:9 35:20 90:1 99:22
 101:9
challenge [1] 94:5
challenged [1] 59:6
challenges [1] 90:19
chance [1] 88:10
change [3] 100:1 101:23 102:15
changed [3] 100:19,20 103:13
changes [3] 61:4,8 92:15
channel [1] 9:19
chapter [6] 17:3 24:6,7 67:15 73:17 77:15
chart [6] 23:3 25:19 26:7 42:12 45:15 47:5
charter [3] 63:9 92:5 112:16
chauvin [1] 101:18
check [1] 103:6
checked [2] 5:8 28:8
cherry [4] 24:7,8,10 92:19
choice [1] 48:23
chosen [1] 90:1
chris [6] 87:15,19 88:3,9 95:7 101:8
christine [1] 87:13
christopher [1] 101:16
church [1] 6:11
circumstances [1] 51:17

cited [1] 38:22
cities [2] 67:16 97:10
citizens [2] 82:6 93:12
claiming [1] 107:13
clarification [1] 53:20
clarifies [1] 112:21
classification [1] 37:2
cleaning [1] 38:9
clear [2] 100:1 117:19
clerk [6] 5:7,15,21 17:10 28:7 29:24
closing [1] 38:11
cod [3] 23:20 57:19 60:11
collect [2] 60:24 61:10
column [3] 23:6,6 47:16
columns [1] 47:20
come [9] 9:7 10:11 41:4 53:9 63:16 79:24
 91:14 110:23 114:15
comes [2] 15:17 114:10
coming [3] 46:13 53:15 80:1
commence [1] 96:16
commencement [1] 11:19
commend [1] 78:22
comments [3] 21:5 98:2 106:11
commercial [3] 100:2,20 116:12
commission [3] 19:23 20:1 60:11
commissioners [2] 65:4 116:8
commission's [1] 23:20
committee [138] 7:4,6 11:21,23 12:8,11,22
 13:4,16 14:13 15:4,5,24 16:5,16,17 17:23 18:
 3,20 21:8 23:2 30:4,5 31:11,15 32:3 33:6,23,
 23 34:7 35:12,16,20,23 36:11,11 38:17 39:4
 40:16 48:6,7,9,19 49:4,13,18 50:3,12 51:4
 53:12 58:9,10,14 62:18 63:8,9,17,24 64:5,9,
 20 66:4,9 67:2 68:1,6,18 69:7,14,19 70:8 72:
 17,22 73:10 76:2,7,19 78:3,18 79:2,17 80:3,
 8,23 81:7 82:11,15 83:18 84:14,19 85:11,19
 86:16,20 87:14 89:2,3,8,9,13,23,24 94:22 95:
 7,8,21 96:9,23 98:7,24 101:2 103:1,17,23
 105:19 106:20 107:1 109:2 110:6,16 111:1,
 15 112:23 113:3,7,17 114:2,5,13,15,16,20
 115:1,12 116:7,16 117:8,12
committees [6] 7:7,10 51:2,8 87:21 90:8
committee's [2] 82:20 104:15
commonwealth [4] 67:9,20 91:23 92:18
commonwealth's [2] 38:1 92:6
communications [2] 90:23 91:4
community [31] 6:11 20:3,6,19 34:7,11,17
 43:10 70:24 72:9 74:5 81:7 82:2,9,15 83:16,
 18,23 84:1,8 85:19,24 93:11 101:12 106:4,
 14 109:11,19 113:23 114:1,4
companies [1] 107:17
company [4] 107:5,24 108:3,6
compared [1] 24:13
compensation [3] 17:1,20 116:18

competing [1] 31:2
complete [2] 51:7 94:1
completed [4] 38:13 92:2 93:3 116:24
completion [1] 116:10
complex [1] 103:8
complexes [1] 84:10
complied [1] 51:17
comprised [1] 25:23
concepts [1] 62:22
concern [3] 10:8 58:7 59:2
concerns [2] 57:6 106:12
concise [1] 9:16
conclude [1] 8:18
conclusion [2] 8:2 26:14
conditioning [1] 37:7
conditions [1] 51:11
conduct [1] 15:23
confused [1] 53:20
conron [13] 16:15,19,23 17:17 115:12,14, 17 116:1 117:19,23 118:7,10,21
consensus [1] 89:17
consequence [1] 103:9
conservation [2] 19:23,24
conservative [1] 44:24
consideration [1] 98:1
consisted [1] 89:6
constable's [2] 10:17 29:5
constituted [1] 63:12
constraints [2] 91:9 92:22
construction [2] 30:21 60:3
construed [1] 13:4
contacts [1] 91:10
contained [1] 12:2
contingencies [2] 51:20,23
contingency [4] 52:7,8,10,23
contingent [2] 48:10 52:23
continually [3] 21:15 56:18 58:6
continue [3] 59:12 94:22 108:10
contracted [1] 25:3
contracts [2] 15:21 91:10
contractual [4] 40:9 42:21 72:5 91:9
contributed [2] 21:20 92:11
contributing [1] 31:8
contributor [1] 7:7
control [3] 21:14,16 51:12
convene [1] 7:24
convened [2] 5:2 28:2
convinced [1] 63:20
coordinate [1] 114:14
coordinator [3] 116:3,15,23
corporate [1] 14:14
correct [3] 63:6 104:1,2
correction [1] 20:17
cost [4] 42:19 72:13 110:2,4

costs [6] 21:12 22:1 25:7,22 38:8 78:24
couldn't [1] 59:7
council [6] 43:18 74:1,3 75:17 111:23 112: 1
counsel [2] 103:13 108:5
count [6] 79:15 80:5,10 110:14 111:2,5
counties [1] 97:11
counting [4] 80:6,11 111:3,6
couple [2] 53:11,23
courier [2] 56:12 101:14
course [1] 9:4
courts [1] 35:9
cover [9] 42:15 44:10 45:5,8 47:24 48:4,13 69:8 72:13
covered [1] 22:2
cpa [6] 34:22 35:15 83:22 86:6 114:11,13
cpc [3] 84:19 86:20 114:19
cracked [1] 107:21
crane [5] 87:13,15,19 88:3,9
crashed [1] 55:22
create [1] 103:8
created [2] 60:5 74:11
credits [2] 25:1,8
creeping [1] 56:19
crisis [1] 97:13
curbside [2] 72:16,16
curious [2] 117:18 118:14
current [14] 21:20 23:5 33:1 45:6 47:8,9 54: 14 90:22 91:10 92:8,11,23 95:3 109:24
currently [3] 47:5 53:19 92:9
custom [1] 9:23
cut [2] 60:19,20

D

damage [1] 106:13
damages [1] 107:6
danger [1] 74:22
daniel [2] 101:17,18
date [2] 5:4 28:4
dating [1] 54:15
day [2] 74:2 116:5
days [1] 52:9
deal [2] 9:3 61:17
debt [7] 20:4,20 23:19 25:22 58:1 60:6,9
decided [1] 102:16
decision [3] 93:15,24 99:21
declare [67] 5:13 16:10,11,11 18:10,11 26: 24 27:1 28:12 29:17,18,18 31:21,22,22 33: 18,19 36:5,6,6 39:10,11,11 40:24 41:1,17,18 64:15,16 66:21,22 68:12,13,13 70:3,4 73:4,4, 5 76:13,13,14 80:15,15 83:3,4 85:6,7 87:9, 10 96:3,4 98:19,20 105:14,15 108:20,20,21 111:10,10 113:11,12,12 115:7,8,8
declaring [1] 10:7
declined [1] 23:22

decrease [3] 23:7,9 72:2
decreased [1] 60:15
decreases [1] 72:7
deemed [1] 78:5
deeply [1] 94:12
defeat [1] 102:22
deficit [8] 22:1 44:10 47:15,18,22,24 48:5, 13
deficits [6] 21:23 33:2 42:15 45:5,8 48:3
defray [1] 110:4
deleting [2] 100:5 111:24
demolition [1] 30:21
denied [1] 62:24
depart [1] 78:13
department [12] 25:21 38:1 43:16,17 45: 21 65:5 66:2 67:23 78:15,19,23 92:6
departments [3] 43:23 74:12 92:7
department's [1] 75:1
deputy [1] 8:4
described [1] 75:6
design [2] 81:20 86:13
designate [2] 8:11 28:18
designated [2] 5:4 28:4
detailed [1] 9:2
deuce [1] 94:6
develop [1] 94:24
developed [1] 97:9
devices [1] 107:21
died [1] 7:2
difference [2] 54:24 55:1
differences [1] 91:5
different [7] 22:23 51:21 53:11 57:22 61:4 89:14 91:7
difficult [2] 44:2 51:3
dim [2] 102:16,17
dipping [1] 94:11
director [4] 38:20 43:10,11 95:12
discretion [2] 10:1 69:7
discuss [1] 89:16
discussed [2] 92:14 93:11
discussing [1] 90:18
discussion [30] 16:4 18:2 31:14 33:10 35: 22 39:3 40:15 50:11 64:4 66:8 68:5 69:18 72: 21 76:6 79:12 82:19 84:18,22 86:24 98:10 101:21 102:1 104:4 105:7 106:24 108:14 110:12 113:2 114:24 117:11
dispense [2] 10:16 29:3
disposal [1] 72:14
disrespect [1] 58:9
dissolve [1] 41:7
dissolved [2] 41:21,23
distribution [1] 67:16
districts [1] 97:11
divided [1] 61:5

doing [1] 102:19
dollar [8] 12:10,11,12,14,23 13:5 55:18 67:21
dollars [3] 54:20 55:11 56:8
done [1] 51:2
dotted [1] 47:9
double [1] 60:16
doubles [1] 60:23
doucette [1] 101:17
down [7] 8:4 9:7,20 10:11 24:10 50:17 97:19
downgrading [1] 43:16
dpw [4] 7:6 43:11,19 110:2
draw [1] 29:24
drawn [1] 14:22
due [4] 24:14 30:19,24 69:10
duly [5] 5:16,22,23 28:13,15
duplicate [1] 90:6
during [5] 9:4 12:18 33:3 43:4 69:9
duties [2] 43:12 112:20

E

each [15] 14:13 15:18 22:16 44:21 45:21,24 54:2,9 60:1 67:14 69:5 90:2,3,18 114:11
earlier [1] 62:2
earmarked [1] 67:18
earnings [3] 30:15 77:8,9
easier [1] 93:19
edwin [1] 6:10
effect [2] 14:1 92:19
effects [1] 92:14
efforts [3] 78:23 90:7,9
eight [1] 18:15
either [2] 48:12 49:9
elderly [1] 84:10
elect [1] 8:9
elected [2] 8:10 17:1
election [2] 34:18 94:18
electric/hybrid [1] 37:4
electrical [1] 82:1
electricity [3] 25:4,6,10
elementary [1] 91:13
eliminated [1] 43:11
elimination [2] 42:23 43:7
emergency [2] 37:13 69:8
employee [2] 22:13 72:14
employees [6] 7:17 22:14 42:21 74:20 93:7,8
enable [2] 93:13,14
enabling [1] 77:18
end [2] 44:22 53:14
energy [3] 24:24 25:3,8
engage [1] 97:22
enough [1] 54:4
enter [1] 15:21

enterprise [8] 54:2,4 56:12 65:13,16 70:16 71:3,7
entertain [7] 10:15 26:12 29:2 39:21 41:6 103:21 104:14
entirety [1] 111:24
entitled [3] 44:6 73:18 109:12
environmental [4] 36:19 38:1,3,8
equal [3] 12:3,22 90:4
equipment [2] 66:3 78:21
equivalent [1] 93:7
erected [1] 108:1
especially [1] 63:3
essential [2] 14:13 80:19
essentially [1] 103:23
establish [3] 69:6 73:18 78:20
established [4] 12:5 88:22 92:4 109:22
establishing [1] 91:8
estimated [6] 20:2,19 61:1 81:13 83:22 85:23
estimating [2] 44:24 60:3
evaluate [1] 114:13
even [3] 49:3 55:21 62:22
evening [6] 8:18,20 39:2 50:14 88:17 98:2
eventually [1] 81:21
everybody [1] 5:24
everybody's [1] 60:19
everyone [3] 8:14 9:10 28:21
everyone's [1] 60:17
everything [2] 59:3,8
exactly [1] 58:4
exceeded [1] 94:10
exceeding [2] 21:19 30:23
exceeds [2] 12:10 44:8
excellent [1] 92:9
except [2] 19:12 66:2
excess [7] 44:19,20 46:18 47:23 61:17 109:11,20
excluded [1] 60:9
exclusion [1] 60:6
exclusions [1] 23:19
excuse [5] 28:13 55:1 66:12 70:23 91:10
exercise [2] 14:14 57:12
existing [1] 112:13
exists [1] 47:6
expect [1] 21:9
expected [3] 24:16,20 47:7
expended [2] 65:4 70:15
expenditures [3] 25:6 78:14,15
expense [5] 20:4,20 30:23 43:22 47:5
expenses [31] 19:5,8,19 21:15,17,18 22:13 25:10,20 26:5,6,8 30:13 32:15 33:4 42:11,22 44:1 45:8,10 47:6 65:9,14 69:8 70:21 71:4 72:1,7 106:7,19 114:4
experiences [1] 62:20

expertise [2] 7:8 90:5
exploratory [1] 89:21
extend [1] 95:10
extra [1] 61:24
eyes [1] 89:12

F

face [1] 93:24
faces [1] 48:2
facilitator [1] 90:1
facilities [2] 106:6,18
facility [3] 31:2 84:11 110:3
facing [2] 21:13 97:24
fact [2] 63:5 108:1
fail [2] 94:16 95:2
fails [3] 48:14 49:23 50:8
fall [10] 22:18 46:24 48:14,17,22 49:6,20 52:18 53:15 94:14
far [1] 57:15
farrell [5] 101:6,9,10,17 102:1
father [1] 59:5
favor [34] 11:1 13:11 16:6 18:5 26:20 29:13 31:17 33:12 36:1 39:6 40:18 41:13 49:21,22 58:11 64:8 66:15 68:8 69:21 72:24 76:9 79:16 80:2 82:22 84:24 87:3 95:20 98:13 105:8 108:16 110:15,24 113:7 115:3
february [1] 106:15
fee [3] 70:24 72:9,12
feedback [1] 93:14
feel [3] 102:13,17 103:15
fees [4] 31:5 72:13 109:11,19
felt [1] 58:17
few [1] 23:15
figured [1] 55:16
fill [1] 45:10
finance [121] 11:21,23 12:8,10,22 13:3,16 14:12 15:4,4,24 16:4,16,16 17:23 18:2,20 21:8 22:24 23:1 30:4,5 31:11,15 32:3 33:6,22, 23 35:12,23 36:10,11 38:17,20 39:4 40:16 48:5,7,8,19 49:4,13,18 50:3,5,12 51:3,5 53:12 58:8,10,14 62:18 63:8,9,17,24 64:5,9,20 66:4,9 67:1 68:1,6,17 69:7,14,18 70:7 72:17, 21 73:9 76:2,6,19 79:2,17 80:3,8,23 82:11, 20 84:14 85:11 86:16 87:13 88:20 89:2,5,9, 23 95:7,21 96:9,23 98:7,24 101:2,3 102:24 103:17,23 104:14 105:19 106:20 107:1 109:2 110:6,16 111:1,15 112:23 113:2,6,16 114:16 115:1,12 117:8,12
financial [18] 26:2 44:19 45:22 46:8 47:13 49:11 50:2 61:21 88:12 92:4,10,13 93:4,18, 23 95:12 97:20 98:3
fincom [1] 62:15
find [3] 54:13 94:2 97:11
findings [1] 93:13
fine [3] 102:7 104:20,21

finish [1] 108:10
finishes [1] 80:19
finishing [1] 94:3
fire [6] 37:8,11,17 43:17 84:9 107:21
fireworks [1] 57:18
first [10] 23:5,12,16 24:15 30:1 84:18 88:2 100:4 107:24 118:23
fiscal [36] 13:20 17:2 19:5 20:2 21:7,21 22:2,4,6,21 23:5,24 24:1 44:22 45:14,15 46:9,17 47:22 48:15 49:7 65:6 69:9 70:17 75:9,11,23 81:13 83:22 85:23 91:11,18 97:5,6,7,9
five [5] 55:22 58:18 75:10 91:11,18
five-year [1] 89:4
fix [1] 16:24
fixed [1] 108:11
fixing [1] 108:10
floor [34] 9:15 15:14 17:15 18:19 20:23 30:17 32:22 34:14 37:20 39:20 40:2 42:5 51:20 65:19 67:12 69:4 71:11,21 74:8 77:22 81:16 84:4 86:3 88:8 96:20 99:4,13,16 102:2 106:9 109:16 112:11 114:8 115:23
follow [1] 63:7
following [7] 11:17 32:11 89:19 92:3 94:18 100:9 101:15
follows [4] 17:5 65:7 70:18 106:12
ford [13] 13:22 14:6 18:16 36:10,13,17 37:22 71:12 79:4 96:9,11,14,22
form [1] 89:16
format [1] 22:23
forth [2] 53:14 107:7
fortunate [1] 7:9
forum [1] 89:14
forward [8] 35:2 50:4 53:1 79:24 80:1 98:6 107:13 110:23
found [1] 93:7
four [5] 8:11 17:7 28:18 43:16 49:20
free [30] 20:9 32:20 44:9,13,14,18,20 45:2,3,5,7,13,16,18,19,23 46:11,14,15,18,20,24 47:23 48:18 50:1 77:11 92:24 94:7 96:18 115:21
front [5] 8:4 9:7,21 10:12 54:9
froze [1] 107:21
fuller [5] 8:3 29:10 41:9 66:11,13
full-time [2] 43:8 93:6
fully [1] 38:13
functions [1] 14:15
fund [60] 19:21 20:3,8,20 25:15,20,23 26:1,4 34:11 42:24 44:5 45:20 46:1,5 65:10,12,22 69:6,11 70:16,22,23 71:2,3,7 72:8,11 73:20,22,23,24 74:2,3,5 75:8,12,17 77:10 83:16,18 84:1,2 86:1,1 93:2,2 106:3,6 109:12,13,22,24 110:1,3,11 113:24 114:12 116:21 117:7
funding [13] 11:23 13:5,18 40:6 78:1,24 81:19 82:10 84:7 86:6,7,13 114:11

funds [21] 12:20 19:18 22:22 33:2 34:20 38:24 46:4 56:18 66:1 67:16 73:18 74:11,12,16,17,22,23 75:5,21 77:8 110:10
further [31] 16:3 17:11 19:17 41:4 50:11 52:19 64:4 65:11 66:8 68:5 69:17 71:1,5 72:20 74:13 76:5 77:12 79:11 82:19 84:17,21 86:24 90:11 98:10 104:3 105:6 108:14 112:17 113:1 114:24 117:11
future [10] 22:12,16 45:11 90:11 91:21 92:23 93:16 100:18 110:4 112:10
fy14 [1] 31:6
fy15 [5] 25:17 30:23 42:14,15 72:3
fy16 [8] 23:7 24:9 25:15 46:5,14 47:16 71:24 78:1
fy17 [1] 47:22
fy2015 [1] 32:12
fy2016 [3] 12:6 20:19 109:12

G

gallo [1] 101:18
gallons [1] 116:5
gap [3] 45:10 47:5,7
gateway [1] 82:4
general [21] 17:4 23:4 25:14,20,23,24 26:4,5 44:5,17 45:20 46:1,5 48:12 65:12 71:2 72:11 73:17 77:17 93:1 94:20
generally [1] 55:21
generated [2] 55:12 109:19
generously [1] 102:12
gentleman [1] 6:15
gentlemen [1] 88:18
george [16] 64:19,22 65:2,21 66:7 98:23 99:2 102:24 103:3 104:2,16 111:14,17,21 112:9,12
getting [2] 53:21 56:6
g-f-o [1] 46:1
g-f-o-b [1] 26:1
give [6] 6:12 48:22 100:24 102:11,18 116:11
given [3] 57:11 95:14 97:24
gives [6] 42:9 60:5,11 61:6 87:20 88:10
goals [1] 97:17
got [5] 14:23 20:24 59:10 88:1 102:13
governed [1] 8:21
government [2] 97:1,4
governor's [1] 67:15
governs [1] 118:18
grand [2] 26:7 42:11
grant [2] 19:18 78:24
grants [2] 15:22 117:6
great [3] 60:21 61:17 82:5
greater [1] 49:3
greatly [1] 7:8
gross [1] 31:8
ground [1] 92:3
group [23] 7:5 17:22 21:24 22:5 23:1 32:17

33:5 50:6 51:5 88:13,20,23,24 89:6,19,20 90:4,10 92:3 94:5 95:4,10 98:4
group's [1] 90:24
grow [1] 47:7
growth [2] 23:19 60:3
guerino [2] 95:12 107:18
guidance [1] 117:2
guiding [1] 89:20

H

half [2] 60:18,20
halfway [1] 21:2
hall [2] 37:6 57:2
hand [2] 8:15 28:24
handbook [24] 8:15 9:2 10:21 15:2 20:15 21:5,6 22:21 28:24 32:2 42:10 45:13 47:3,12 59:16 75:7 76:1 77:5 78:9,11 80:22 83:19 93:5 105:18
happen [1] 65:24
happened [1] 52:5
happens [2] 60:13,17
hard [2] 51:6 108:6
head [1] 97:19
heads [3] 78:19,23 107:20
health [6] 17:22 21:24 22:5,14 97:6,9
hear [3] 10:4 11:13 102:5
heard [4] 10:8 61:23 94:10 98:3
hearing [2] 101:12 110:21
held [2] 94:20 101:11
help [7] 8:6 93:23 97:4,10 110:2,4 117:6
hereby [3] 5:6 28:6 41:21
herein [1] 73:19
high [2] 23:23 84:12
higher [3] 45:1 53:21 56:1
highest [1] 78:5
hired [1] 116:23
historic [2] 34:23 85:23
history [1] 92:8
home [2] 7:16 56:13
homeowner [1] 54:12
homeowners [1] 55:3
hope [2] 35:7 61:11
hopefully [2] 10:8,14
host [4] 70:24 72:9 109:10,18
hour [4] 5:4 28:4 116:18,21
hours [1] 43:20
housekeeping [1] 15:17
housing [4] 34:24 83:23 84:9,10
howarth [1] 101:17
however [7] 40:9 42:14 46:15 54:19 55:17 56:1 100:10
hoxie [2] 86:6,10
human [1] 43:9
hundred [4] 5:10 28:9 80:12 111:7
hyldburg [1] 95:8

I

i.e [1] 94:3
ice [5] 21:23 32:13,15 33:4,4
ideas [1] 63:15
identified [1] 91:16
identify [1] 78:20
ignored [1] 88:10
immediate [2] 91:14 98:5
immediately [2] 35:9 94:18
impacting [1] 92:23
impacts [1] 21:20
implementation [2] 86:14 116:4
important [1] 84:8
improved [2] 35:4 90:22
improvement [6] 20:8 35:11 77:10 78:2,7,12
improvements [9] 78:16,17 81:22 82:1 84:11,12 86:10,15 92:14
inaudible [1] 104:10
incident [1] 99:19
include [2] 43:15 118:17
included [7] 20:15 35:6 43:3 56:17 81:24 89:13 90:24
includes [5] 43:7,24 78:13 86:12 112:20
including [3] 25:20 33:3 84:9
income [1] 24:18
incorporated [1] 19:11
increase [25] 12:20 21:24 22:5 23:7,9,17 24:14 25:17 30:20,24 31:3,7,8 42:13,17 54:21 55:2,6,10,21 60:1,14 75:14,15 117:1
increased [10] 17:18 21:11 22:10,15 24:6 60:15 61:3 62:6 72:12 116:13
increases [2] 21:12 72:5
increasing [2] 48:23 92:1
indeed [1] 51:13
indefinite [2] 13:3 103:18
indefinitely [5] 39:23 103:4 104:17 105:1,5
in-depth [1] 91:21
indirect [2] 65:13 71:3
individual [1] 59:23
information [5] 47:3 52:19 75:22 93:15,19
informed [4] 8:17 11:7 14:7 38:24
infrastructure [1] 86:10
initial [3] 43:2 81:24 86:7
initiate [1] 81:20
initiated [2] 82:3 91:22
initiating [1] 35:9
initiation [1] 86:9
initiatives [1] 84:8
innovative [1] 96:24
input [2] 22:24 82:2
inserting [2] 103:5 111:24
inspections [1] 43:18

inspector's [1] 99:21
instance [1] 38:5
instead [4] 10:20 29:9 56:10 69:12
instructions [1] 9:1
insulation [1] 107:20
insurance [12] 17:22 21:24 22:5,14 32:17 33:5 106:3,5,12 107:5,17 108:8
intake [1] 55:12
integrated [1] 70:15
intelligence [1] 7:15
intend [1] 9:6
intention [1] 8:19
interest [1] 58:5
interferes [1] 10:3
interpreted [1] 8:22
interrupt [3] 10:6 26:9 42:6
interruptions [1] 42:7
invocation [2] 6:12,13
involvement [1] 82:2
issue [6] 21:13 53:13 57:7 77:19 107:19,20
issues [3] 38:9 97:24 98:6
iswm [15] 7:4 30:13,15,22 31:9 71:3,7,23,24 72:14 77:7,9 78:16 109:10,19
items [1] 78:3
iterations [1] 62:4

J

james [4] 50:14,18,22 61:15
jane [32] 18:22 19:1,2 20:13 21:1 26:11 32:2,5,9,24 39:15,17,22 40:4 42:5,8 50:11 51:24 52:3 55:13 58:22 76:18,21 77:1,24 79:5,10 95:5 109:1,4,8,17
jeff [4] 67:1,3,6,14
jerry [1] 104:8
jim [2] 50:13,15
joe [3] 102:3,4 107:1
john [22] 6:16,20,23 8:3,4,7,10 29:10 30:3,7,11,19 41:9 66:11,13 70:7,9,13 71:14,18,22 101:17
johnson [13] 5:7,10,18 28:9,16 35:18,19 82:17,18 84:20 86:22 114:21,22
joseph [8] 50:16 102:4,8 107:3 117:13 118:4,9,13
judith [11] 16:19,23 17:17 115:14,17 116:1 117:19,23 118:7,10,21
judy [2] 16:15 115:12
julie [6] 53:3,4,5 59:17,20 61:12
july [7] 19:6 46:9,24 57:17 65:6 70:17 71:18
june [6] 19:6 57:17,17 65:6 70:17 71:19

K

kathleen [5] 73:9,11,15 74:10 95:6
keene [6] 53:3,4,5 59:17,20 61:12
keene's [1] 62:10
keep [4] 21:17 44:3 53:21 59:3

keeping [2] 9:21 75:23
kept [1] 45:3
key [1] 86:9
kind [4] 18:13 107:12 117:16,17
knows [1] 9:10

L

ladies [1] 88:17
lamarche [1] 95:14
land [3] 36:21 37:24 60:8
landowners [1] 37:23
language [2] 100:9 112:6
laptops [1] 37:17
last [23] 7:2,18 17:18 21:22 22:8,17 23:8,9 24:13,16 31:10 42:18 43:1 63:19 72:3 75:11,15,18 86:8 88:21 94:20 103:14 115:11
late [1] 103:13
later [4] 7:22 9:18 58:19 103:16
latitude [1] 95:14
laughter [3] 95:19 96:2 110:22
lavoie [17] 33:22 34:1,5,16 80:22 81:1,5,18 83:7,9,13 84:6 85:10,13,17 86:5 95:6
law [10] 5:17 12:5 15:18 23:19 28:15 60:24 73:17 74:15 75:3,23
laws [2] 17:4 77:17
lax [1] 107:12
lead [3] 81:21 82:3,10
leaked [1] 107:22
leaks [1] 107:6
learn [2] 89:16 91:5
learned [1] 117:4
leased [2] 36:20 38:6
least [3] 48:17 49:24 101:19
leave [3] 9:7 45:7 107:16
lee [2] 99:21 100:14
left [1] 58:16
legacy [5] 73:9,11,15 74:10 95:6
legal [3] 40:10,11 51:13
legislative [1] 63:10
lemée [4] 105:19,21,24 106:11
less [5] 12:13 23:24 42:13 74:23 93:9
level [6] 24:8 42:24 47:8,10 66:1 91:6
level-funded [2] 72:8,10
levels [2] 21:10 91:7
levy [10] 12:4,13 13:20 23:17,17,21 34:21 59:22,24 60:12
liability [2] 22:17 107:8
library [2] 57:3 73:24
lies [1] 107:8
lieutenant [1] 43:17
life [2] 36:21 38:6
likely [1] 46:23
limit [5] 12:4,14 13:20 75:14,16
limits [2] 73:19 75:9
linda [5] 38:20 95:12 99:5 102:3 104:4

line [6] 47:9,10 56:16 62:10 94:3 112:15
lines [1] 112:22
link [1] 97:16
listed [7] 25:7 34:9 54:22 55:9 57:21 77:4 83:17
listen [1] 88:11
little [1] 22:10
lived [2] 57:8 58:8
load [1] 102:11
loans [1] 117:6
local [7] 9:18 23:13 24:12,23,23 67:17 97:4
local-option [1] 24:19
local-options [1] 24:17
located [2] 75:24 81:10
longer [1] 40:6
long-term [5] 9:23 47:12 93:4 97:6,19
look [6] 47:15 54:12 55:7 57:24 59:16 90:11
looked [1] 91:7
looking [2] 55:8 58:23
looks [1] 50:3
loss [1] 106:3
lot [6] 47:3 61:23 89:14 100:2,2,18
lots [2] 60:4 63:15
lottery [2] 14:22 80:20
louis [1] 101:18
low [1] 21:10
lucky [1] 54:4

M

madam [1] 5:19
made [7] 43:6 49:2 89:22 92:17 95:1 102:2 104:7
main [6] 21:13 79:7 81:10 103:21,22 104:11
maintain [3] 21:10 45:23 47:8
maintaining [1] 67:18
maintenance [2] 106:6,19
major [2] 7:6 91:12
majority [17] 33:11 35:24 40:17 64:6 66:10, 15 68:7 69:20 72:23 76:8 82:21 84:23 87:2 98:12 105:2 108:15 113:5
maker [1] 104:12
male [1] 104:10
management [2] 20:6 70:16
managers [1] 93:14
many [11] 5:8 28:7 43:23 55:19 57:10 62:16, 21 82:5 91:4 102:14 114:14
march [1] 31:2
marina [1] 37:15
marine [2] 36:21 38:6
mark [3] 62:7,8,8
market [1] 55:21
mary [32] 18:22,24 19:2 20:13 21:1 26:11 32:2,5,9,24 39:15,17,22 40:4 42:5,8 50:10 51:24 52:3 55:13 58:22 76:18,21 77:1,24 79: 5,10 95:5 109:1,4,8,17

marzelli [2] 38:20 95:13
mass [1] 73:16
massachusetts [4] 17:4 23:18 67:9,17
mastrangelo [29] 18:22 19:1,2 20:13 21:1 26:11 32:3,5,9,24 39:15,17,22 40:4 42:5,8 51:24 52:3 76:18,21 77:1,24 79:5,10 95:5 109:1,4,8,17
matching [1] 34:20
material [8] 117:16,17,18 118:5,6,8,14,15
materials [1] 118:12
mathematical [1] 61:9
matt [1] 95:7
matter [4] 8:6 9:23 63:6 118:17
matters [2] 9:3 11:24
maximum [3] 12:4,13 13:19
meals [3] 24:16,17,19
mealy [4] 88:11,15,16,18
mean [4] 58:9 116:13 117:22,24
means [3] 90:21 91:3 97:14
meant [1] 101:7
measures [1] 97:18
mechanic [1] 43:11
mechanism [1] 65:24
meet [13] 19:16 30:13 32:19 34:9 36:22 65: 14 71:4 77:6 81:11 83:20 85:21 96:17 115: 20
meeting [93] 5:1,5,6,9,16 6:24 7:18,23,24 8:2,18,21,23 9:4,17 10:2,5,6,16 11:20 12:1,3, 16,19 14:20 15:1,18 22:3,17 24:18 26:14,15 27:4,5 28:1,5,6,8,13,14 29:3,23 30:2 35:7 37: 1,3,5,8,10,12,14,16,18 38:14,15 40:6,8,12 41: 5,7,8,21,22 42:1,4,18 44:12,16 45:17 48:16 52:5,14 58:16 60:13 62:5,17 63:4,11,22 67: 24 74:13,20 86:8 87:22 89:11 90:2 92:4 94:4 106:17 109:23 112:2,19 114:10
meetings [2] 57:10 93:16
meets [1] 42:20
meier [8] 11:12,15 13:9,21 14:5,16 66:21 95: 4
member [3] 7:3 88:19 90:3
members [10] 89:1,7,8,9,14 90:16 95:3,9, 15 101:15
membership [1] 112:18
memory [1] 7:1
men [1] 7:14
merit [1] 103:7
met [1] 21:11
methods [1] 91:24
mic [1] 50:16
michele [12] 18:16 36:10,13,17 37:22 71: 12 79:4 96:8,11,14,22 98:10
michienzi [1] 101:19
microphone [1] 10:14
microphones [1] 9:8

middle [3] 47:13,17 106:15
might [3] 35:10 54:7 90:14
military [1] 7:15
million [17] 19:20 22:10 25:16 42:16 45:16, 18 46:6,10,11,12,15,16,22 48:4 61:6 70:22 94:15
mind [1] 91:14
minor [2] 62:3 66:2
minutes [2] 18:15 20:24
miscellaneous [1] 24:24
missed [1] 7:8
mission [1] 112:18
mistake [1] 71:13
model [4] 7:5 47:13 93:18,22
moderated [1] 63:14
moderator [259] 5:3,12,19 6:6,9,14,17,18, 21 7:11,12,20 8:4,9 10:1,18,24 11:4,7,12,15, 20 13:7,10,14,23 14:7,18 15:8,9,14 16:3,9,14, 20,21 17:6,15 18:1,7,10,13,18,24 20:22 21:3 26:9,12,17,19,23 27:3 28:3,11,17 29:7,12,16, 21 30:8,9,17 31:13,20 32:1,6,7,22 33:9,15,18, 21 34:2,3,14 35:15,19 36:4,9,14,15 37:20 38: 19 39:9,14,19 40:2,15,21,24 41:3,11,16,20 42:3 50:10,20 51:9,14,19 52:2 53:3 59:15,18, 21,22 61:13,14,16 62:2 64:3,12,15,18,23,24 65:19 66:7,12,14,18,24 67:4,12 68:4,11,16, 20,21 69:3,17,24 70:3,6,10,11 71:10,15,17, 20 72:20 73:3,8,12,13 74:8 76:5,12,17,23 77: 22 79:7,11,20,23 80:2,7,12,18 81:2,3,16 82: 14,18 83:1,3,6,10,11 84:4,17,21 85:3,6,9,14, 15 86:3,19,23 87:6,9,12,16,17 88:1,5,7,14,17 95:16,17,24 96:3,6,12,20 98:9,16,19,22 99:3, 7,10,12,15 100:23 101:7,8,11,24 102:23 103: 20 104:3,5,7,11,20,24 105:11,14,17,22 106:9, 23 107:18 108:13,19,24 109:6,15 110:9,19, 21 111:4,7,13,18,19 112:5,10 113:1,10,15,19, 20 114:7,19,23 115:6,11,15,23 117:10,21 118:1,11,16,22
moderators [1] 63:13
moderator's [1] 9:1
modest [2] 21:12 116:17
moment [3] 7:1,13,19
money [10] 34:22 38:10 53:19 56:2 63:16 67:7 74:21 107:4 109:10 116:1
monies [1] 110:3
months [1] 116:22
morning/afternoon/evening [1] 53:5
most [1] 60:8
motion [217] 7:22 8:6 9:15 10:16,24 11:5,6 12:19 15:5,10,15 16:4,6,11,13,17,22 17:16, 18 18:2,4,11,12,19,21 19:1,11 20:23 26:13, 19 27:1,2 29:2,12,18,20 30:5,10,18 31:15,22, 24 32:4,8,23 33:10,19,20,24 34:4,15 35:22 36:6,8,12,16 37:21 39:3,11,13,16,20,21 40:3,

16 41:1,2,6,11,12,17,19 48:7 50:11 51:10,12, 15,18,19,21,23 52:6,8,11,13 61:18,19 62:3 64:5,8,16,17,21 65:1,20 66:8,22,23 67:2,5,13 68:5,13,15,18,22 69:18 70:4,5,8,12 71:21 72: 21 73:5,7,10,14 74:9 76:6,14,16,20,24 77:23 79:7,16 80:3,8,15,17,24 81:4,17 82:20 83:4, 5,8,12 84:5 85:7,8,12,16 86:4,24 87:10,11,14, 18,24 88:2,8 95:20 96:4,5,10,13,21 98:11,20, 21,24 99:4,16 100:5,23 102:1,2 103:3,11,12, 21,22,22,24 104:6,11,15,16,21 105:4,7,15,16, 20,23 106:10,24 108:21,23 109:3,7 110:15, 24 111:10,12,16,20 112:6 113:2,6,12,14,17, 21 114:24 115:8,10,13,16,24 117:11 118:11, 17,18,19,22

move [43] 8:19 11:16 14:24 15:11 16:23 17: 11 19:3,17 30:11 32:10 34:5 35:2 36:17 39: 23 47:20 61:20 65:2,11,15 67:6 68:23 70:13 71:1,5 73:15 77:2,6,12 81:5 83:13 85:17 88: 3 96:14 99:5,7 100:6 103:4 104:17 105:24 109:9 111:21 113:22 115:17

moved [4] 10:22 26:16 29:10 41:9

moves [1] 53:14

moving [1] 107:12

ms [60] 13:22 14:6 16:19,23 17:17 18:16,22 19:2 20:13 21:1 26:11 32:5,9,24 36:13,17 37: 22 39:17,22 40:4 42:8 51:24 52:3 53:4 59:17, 20 61:12 62:10 71:12 73:11,15 74:10 76:21 77:1,24 79:4,5,10 87:15,19 88:3,9 96:11,14, 22 99:9,11,17 104:5 109:4,8,17 115:14,17 116:1 117:19,23 118:7,10,21

much [9] 47:17 50:7 52:20 58:1,4 63:23 102:5,9 107:19

multi-phase [1] 81:9

mulvey [7] 50:13,14,15,18,22 61:14,15

municipal [2] 58:3 72:15

must [3] 12:22 48:13 67:22

myself [1] 95:4

N

name [1] 88:18

nation [1] 7:14

national [3] 6:5 36:21 38:6

near [3] 9:8 24:23 25:13

necessary [6] 8:8 15:23 40:14 50:9 81:19 90:6

need [16] 8:5 10:10 20:17 28:23 38:15 46:9 49:2 52:10 53:20 98:4 100:24 104:21 108:9, 12 112:5 117:14

needed [6] 33:1 35:10 50:8 84:12 111:8 118:14

needs [5] 22:15 63:23 90:18 114:13 115:19

needs/material [1] 117:14

negative [1] 12:8

neglected [1] 95:18

net [2] 24:8 25:10

new [15] 7:5 22:11 23:19 24:22 25:2 60:3,3, 4 62:10 63:4 88:22,24 103:6 111:24 116:11

news [1] 31:7

next [12] 25:18 46:9,20 47:2,22 48:5 49:3 59:1 60:2,10 61:1 91:18

none [19] 14:8 16:5 18:3 31:16 33:10 35:24 39:5,20 41:5 64:6 69:19 72:22 84:22 87:1 96: 7 98:11 105:7 108:14 115:2

nonvoters [2] 10:2 28:20

non-voters [1] 8:13

note [2] 5:20 17:19

notes [2] 58:3 77:19

nothing [2] 51:20 60:13

number [7] 10:21 29:9 60:14 61:3 75:7 84: 8 93:8

numbers [2] 51:21 62:6

numerous [1] 38:11

O

objectives [2] 90:24 97:17

obligation [3] 40:9,10,13

obligations [1] 42:21

observe [1] 7:1

obtaining [1] 38:10

occur [2] 45:9 74:18

occurred [1] 33:3

occurrence [1] 52:5

october [5] 37:5,7,9,11 89:11

off-budget [1] 26:6

offer [2] 7:13 11:11

officers' [1] 112:19

official [1] 9:21

officials [4] 15:20 17:1 63:18 89:15

offset [3] 25:9 65:13 71:3

okay [17] 14:23 26:11 42:9 54:3 61:14 66: 13,14 71:20 79:10 80:18 82:19 84:21 103:20 104:3,11 112:9 118:21

once [2] 52:14 74:23

one [19] 5:10 8:16 9:8 10:13 17:9 20:17 29: 1 49:21 54:9 56:23 57:5 58:11 59:1 62:9,10 84:10 103:18 115:11 118:1

one-year [1] 89:4

ongoing [2] 78:23 107:11

only [11] 9:14 46:21 49:15 51:16 58:22 59: 24 61:2,9,16 105:2 113:4

open [6] 20:4,21 34:11,18,22 81:13

operates [1] 91:3

operating [6] 26:1 46:1,5 71:23 72:1 114:4

operation [3] 19:21 65:5 70:15

operations [1] 90:15

opportunities [2] 35:4 82:6

opportunity [1] 87:21

opposed [33] 11:4 13:14 16:9 18:7 26:23 29:16 31:20 33:15 36:4 39:9 40:21 41:16 49: 21,23 64:12 66:18 68:11 69:24 73:3 76:12

79:20 80:7 83:1 85:3 87:6 95:24 98:16 105: 11 108:19 110:19 111:4 113:10 115:6

order [12] 5:6 8:22 12:20 14:21 28:6 46:7 49:2 51:13 65:14 71:4 81:20 114:13

organization [2] 97:4,19

organizational [1] 117:3

organized [1] 91:19

original [2] 103:11 105:4

originally [1] 40:7

other [18] 8:6 9:12 15:22 22:12 23:13 37:23 43:14 51:16 56:23 63:18 77:18 81:20 82:10 90:7 91:22 96:7 100:12 116:20

others [3] 43:9,13 91:20

other's [1] 90:18

otherwise [1] 10:4

ourselves [1] 94:2

out [13] 11:13 38:11 53:22 54:5,13 55:14 58: 12 62:23 63:20 99:21 107:17 108:4,11

outlay [5] 7:4 77:4 78:3,9,18

outlines [1] 112:19

outlook [1] 91:12

outreach [1] 93:12

outright [1] 62:24

outstanding [1] 92:12

over [19] 22:6,8,10 23:8,9 25:17 31:3,9 42: 14,17 47:20 51:11 57:18,22 63:18,19 75:15 95:19 106:16

overall [2] 23:21 43:6

override [26] 24:2 44:17 48:12,14,21 49:1, 10,19,23 50:7 52:9,18,24 53:1 56:5,15 58:20, 23 60:12 61:2,3 90:13 94:14,16,21,24

oversight [1] 86:14

overtime [2] 32:13 33:4

own [3] 51:7 91:3 92:7

owners [1] 38:10

owns [1] 37:24

P

p.m [7] 5:2 8:20 27:6 28:2 41:23 42:2 101: 13

package [1] 117:4

packaged [1] 116:5

page [33] 9:3 10:21 15:2 16:14 22:20 23:3 25:14,18,18,19,19 32:1 39:14 42:10 44:4,5 45:12,13 47:2,4,11,14 59:16 64:18 66:24 75: 24 80:21 83:6 85:9 98:22 105:17 108:24 111: 13

paggers [2] 6:1 28:22

pages [12] 20:16 21:4 57:20,21,24 58:2 75: 6 77:5 78:8,10 79:5,8

paid [6] 40:12,13 58:5 72:9,12 74:18

paper [1] 58:20

parapet [1] 37:11

parcel [2] 38:4,5

park [3] 81:10,23 82:4

<p>part [3] 19:14 31:1 100:4 participant [1] 62:17 participate [2] 10:5 17:21 pass [4] 48:13 49:1 102:17 105:4 passage [8] 35:1,8 81:18 82:8 84:6 86:8 109:18 112:12 passed [36] 7:17 11:6 16:13 18:12 24:2 27:2 29:20 31:24 33:20 36:8 39:13 41:2,19 44:18 52:6,13,14 64:17 66:23 68:15 70:5 73:7 76:16 80:16,17 83:5 85:8 87:11 96:5 98:21 105:16 108:23 111:11,12 113:14 115:10 passes [28] 11:5 16:11 18:11 27:1 29:18 31:22 33:19 36:6 39:11 41:1,17 64:16 66:22 68:13 70:4 73:5 76:14 80:15 83:4 85:7 87:10 96:4 98:20 105:15 108:21 111:10 113:12 115:8 pastor [1] 6:10 path [1] 97:19 pay [4] 40:8 59:12 110:2 116:2 paying [1] 56:19 payments [1] 92:17 pennies [3] 56:6,7,7 pension [1] 22:12 people [5] 61:7 101:19 102:11,18 107:9 per [5] 54:16,20 55:11 56:20 116:5 percent [9] 17:19 23:18,21 25:17 34:20 42:13,16 45:24 60:1 percentage [1] 23:8 performance [1] 97:18 perhaps [1] 61:19 period [3] 31:6,9 61:22 permanent [1] 49:7 perry [5] 67:1,3,6,14 68:5 person [2] 107:14,15 personal [4] 6:16,18 9:11 10:7 personally [1] 102:13 personnel [4] 42:23 43:4,6,24 peter [8] 11:12,15 13:9,21 14:5,16 66:21 95:4 phase [1] 81:8 phone [1] 24:6 phones [2] 6:1 28:22 phrase [2] 62:10,13 pickup [1] 72:16 pl874 [1] 19:18 place [2] 52:17 60:4 plan [7] 78:2,13 89:4 93:5 100:11 116:9,17 planning [11] 47:13 90:10 98:4 100:10 101:4,5,9,11,16 103:6,10 plant [3] 116:5 117:5 118:3 playgrounds [1] 35:10 please [70] 5:20,24 6:2 8:6,15 9:6 10:12 11:1,10 13:11 15:9 16:7,21 18:5 19:1 21:5 22:20 26:20 28:24 29:13,24 30:9 31:17 32:7 33:</p>	<p>12 34:3 36:1,15 40:18 41:13 64:10,24 66:15 67:4 68:8,21 69:21 70:11 72:24 73:13 76:9,23 79:18,23 80:4,9 81:3 82:22 83:11 84:24 85:15 87:3,17 95:22 96:12 98:13 101:1 105:8,22 108:16 109:6 110:17,23 111:2,5,19 113:7,20 115:3,15 pleasure [1] 63:13 pledge [2] 6:6,8 plus [1] 23:19 pocket [1] 56:16 point [5] 9:16 10:7 23:23 55:14 58:1 police [1] 91:13 policies [3] 26:3 92:11,13 policy [7] 44:19 45:22 46:8,24 48:18 50:2 94:11 portable [1] 10:14 position [6] 18:21 43:15,21 49:12 103:1 116:22 positions [2] 43:8,17 positive [30] 15:5 16:17 30:5 32:4 33:24 36:12 39:16,20 51:10,15 64:20 67:2 68:18 70:8 73:10 76:19 80:13,24 83:8 85:11 87:14 96:10 98:24 99:4 105:20 109:3 111:8,15 113:17 115:13 positively [1] 62:1 possibility [1] 103:9 possible [1] 117:4 possibly [1] 57:10 posted [4] 5:16,22,23 28:15 postpone [5] 39:24 103:4 104:17 105:1,6 postponed [2] 40:5 62:23 postponement [2] 13:3 103:19 potential [1] 30:23 powerpoint [1] 21:3 precarious [1] 49:11 predicated [1] 51:11 preface [1] 50:24 preference [1] 6:17 prepared [1] 53:10 present [5] 5:14 28:12 48:21 101:16,20 presentation [1] 62:11 presented [2] 43:2 48:10 preservation [16] 20:3,19 34:7,11,17,23 81:7 82:15 83:16,18 84:1 85:19,24 113:24 114:2,5 pressure [1] 21:10 pressures [1] 69:11 pretty [2] 47:17 102:9 previous [1] 38:9 previously [1] 61:16 price [1] 55:4 primarily [2] 24:14 116:2 principal [1] 58:5 principles [1] 89:20</p>	<p>print [1] 54:5 printed [6] 19:9 57:1 83:19 93:5 112:1 118:19 printout [1] 55:19 prior [3] 14:21 46:18 60:7 priorities [3] 78:20 91:8 92:1 priority [7] 78:6 93:22 96:16 97:2,8,15,23 priv [1] 6:18 privilege [3] 6:20,21 10:7 problem [3] 45:4 48:1 107:11 problems [1] 108:7 procedural [1] 51:10 procedures [1] 112:19 proceed [1] 29:22 proceedings [1] 9:22 proceeds [2] 106:2,13 process [4] 31:5 43:5 90:22 97:10 processes [1] 91:24 program [6] 20:7 74:3 75:13,17 78:10 96:16 programs [2] 73:20 97:15 project [11] 23:1 50:5 81:9 88:20 89:6 91:16 95:3 116:3,10,15 117:7 projected [3] 24:18 47:21 48:4 projection [1] 48:1 projects [11] 34:9 35:3,16 77:4 83:16 91:12,14 110:5 114:15 116:12,20 propagation [1] 73:22 proper [3] 51:18 86:13 103:14 properly [1] 61:19 properties [5] 55:9,20 56:9,21 59:24 property [10] 12:4 23:12 54:5,13,14,17 55:22,24 56:2 59:19 proponent [1] 63:20 proposals [3] 62:21,23 114:14 proposed [16] 22:4 23:6 42:20 44:8 45:6 46:4 47:16 48:8 49:5,10,15 61:21 66:1 71:24 92:15 112:14 proposing [1] 56:11 proposition [6] 24:2 53:16 58:19 60:9 94:13,21 protection [1] 38:2 provide [5] 25:10 35:3 82:5 93:12 114:11 provided [3] 17:2 43:1 86:7 provider [2] 25:3,5 provides [1] 75:3 providing [1] 63:10 provision [1] 112:21 provisions [1] 34:21 public [6] 7:15 25:8 67:23 73:24 101:11,20 pull [1] 50:16 purpose [9] 6:14 17:13 22:19 69:1 71:7 85:21 106:2 112:18 114:3 purposes [6] 20:5,21 38:12,21 67:10 83:17</p>
--	--	--

pursuant [1] 77:15
pushed [1] 56:6
put [9] 46:20 49:19 52:7 57:1,4 75:19 102:19 107:10 110:12
puts [1] 49:11
putting [1] 102:10

Q

question [19] 48:21 49:19 50:6 51:10,13,15,17 52:18,24 53:2 61:11 90:13,14 94:14 95:2 107:4 117:14,22 118:2
questioning [1] 58:24
questions [4] 53:8 62:12,12 97:12
quite [1] 103:8
quorum [2] 5:14 28:12

R

rail [1] 84:13
raise [7] 8:15 12:19 28:24 68:24 74:12 77:2 83:14
raised [4] 17:12 20:10 65:16 71:6
rate [13] 21:11 54:11,16,19,22 60:16,18,23 61:6,7 92:12 116:19,20
rather [3] 21:3 74:19 90:1
rating [2] 92:8,10
reached [2] 5:3 28:3
reacted [1] 103:12
read [7] 8:24 10:19 11:10 18:16 29:8 56:11 102:15
reading [3] 10:16 29:4 53:24
ready [1] 21:6
realities [1] 97:5
reality [1] 21:11
really [1] 99:23
rear [2] 8:12 28:19
reason [5] 8:8 53:6 54:18 74:24 99:17
reasonable [1] 51:12
reasoning [1] 103:5
reasons [1] 24:14
reauthorized [1] 74:16
recall [1] 46:3
receipts [9] 19:23 23:13 24:12,23,24 65:17 71:6 92:16 108:8
receive [1] 34:19
received [8] 23:4 24:5,9 67:8,8 106:13,16 109:10
receiving [1] 23:24
recent [1] 21:19
recess [5] 7:23 8:19 26:13 27:3,5
recognize [29] 9:9 15:3 16:15 18:24 30:3 32:2 33:22 36:10 39:15 48:24 64:19 67:1 68:17 70:7 73:9 76:18 80:22 83:7 85:10 87:13 88:14 96:8 98:23 99:4 102:24 105:18 109:1 111:14 113:16
recommend [26] 16:1 33:7 35:13,16,21

38:18 49:14 66:5 68:2 69:15 72:18 76:3 82:12,16 84:15 86:17,20 98:8 101:22 102:21 103:18 106:21 110:7 112:24 114:17,20
recommendation [9] 13:2,5 34:6 48:6,20 49:19 81:6 85:18 114:1
recommendations [10] 11:24 12:11 13:18 19:10 20:14 63:7 78:2 89:21 90:12,19
recommended [8] 12:21,24 13:19 69:12 75:13 78:4 93:17,21
recommending [2] 94:13,17
recommends [1] 48:9
reconsidered [1] 103:16
reconvene [2] 8:20 41:8
reconvened [1] 42:2
record [1] 5:20
recovery [2] 106:3,6
recreation [6] 20:4,21 34:24 35:4 73:20 75:13
recreational [1] 82:5
recreations [1] 35:3
recurring [1] 24:24
recycling [1] 72:16
redid [1] 107:15
redman [14] 6:16,20,23 30:4,7,11,19 31:14 70:7,9,13 71:14,18,22
reduce [3] 24:4 78:24 94:6
reduced [4] 48:16 49:24 75:18 94:17
reducing [2] 48:23 95:1
reduction [3] 12:23 43:18,20
reductions [11] 42:22 43:4,6,14,22,24 44:1 49:1,3,10 50:8
refer [2] 10:20 29:9
reference [3] 19:12 53:22 112:10
referred [1] 26:2
referring [1] 21:4
refine [1] 89:3
reflected [1] 92:18
regards [1] 107:23
regional [1] 19:13
registered [2] 5:13 57:8
regular [1] 19:4
relation [2] 112:3,7
remain [2] 6:3 75:10
remaining [2] 45:18 75:8
remarks [1] 50:24
remediation [3] 36:20 38:3,8
remember [1] 57:15
remind [1] 28:21
rental [1] 74:5
repairs [2] 37:9,13
repetitive [1] 9:16
replace [1] 112:13
replacement [1] 78:21
replacing [1] 34:18

replenish [1] 108:12
replenished [1] 45:2
report [6] 83:18 87:21 88:12 89:17 101:3,5
reported [1] 89:10
reporting [1] 112:22
reports [3] 75:24 88:11 96:7
request [3] 8:10 62:1 88:23
requested [1] 90:14
requests [1] 78:1
require [2] 14:3 106:16
required [11] 5:17 10:19 28:15 29:7 40:7,8 48:17 50:1 75:23 80:13 105:3
requirement [1] 22:11
requirements [1] 92:5
requires [21] 15:19 33:11 35:24 40:17 64:6 66:9,14 68:7 69:20 72:23 74:15 76:7 79:13 82:21 84:23 87:1 98:12 105:2 108:15 110:11 113:4
requiring [1] 38:2
research [1] 117:3
reserve [9] 65:10 69:6,11 70:22,23 72:8 83:15,21 93:2
reserved [1] 19:23
reserves [9] 20:3,20 34:12 44:7,19 45:3 81:14 83:17,24
resident [2] 57:23 116:19
residential [4] 100:2,12,18 116:12
residents [1] 89:15
resolution [5] 11:9,11,17 13:8,11
resolved [1] 11:18
resource [1] 43:10
resources [2] 97:15 107:13
respectfully [1] 8:10
respective [1] 89:18
respond [1] 62:9
responding [1] 35:20
responds [5] 5:12,21 14:18 28:11,17
responsibility [1] 112:22
responsible [3] 37:23 38:7 90:4
restore [1] 81:10
restructuring [2] 43:9,14
result [3] 40:10,14 95:1
resulting [1] 31:4
results [1] 93:13
resume [1] 6:3
retained [3] 30:15 77:8,9
retired [1] 22:13
return [3] 8:1 10:17 29:5
reused [1] 38:16
revenue [20] 21:12 23:4,11,15,20 24:9,15,20,22 25:2,9,15 31:8 44:2 45:22 47:4,10 55:11 92:6 116:14
revenues [19] 20:20 21:16,19 23:14,14 25:13 44:6,8 45:1,2,10 46:10,13,22 47:6 72:1

83:23 85:23 92:1
reverend [1] 6:10
review [5] 46:3 89:3,16 90:10 91:22
reviewed [10] 91:9,11 92:7,13,16,21 93:6
 96:24 103:10,13
revolving [6] 73:18 74:10 75:5,8,12,21
revoted [1] 38:15
rich [6] 33:22 80:22 83:7 85:10,13 95:6
richard [11] 34:1,5,16 81:1,5,18 83:9,13 84:
 6 85:17 86:5
ringing [1] 24:7
rise [1] 6:15
road [1] 84:13
roads [1] 67:19
robert's [1] 8:22
role [1] 90:2
roof [3] 107:10,15,19
room [1] 37:6
rose [1] 61:16
round [1] 86:6
row [1] 69:10
rows [2] 8:11 28:18
rule [2] 11:9 13:24
rules [2] 8:22 106:16
run [2] 42:19 58:14

S

safeguards [1] 75:4
safety [3] 7:15 67:18 84:9
sagamore [3] 37:13 53:6 88:19
salaries [6] 16:24 19:7,14 65:8 70:19 72:6
same [8] 31:6,9 42:24 51:21 62:3 75:10 91:
 6 93:9
satisfaction [1] 10:6
satisfied [1] 38:23
savings [2] 25:11 94:11
saying [27] 11:2 13:12 16:7 18:5 26:21 29:
 14 31:18 33:12 36:2 39:7 40:19 41:14 59:3
 63:5 64:10 66:16 68:9 69:22 73:1 76:10 79:
 18 82:23 85:1 87:4 95:22 113:8 115:4
says [4] 54:19 58:11 118:6,15
scare [1] 97:15
schedule [1] 78:21
school [17] 19:19 43:23 73:23 78:13,14 84:
 12 86:7 89:2,8,13,24 90:20 91:13 93:8 95:8,
 13 97:11
schools [3] 19:13 25:21 91:2
school-side [1] 90:17
scotti [8] 15:3,7,11,16 68:17,19,23 69:5
season [1] 35:11
seat [2] 9:7 10:11
seated [2] 7:21 8:4
seating [2] 8:13 28:19
seats [3] 6:4 8:11 28:19
second [16] 11:1 23:6 24:22 26:17,20 29:

13 41:12 69:10 86:6 89:12 99:13,15 104:8,9,
 13,22
seconded [32] 10:23 13:6 15:13 17:14 20:
 12 26:18 29:11 30:16 32:21 34:13 37:19 40:
 1 41:10 65:18 67:11 69:2 71:9 74:7 77:21 81:
 15 84:3 86:2 88:6 96:19 99:14 104:19,23
 106:8 109:14 112:4 114:6 115:22
section [8] 14:10 17:3 44:6,7 47:14 73:17
 100:7,13
sections [2] 61:5 77:16
security [1] 37:15
see [15] 8:7 35:10 45:13 47:8,12,16,18,21
 56:14,18 58:1 59:20 60:1 102:10 118:7
seeing [19] 16:5 18:3 31:16 33:10 35:23 39:
 4,20 41:5 55:20 64:6 69:19 72:22 84:22 87:1
 96:7 98:11 105:7 108:14 115:1
seek [1] 78:24
seemed [1] 61:17
seen [1] 57:3
segregated [1] 19:9
selectman [2] 17:9 88:15
selectmen [27] 11:8,10,16,22 12:9 13:17
 14:10,12 17:7,21 48:12,20 49:17 50:5 51:4
 52:17 62:19 63:17 77:14 88:24 89:2,7,23 95:
 5 96:24 99:5 100:16
septic [1] 20:6
serve [3] 7:9,14 63:14
served [1] 7:3
server [1] 37:6
service [7] 10:18 21:10 25:22 29:5 42:24
 62:18 63:10
services [5] 7:16 48:24 81:21 97:3,22
servicing [1] 65:23
set [4] 22:16,18 89:12 97:2
setting [1] 92:1
settlement [1] 40:11
settlements [1] 40:11
seven [6] 20:24 35:2 75:9,10,20 111:8
several [5] 21:19 43:9 62:17 107:24 116:24
sewage [1] 65:22
sewer [7] 65:4,5,13,16 77:8 78:17 116:8
shall [8] 6:22 11:20 12:9,15 13:4,24 19:7,8
shared [2] 25:7,22
sheet [5] 22:15 24:7,9,10 92:19
shellfish [1] 73:21
she's [1] 63:6
shifted [1] 43:12
short [1] 97:5
show [3] 53:10 58:4 82:9
showing [1] 58:3
shown [4] 23:11 25:15 26:8 62:21
shows [7] 23:3 25:20 42:12 44:7 45:15 47:
 5 48:1
shutdown [1] 31:1

sic [3] 91:11 100:13 104:8
sides [1] 91:2
sign [1] 100:24
signed [1] 28:15
significant [3] 69:11 81:22 82:1
signify [25] 11:1 13:12 16:7 18:5 26:20 29:
 14 31:17 33:12 36:1 39:6 40:18 41:13 64:10
 66:16 68:8 69:21 72:24 76:9 79:18 82:22 84:
 24 87:3 95:22 113:8 115:3
silence [4] 6:1 7:1,13,19
similar [5] 9:12 52:5 91:21,23 94:19
simple [1] 117:13
simply [2] 42:19 44:2
since [9] 7:17 23:23 44:17 57:9 62:4 92:2
 94:9 106:15 116:16
sir [1] 13:9
sit [1] 9:8
situation [3] 21:21 51:3 92:23
sized [1] 91:23
skills [1] 117:3
skipped [1] 54:18
slade [15] 64:19,22 65:2,21 98:23 99:2 102:
 24 103:3 104:2,16 111:14,17,21 112:9,12
slightly [2] 22:23 93:9
slow [1] 82:8
smith [1] 6:10
snow [5] 21:22 32:13,15 33:3,4
solar [2] 25:3,5
solely [1] 9:24
solid [4] 45:3 47:10 70:16 72:15
someone's [1] 59:9
somewhat [1] 58:21
somewhere [1] 59:9
sorry [6] 26:10 42:5 66:13 94:7 99:11 101:4
sound [1] 50:23
sounds [1] 60:21
source [1] 24:22
sourced [1] 25:5
sources [7] 22:22,22 23:13,15 46:4 82:10
 93:4
space [6] 20:4,21 34:11,19,23 81:13
speakers [1] 9:13
speaking [1] 9:14
special [29] 7:13,24 8:2 22:3,17 23:14 25:
 13 26:14 28:1,5,8,13,14 29:22 30:1 35:7 37:
 5,7,10,12,14 41:4,7,20,22 48:16 52:4 83:17
 89:10
specific [4] 21:4 52:10 57:16 74:12
spend [3] 63:15 67:23 97:14
spending [6] 47:9 73:19 75:9,14,16,20
stabilization [5] 93:1,1 109:13,22 110:10
staff [1] 90:6
stage [1] 8:5
stand [9] 6:2 27:3 53:6 59:10,12 80:4,9 111:

<p>2,5 standard [1] 65:22 standardization [1] 91:1 standing [1] 6:3 stands [1] 27:5 start [5] 18:14 20:24 46:14 62:21 116:3 started [2] 45:15 108:7 starting [2] 9:2 55:23 state [33] 12:22 15:9,18 16:21 19:1 23:12, 18,22,24 24:4 30:9 32:7 34:3 36:15 52:10 64: 24 67:4 68:21 70:11 73:13 74:15 75:23 76: 23 81:3 83:11 85:15 87:17 96:12 105:22 109: 6 111:19 113:20 115:15 stated [5] 56:13 58:20,22 61:20 87:19 states [5] 34:20 54:10 55:4 57:16 82:18 stating [1] 51:1 station [4] 30:22 37:9 84:13 91:13 steadily [1] 23:22 stenographer [2] 5:20 9:20 stephen [1] 88:18 steve [1] 88:14 steven [2] 88:16 95:13 still [2] 60:20 104:21 straight [1] 58:14 strategic [1] 97:17 strategies [1] 91:16 street [1] 81:11 strengthens [1] 112:15 strong [1] 82:9 structure [1] 91:19 stuck [1] 95:7 studied [1] 102:9 studies [1] 116:24 study [1] 37:2 subject [1] 49:6 submit [2] 87:21 100:16 subtotal [1] 60:5 successfully [1] 94:9 succession [1] 112:20 sudden [1] 56:7 suddenly [1] 7:2 sum [38] 17:11 19:4,17,19,22 20:1,5,7,8,10 30:12,14 32:11,20 34:8 36:18,23 65:3,11,15 68:24 70:14 71:1,5 77:3,7,14 81:8 83:15,21, 24 85:20 96:15,18 106:1 114:2 115:18,21 summer [3] 35:11 50:6 94:23 sums [2] 67:7 109:9 sung [1] 6:5 superintendent [2] 90:21 95:13 supplement [3] 30:13 32:11 90:21 supplemented [1] 77:18 support [10] 43:19,20 49:4,18 79:3 82:9 95: 14 100:21 102:21 114:12 supportive [1] 74:2</p>	<p>supposed [1] 50:19 suppression [1] 107:21 surcharge [1] 34:21 surplus [1] 47:15 survey [1] 81:20 sustain [1] 90:15 sustainability [1] 97:20 system [1] 65:23</p> <hr/> <p style="text-align: center;">T</p> <hr/> <p>tables [1] 75:6 tax [28] 12:4,13 13:20 21:11 23:17,17,20,21 24:16,17,19 34:21 54:11,16,19,22 55:17 57: 7 59:22,24 60:11,12,16,18,21,23 61:6 116:13 taxes [6] 23:12 48:23 53:21 54:11 55:15 59: 19 taxpayers [3] 53:17 57:2 93:20 tech [1] 22:9 technical [1] 97:3 televising [1] 9:18 tellers [9] 8:16 10:13 79:23 80:1,4,9 110:23 111:2,5 tellers' [4] 80:6,11 111:3,6 temporary [6] 8:9 31:1 49:5,15 74:17,19 ten [1] 52:3 term [1] 97:6 thankful [1] 55:24 thanks [1] 95:11 themselves [1] 102:19 therefore [1] 77:20 therein [1] 19:12 there's [4] 47:3,14 60:6 110:12 thereto [2] 112:3,7 they've [1] 102:19 thirds [2] 80:14 111:9 thirty-five [1] 5:11 thomas [1] 95:11 though [1] 55:21 thoughtful [1] 62:12 thoughts [1] 62:22 thousand [2] 54:20 55:11 three [7] 43:8 49:22 51:2 58:15 62:19 89:8 97:23 throughout [1] 35:4 tighten [3] 59:4,6 62:14 tirrell [4] 62:7,8,8 64:4 today [2] 53:10 54:6 together [3] 59:12 89:1 90:18 tolerate [1] 9:11 tom [1] 107:18 tomorrow [1] 8:20 tonight [4] 22:3 49:18 53:7 55:14 tonnage [1] 31:3 tons [1] 31:4 tool [1] 98:5</p>	<p>top [5] 25:19 57:6 59:18,19 97:15 total [12] 17:8 25:14,23 26:4,7 42:11 44:13 55:11 59:22,24 60:11 75:20 totaled [1] 21:23 tough [1] 93:23 towards [1] 46:20 town [216] 5:1,5,7,8,15,16,21 6:24 7:3,17, 18,23,24 8:1,17,21,23 9:24 10:2,5 11:19 12: 1,2,5,16,18 14:11,20 15:1,11,18,20 16:24 17: 2,10 19:3,5,10,13,21 20:14 21:8,9,14,16,21 22:3,9,11,17,18 23:4 24:5,9,17,21 25:2,2,4, 11,21 26:13,15 27:4,5 28:1,5,7,8,13,14 29:23, 24 30:1,12 32:10 34:6,16,19 35:2,5,7 36:18, 20 37:1,3,5,6,8,10,12,14,16,18,22 38:7,14,15 39:23 40:5,8,12 41:5,7,8,20,22 42:1,4,18,20, 23 43:3 44:12,15 45:17,20 48:2,16 49:11 50: 7 52:4,14 53:7 54:23 55:12 57:1,9,10,14 58: 16,17 59:23 60:4,7,13,17,19,23 61:5,9 62:5 63:11,22 67:7,24 68:24 72:10,12 73:16 74: 13,20 77:2,13,19 78:13,13 79:1 81:6 82:4,7 83:14 85:18 86:8 87:20,22 88:3,22 89:5,10, 12,15,22 90:20 91:3,15 92:18 93:8,14,16,17, 21 94:4,17,18 95:11 96:15,22 97:24 99:7 100:3,7,8,16 103:4,13 104:17 105:24 106:16, 17 108:1,5 109:9,23 110:5 111:22,22 112:2, 14,16 113:3,22 114:10 115:18 116:11,14 towne [4] 113:16,18,22 114:9 town-owned [4] 38:4 81:10,22 84:13 towns [3] 44:18 67:17 91:23 town's [16] 14:14 15:23 17:22 19:19 26:2 45:22 50:2 54:5 55:8 56:3 72:15 89:3 90:15 92:19 93:6 112:17 town-side [1] 90:16 transcript [1] 9:21 transfer [14] 30:14,22 32:19 34:10 36:22 77:6 81:12 83:24 85:22 96:18 106:4,18 109: 9 115:21 transferred [8] 19:18,20,22 20:5,7,9 65:12 71:2 transferring [1] 110:10 transport [1] 31:5 transportation [1] 73:23 treasurer [1] 77:13 treatment [4] 65:23 116:5 117:5 118:2 trend [1] 21:18 trusting [1] 58:13 try [5] 53:9,12,17,18 79:14 turn [8] 22:20 25:18 28:22 44:23 45:12 46: 10,12,22 twelve [1] 28:10 two [14] 9:8 21:22 22:8 24:14 28:9 44:11 47: 20 49:23 55:19 58:18 80:13 89:6,7 111:8 two-thirds [5] 79:13 80:16 105:3 110:11 111:11</p>
--	--	---

<p>type [1] 75:2 typo [1] 71:15</p>	<p>version [2] 103:11 112:14 versus [1] 47:4 veterans' [1] 74:5 vetting [1] 103:15 videotaped [1] 9:17 view [1] 102:16 vincent [1] 101:18 visitors [1] 82:6 visual [1] 93:18 vocabulary [1] 91:1 voice [2] 104:10 110:13 vote [79] 15:12,19 16:12,24 19:3 29:19 30:12 31:23 32:10 33:11 34:6 35:24 36:7,18 39:12,23 40:17 41:18 48:11 49:20 53:15 56:5 57:12,13 58:6,13 61:20 62:1 64:7 66:10,15 67:7,22 68:7,14,24 69:20 72:23 73:6,16 76:8,15 77:2 79:13,14 80:14,16 81:6 82:21 83:14 84:23 85:18 87:2 88:4 95:18 96:15 98:12 99:8 100:7,22 103:24 105:2,3 106:1,17 108:15,22 109:9 110:11,13,13 111:9,11,22 113:5,13,23 115:9,18 voted [34] 12:1,3 13:19 14:13 15:24 17:23 31:11 33:6 35:12 38:14,17 49:13,17,22 57:23 66:4 68:1 69:14 72:17 76:2 79:2 80:14 82:11 84:14 86:16 98:2,7 101:21 103:17 106:20 110:6 111:9 112:23 114:16 voter [10] 8:14 9:2 21:5,6 22:21 28:23 42:10 47:2 57:8 75:22 voters [13] 5:8,13 28:7 48:22,22 49:20 52:18 53:7,17 58:13 63:3,4 93:15 voter's [4] 75:7 76:1 77:5 83:19 votes [5] 52:15 58:11 60:7 80:13 111:8 voting [6] 51:22 62:4 100:6 105:1,5 118:19</p>	<p>weeded [2] 62:23 63:19 week [1] 103:14 weeks [1] 91:4 well-developed [1] 62:22 wellness [2] 97:7,10 whatever [4] 18:19 53:16 63:23 107:15 whether [2] 11:22 58:24 white [1] 55:15 wholly [1] 19:14 will [58] 7:8 8:1,16,24 9:3 10:8,13 13:19 14:21,24 21:4 25:9 28:24 29:21 35:1,3 41:6 44:9,12 45:7,13,17 46:14,15,18,23 47:12,16,18,21,23 48:2,4,15 49:1 50:9 52:14,17,19 53:1 75:21 81:19,21 84:7 86:9 89:22 93:9,18,24 94:22 97:21 109:18 110:4 112:13 116:2,11,13,21 winter [1] 7:2 winters [1] 21:22 wish [1] 110:21 withdraw [2] 104:6,8 withdrawn [1] 104:12 within [7] 9:24 10:1 46:7 51:7 52:9 67:19 97:14 without [8] 40:12 49:9 52:6 60:12 61:2 74:13 100:19 103:14 women [1] 7:14 wonderful [1] 60:22 word [1] 118:18 work [7] 51:2 63:23,24 92:3 94:1,23 102:11 worked [5] 51:5 91:4 94:9 108:5 116:15 working [16] 7:5 23:1 35:8 50:4,5 51:5 54:3 78:19 88:12,20,22,24 89:6 90:17 95:10 98:4 workload [1] 102:20 works [2] 67:23 116:17 worried [1] 57:13 would've [1] 61:18 wow [1] 60:22 written [2] 9:21 100:14</p>
U		
<p>unable [1] 10:11 unanimous [14] 16:12 29:19 31:23 36:7 39:12 41:18 68:14 73:6 76:15 79:14 108:21 110:13 113:13 115:9 unanimously [19] 16:1 17:24 33:7 35:13 49:14 66:5 68:2 69:15 72:18 76:3 79:3 82:12 84:15 86:17 101:22 106:21 110:7 114:17 117:8 unanticipated [1] 30:20 under [5] 63:13 73:16 77:15 98:1 100:13 understand [3] 53:18 56:4 63:4 understanding [2] 63:3 90:23 understands [1] 118:1 undertake [4] 36:19 90:2,10 91:20 undertaken [1] 90:7 undesignated [3] 84:2 86:1 113:24 unfavorably [1] 103:12 unforeseen [1] 69:8 unfortunately [1] 108:4 unintended [1] 103:9 unlike [1] 46:17 unrestricted [1] 45:19 unscheduled [1] 31:1 until [4] 6:3 26:14 59:12 74:20 up [27] 14:21 21:15,17 23:21 24:11,12 38:9 42:20 46:11 48:18 50:1 53:15 54:12,20 55:8,18,23,24 56:6,8,9,19 57:1 59:4,6,10 116:20 upcoming [5] 45:9 71:24 91:17 93:24 109:20 upgrade [1] 81:9 upper [1] 22:8 upset [1] 58:16 usage [1] 9:24 uses [4] 22:22,23 46:4 93:4 using [1] 117:18 usual [2] 9:1 69:13 utilities [1] 25:8</p>	<p>validating [1] 92:21 valuation [5] 54:17,20 56:14,21 61:4 valuations [1] 54:6 value [3] 55:18,24 56:2 values [2] 55:9,22 varied [1] 82:5 varies [1] 67:21 various [3] 7:10 15:19 63:18 vehicles [1] 37:4 vendors [1] 74:19 verbatim [2] 10:20 29:8 verbiage [2] 61:18,24</p>	<p>year [83] 15:18 17:2,18 19:5 20:2 21:7 22:2,4,6,16,24 23:5,8 24:1,1,12,13,16,19 31:10 33:2,3 44:21,22 45:4,9,14,15,21,24 46:9,17,19 47:1,18,22 48:3,5,15 49:3,7 51:22 54:2,6,7,11,12 56:6,19 58:22 59:1 60:1,2,10 61:1,8,8,21 63:19 65:6 67:14,22,22 69:5,9,10 70:17 71:24 74:16 75:9,11,18,19 81:13 83:22 85:23 88:21 91:12,18 94:9 95:15 109:20 114:11 yearly [2] 57:1 65:22 years [21] 22:8 46:18 52:4,22 55:22 57:22 58:8,15,18,19 62:16,17,19 63:18 91:11,17,18 93:24 97:23 102:14 107:24 year's [8] 23:9 43:1 46:20 75:15 78:12 86:8 90:9 94:1</p>
V		
<p>validated [1] 92:21 valuation [5] 54:17,20 56:14,21 61:4 valuations [1] 54:6 value [3] 55:18,24 56:2 values [2] 55:9,22 varied [1] 82:5 varies [1] 67:21 various [3] 7:10 15:19 63:18 vehicles [1] 37:4 vendors [1] 74:19 verbatim [2] 10:20 29:8 verbiage [2] 61:18,24</p>	<p>wage [1] 37:2 wages [6] 19:7,15 65:8 66:3 70:19 72:6 wait [3] 18:15 66:11 74:20 walls [1] 37:11 wanted [2] 53:18 59:8 ware [1] 7:2 warning [1] 21:9 warrant [24] 5:4,16,21,23 10:17,19 12:2,12 13:18 14:3,20 15:1 28:4,14 29:4,6,8 63:1 87:20 99:18 100:4,5,17 112:2 waste [2] 70:16 72:15 wastewater [7] 115:19 116:3,7,24 117:2,15 118:2 water [3] 106:13 107:6,9 waterway [1] 20:8 waterways [1] 77:10 way [8] 52:21 59:9,11 61:2 63:22 99:21 102:15,16 ways [1] 56:1 website [2] 55:8 93:20</p>	<p>weeded [2] 62:23 63:19 week [1] 103:14 weeks [1] 91:4 well-developed [1] 62:22 wellness [2] 97:7,10 whatever [4] 18:19 53:16 63:23 107:15 whether [2] 11:22 58:24 white [1] 55:15 wholly [1] 19:14 will [58] 7:8 8:1,16,24 9:3 10:8,13 13:19 14:21,24 21:4 25:9 28:24 29:21 35:1,3 41:6 44:9,12 45:7,13,17 46:14,15,18,23 47:12,16,18,21,23 48:2,4,15 49:1 50:9 52:14,17,19 53:1 75:21 81:19,21 84:7 86:9 89:22 93:9,18,24 94:22 97:21 109:18 110:4 112:13 116:2,11,13,21 winter [1] 7:2 winters [1] 21:22 wish [1] 110:21 withdraw [2] 104:6,8 withdrawn [1] 104:12 within [7] 9:24 10:1 46:7 51:7 52:9 67:19 97:14 without [8] 40:12 49:9 52:6 60:12 61:2 74:13 100:19 103:14 women [1] 7:14 wonderful [1] 60:22 word [1] 118:18 work [7] 51:2 63:23,24 92:3 94:1,23 102:11 worked [5] 51:5 91:4 94:9 108:5 116:15 working [16] 7:5 23:1 35:8 50:4,5 51:5 54:3 78:19 88:12,20,22,24 89:6 90:17 95:10 98:4 workload [1] 102:20 works [2] 67:23 116:17 worried [1] 57:13 would've [1] 61:18 wow [1] 60:22 written [2] 9:21 100:14</p>
W		
Y		

Z

zero [1] 13:4

zone [1] 100:12

zoning [3] 100:8 101:23 103:7

zuern [6] 99:5,9,11,17 102:3 104:5